supervisor's rating, conduct a hearing, receive written briefs, and issue a written decision which shall approve, modify, or reject a performance rating. Any decision by the Committee shall be appealable to the Attorney General or agency head, as applicable, within thirty (30) calendar days of receipt of the decision by the employee. The Attorney General's decision or agency head's decision, as applicable, shall be final and no further appeal shall be allowed under this Agreement. If the committee does not act within thirty (30) calendar days of the appeal, the evaluation may be appealed to the Attorney General or the agency head, as applicable who shall issue a decision within fifteen (15) calendar days thereafter. If the Attorney General or agency head, as applicable, does not act within fifteen (15) calendar days, unsatisfactory evaluations may be appealed under the provisions of this Article within fifteen (15) calendar days. The Attorney General and the Mayor's Office of Legal Counsel shall establish procedures for appeals under this Article to the committee and to the Attorney General and agency head, respectively.

#### Section 3 – General Provisions:

Any grievance that may arise between the parties involving an alleged violation of this Agreement shall be settled as described in this Article unless otherwise agreed to in writing by the Union President and the Attorney General or agency head, as applicable, or his/her designee.

#### **Section 4 – Information Requests:**

Both parties shall provide all information determined to be reasonable and needed by the other party for processing of a grievance after a request by the other party within a reasonable amount of time.

#### Section 5 - Procedure:

- A. This procedure is designed to enable the parties to settle grievances at the lowest possible administrative level. Grievances must be filed at the lowest level where resolution is possible. Therefore, all grievances shall ordinarily be presented to the immediate supervisor unless it is clear that the immediate supervisor does not have authority to deal with the grievance and that it should be filed elsewhere. The Union may request a face-to-face meeting with the appropriate management representative who is delegated authority to deal with the grievance at each step. The parties agree to endeavor to engage in productive meetings to resolve a grievance.
- B. Nothing in this Agreement shall be construed as precluding discussion between an employee, the Union and the appropriate supervisor over a matter of interest or concern to any of them prior to the initiation of a grievance. Once a matter has been made the subject of a grievance under this procedure, nothing herein shall preclude any party (the Union, the Employer or the Employee) from attempting to resolve the grievance informally at the appropriate level.
- Step 1: The employee and/or the Union shall take up the grievance, in writing, with the employee's immediate supervisor within fifteen (15) business days from the date of the occurrence or when the employee or the Union knew or should have known of the occurrence. The written grievance shall be clearly identified as a grievance submitted under the provisions of this Article, and shall list the name of the grievant or grievants, the contract provisions allegedly

violated, the basic facts, issues, or concerns giving rise to the grievance, the date or approximate date and location of the violation and the remedy sought. The supervisor shall address the matter and shall respond, in writing, to the Steward and/or the employee within fifteen (15) business days after the receipt of the grievance.

Step 2: If the grievance has not been settled, or the supervisor has failed to respond, it may be presented in writing by the Union to the second level supervisor within ten (10) business days after the Step 1 response is due or received, whichever is sooner. The second level supervisor shall respond to the Union in writing within ten (10) business days after receipt of the written grievance.

Step 3: If the grievance is still unresolved, or the supervisor has failed to respond, it may be presented in writing by the Union to the Attorney General or agency head, as applicable, or his/her designee, within twenty (20) working days after the Step 2 response is due or received, whichever is sooner. The Attorney General or agency head, as applicable, or his/her designee, shall respond in writing to the Union within twenty (20) business days after receipt of the written grievance.

Step 4: If the grievance is still unresolved, or the Attorney General, or agency head, as applicable, or his/her designee has failed to respond, the Union may by written notice request arbitration within twenty (20) business days after the reply at Step 3 is due or received whichever is sooner.

A grievance filed by the Union on a matter involving more than one division within OAG, may be filed with the Attorney General or his/her designee at Step 3. The grievance must be filed within fifteen (15) business days from the date of the occurrence giving rise to the grievance or when the Union knew or should have known of the occurrence.

When mutually agreed by the parties, grievances on the same matter on behalf of two (2) or more employees may be processed as a single grievance for the purpose of resolving all the grievances.

A grievance filed by the Union which does not seek personal relief for a particular employee or a group of employees, but rather expresses the Union's disagreement with management's interpretation or application of the Agreement and which seeks an institutional remedy shall be filed at Step 3 within fifteen (15) business days from the date of the occurrence or when the Union knew or should have known of the occurrence to the extent reasonably possible.

A grievance filed by the Employer should be filed directly with the Union President within fifteen(15) business days from the date of the occurrence or when the Employer knew or should have known of the occurrence giving rise to the grievance. The Union President shall have fifteen (15) business days to respond. If the Employer's grievance is still unresolved, or the Union President or his/her designee has failed to respond, the Employer may by written notice request arbitration within twenty (20) business days after the Union's reply is due or received whichever is sooner.

A grievance concerning a continuing violation of this Agreement may be filed at any time during the existence of the alleged violation of this Agreement.

#### Section 6 - Selection of the Arbitrator:

The arbitration proceeding shall be conducted by an arbitrator selected by the Employer and the Union. The Federal Mediation and Conciliation Service (FMCS) shall be requested to provide a list of seven (7) arbitrators from which an arbitrator shall be selected within seven (7) calendar days after receipt of the list by both parties. Both the Employer and the Union may strike three (3) names from the list using the alternate strike method. The party requesting arbitration shall strike the first name. The arbitration hearing shall be conducted pursuant to the FMCS guidelines unless modified by this Agreement.

#### Section 7 - Authority of the Arbitrator:

The jurisdiction and authority of the arbitrator and his/her opinion and award shall be confined exclusively to the interpretation or application of the express provisions of this Agreement at issue between the Union and the Employer consistent with applicable law and regulation. He/she shall have no authority to add to, detract from, alter, amend, or modify any provision of this Agreement; or to impose on either party a limitation or obligation not explicitly provided for in this Agreement. The written award of the arbitrator on the merits of any grievance adjudicated within his jurisdiction and authority shall be final and binding on the aggrieved employee, the Union and the Employer, subject to either party's appeal rights to the Public Employee Relations Board and the Superior Court of the District of Columbia.

#### Section 8 - Decision of the Arbitrator:

The arbitrator shall be requested to render his/her decision in writing within thirty (30) calendar days after the conclusion of the arbitration hearing.

#### Section 9 - Expenses of the Arbitrator:

Expenses for the arbitrator's services and the proceeding shall be borne equally by the Employer and the Union. However, each party shall be responsible for compensating its own representatives and witnesses. If either party desires a record of the arbitration proceedings, it may cause such a recording to be made, providing it pays for the record and makes copies available without charge to the other party and the arbitrator.

#### Section 10 - Time Off For Grievance Hearings:

The employee, Union Steward and/or Union representative shall, upon request, be permitted to meet and discuss grievances with designated management officials at each step of the Grievance Procedure within the time specified consistent with Section 4 of Article 6 on Union Stewards.

#### Section 11 - Time Limits:

All time limits following the initiation of any grievance set forth in this Article may be extended by mutual consent, but if not so extended, must be strictly observed. If the matter in dispute is not resolved within the time period provided for in any step, the next step may be invoked. The appropriate representative of either party shall not unreasonably deny a request for an extension of time if the request is made in writing by the original deadline date. The parties may mutually agree in writing to waive Steps 1 and/or 2 of the procedure described in this Article.

#### Section 12 - Termination of Grievance:

5 Heren

A grievance shall terminate when either party terminates its own grievance, when both parties consent or for failure to meet contractual time limits. The termination of a grievance shall not prejudice either party from reinstituting a grievance at a later date.

#### Section 13 - Exclusions:

Matters not within the jurisdiction of the Employer will not be processed as a grievance under this Article unless the matter is specifically included in another provision of this Agreement or the Compensation Agreement.

# ARTICLE 29 DISCIPLINE AND DISCHARGE

#### Section 1 -- Disciplinary Actions:

- A. Assistant Attorneys General ("AAG") in the bargaining unit are appointed to serve the District of Columbia consistent with the provisions of the Legal Service Act. An AAG may be subject to disciplinary action, including reprimand, suspension (with or without pay), reduction in grade or step, or removal for unacceptable performance or for any reason that is not arbitrary or capricious. Disciplinary actions shall be processed in accordance with Section 3614, Chapter 36 of the D.C. Personnel Regulations. The Employer shall provide the Employee with ten (10) calendar days advance notice, consistent with the notice provisions of Chapter 36 of the D.C. Personnel Regulations, of any proposed discipline, with the exception of summary removal. The proposed notice of discipline will also be sent to the Union.
- B. Notwithstanding Section 1A herein, the Attorney General or an agency head, may summarily suspend or remove a bargaining unit member, in accordance with Sections 1616 and 1617 of the DPM, when the employee's conduct:
  - 1. Threatens the integrity of government operations;
  - 2. Constitutes an immediate hazard to the agency, to other District employees, or to the employee; or

- 3. Is detrimental to public health, safety, or welfare.
- C. Upon request, an employee subject to any disciplinary action shall be allowed access to his or her office, at a mutually agreeable time, to retrieve personal items.
- D. If there is no appeal pursuant to the provisions herein, the Attorney General's decision or agency head's decision, as applicable, shall be the final agency decision.

# Section 2 -- Appeal Procedures:

After the Attorney General or agency head issues an administrative decision in accordance with §3614, Chapter 36 of the D.C. Personnel Regulations, the Union, on behalf of the Employee, may appeal the Attorney General's or agency head's suspensions of ten days or more, including demotions and terminations, within ten (10) business days of the Attorney General's or agency head's decision. This time limit may be extended by mutual consent of the parties, but if not so extended, must be strictly observed. An appeal to the nonbinding arbitrator shall stay the time limits for invoking a review by the Mayor under Section 3614, Chapter 36 of the D.C. Personnel Regulations. The Attorney General's or the agency head's decision in connection with a suspension of less than ten days or any other corrective action is final and not subject to appeal.

#### Section 3 - Stay of Disciplinary Action:

The filing of an appeal shall not serve to stay or delay the effective date of the Attorney General's or agency head's final administrative decision.

#### Section 4 - Standard of Review and Authority of the Arbitrator:

- A. The arbitrator's jurisdiction and authority and opinion shall be confined exclusively to suspensions of ten days or more, and shall be an advisory, nonbinding decision concerning whether the Employer's decision to discipline is: (1) a result of the Employee's unacceptable performance, (2) for any reason that is not arbitrary or capricious in accordance with § 106.56(a) of the Legal Service Act, or (3) both.
- B. The arbitrator does not have authority to modify, amend, or rescind any disciplinary action or to impose any back-pay or other financial obligation on the Employer resulting from the disciplinary action.

#### Section 5 -- Time Limits:

All time limits set forth, in this Article must be strictly observed. If the Union fails to pursue any step within the time limit then it shall have no further right to continue the appeal.

#### Section 6 -- Extension of Time Limits:

All time limits set forth in this Article may be extended by mutual consent, but if not so extended, must be strictly observed. If the matter in dispute is not resolved within the time

period provided for in any step, the next step may be invoked. However, if a party fails to pursue any step within the time limit, then he/she shall have no further right to continue the grievance. The appropriate representative of either party shall not unreasonably deny a request for an extension of time if such request is made in writing by the original deadline date. The parties may mutually agree in writing to waive Steps 1 and or 2 of the procedure described in this Article.

merce por

# Section 7 -- Substitution of Binding Arbitration Procedures:

20000

In the event that the Council of the District of Columbia legislatively establishes a binding arbitration process concerning discipline and discharge for any unit employees in the Legal Service, the parties agree to reopen negotiations solely to rescind this Article to the extent of any conflict and incorporate the binding arbitration process into this Agreement to the maximum extent possible.

### ARTICLE 30 SAVINGS CLAUSE

#### **SECTION 1:**

4766 m

In the event any article, section or portion of this Agreement is held to be invalid and unenforceable by any court or other authority of competent jurisdiction, such decision shall apply only to the specific article, section, or portion thereof specified in the decision; and upon issuance of such a decision, the Employer and the Union agree to immediately negotiate a substitute for the invalidated article, section or portion thereof to the extent possible.

#### **SECTION 2:**

The terms of this Agreement supersede any subsequently enacted D.C. laws, District Personnel Manual (DPM) regulations, or departmental rules concerning non-compensation covered herein for the term of this agreement.

# ARTICLE 31 INCORPORATION OF COMPENSATION AGREEMENT TERMS

The terms and conditions of the Compensation Agreement between the District of Columbia and the American Federation of Government Employees, Local 1403, AFL-CIO, effective October 1, 2017, through September 30, 2020 (Compensation Agreement), are incorporated by reference into this Agreement. The provisions of the Compensation Agreement shall control to the extent of any inconsistency.

# ARTICLE 32 DURATION AND FINALITY

#### Section 1 -- Effective Date

This agreement shall be implemented as provided herein subject to the requirements of Section 1715 of the District of Columbia Comprehensive Merit Personnel Act D.C. Official Code, § 1-617.15(a), (2012 Repl.). This Agreement shall be effective on the date provided by law (i.e., when it is approved by the Council or as otherwise effective pursuant to D.C. Official Code § 1-617.17 (2012 Repl.)) and shall remain in full force and effect until September 30, 2020, or until a new non-compensation agreement becomes effective. Notice to reopen the Agreement shall be provided as required by D.C. Official Code § 1-617.17 (f)(1)(A)(i) (2012 Repl.).

# Section 2 - Finality

This Agreement was reached after negotiations during which the parties were able to negotiate on any and all negotiable non-compensation issues, and contains the full agreement of the parties as to all such non-compensation issues that were or could have been negotiated.

On this 31 day of Ochober, 2017 and in witness to this Agreement, the parties hereto set their signatures.

FOR THE DISTRICT OF COLUMBIA GOVERNMENT

TESCA!

FOR THE AMERICAN FEDERATION OF GOVERNMENT EMPLOYEES LOCAL 1403

Mark H. Tuohey, III, Director Mayor's Office of Legal Counsel

Kar A. Rashe, Attorney General Office of the Attorney General Steve Anderson, President AFGE, Local 1403

Robert A. DeBerardinis, Vice President

AFGE, Local 1403

On this 30th day of Otholov, 2017 and in witness to this Agreement, the parties hereto set their signatures.

# FOR THE DISTRICT OF COLUMBIA GOVERNMENT

FOR THE AMERICAN FEDERATION OF GOVERNMENT EMPLOYEES LOCAL 1403

Lionel C.	Sims	Jr., 1	Ésq., I	Dir	ector
Office of	Labor	Rel	ations	&	Collective
Rargain	ina				

Ronald R. Ross, Deputy Director Mayor's Office of Legal Counsel

Nadine Wilburn, Chief Personnel, Labor & Employment Division Office of the Attorney General

Kathryn Naylor, Attorney Advisor
Office of Labor Relations & Collective
Bargaining

Kevin Stokes, Chief of Staff
Office of Labor Relations & Collective
Bargaining

Asha Bryant, Attorney Advisor Office of Labor Relations & Collective Bargaining Olga I. Clegg, Vice President AFGE, Local 1403

Anne Hollander AFGE, Local 1403

Beth-Sherri Akyereko AFGE, Local 1403

Dave Rosenthal AFGE Local 1403

Marie-Claire Brown AFCE Local 1403

# COMPENSATION COLLECTIVE BARGAINING AGREEMENT

# **BETWEEN**

# DISTRICT OF COLUMBIA

# **AND**

# LABOR ORGANIZATIONS REPRESENTING COMPENSATION UNITS 1 AND 2

EFFECTIVE OCTOBER 1, 2006 - SEPTEMBER 30, 2010

# TABLE OF CONTENTS

ARTICLE		PAGE
	Preamble	3
1	Wages	3
2	Metro Pass	4
3	Bonus	4
4	Pre-Paid Legal Plan	4
5	District of Columbia Employee Affordable Housing Taskforce	5
6	Benefits Committee	6
7	Benefits	7
8	Overtime	15
9	Incentive Programs	16
10	Administrative Closings	18
11	Call-Back/Call-In/On Call and Premium Pay	19
12	Mileage Allowance	20
13	Annual Leave/Compensatory Time Buy-Out	22
14	Back Pay	22
15	Duty Station Coverage	22
16	Grievances	23
17	Reduction in Force Training	23
18	Local Environment Pay	23
19	Newly Certified Bargaining Units	25
20	Term and Temporary Employees	26
21	Compensation and Classification Reform Task Force	27
22	Joint Petition to PERB	28
23	Savings Clause	28
24	Duration	28
Classification and (Jan, 30, 2001) M	Compensation Collaborative Review OU	Appendix A
Compensation and (August 30, 2003,	d Classification Reform Taskforce Initiative, MOU)	Appendix B
Memorandum of Compensation Un (February 1, 2006		Appendix C

# **PREAMBLE**

This Compensation Agreement is entered into between the Government of the District of Columbia and the undersigned labor organizations representing units of employees comprising Compensation Units 1 and 2, as certified by the Public Employee Relations Board (PERB).

The Agreement was reached after negotiations during which the parties were able to negotiate on any and all negotiable compensation issues, and contains the full agreement of the parties as to all such compensation issues. The Agreement shall not be reconsidered during its life nor shall either party make any changes in compensation for the duration of the Agreement unless by mutual consent or as required by law.

# **ARTICLE 1**

# **WAGES**

# **SECTION A:** FISCAL YEAR 2007:

Effective the first day of the first full pay period beginning on or after October 1, 2006, the salary schedules of employees employed in bargaining units as certified and assigned to Compensation Units 1 & 2 by the Public Employee Relations Board shall be adjusted by three percent (3.0%) in accordance with past methods of increasing base salary schedules.

# **SECTION B:** FISCAL YEAR 2008:

Effective the first day of the first full pay period beginning on or after October 1, 2007, the salary schedules of employees employed in bargaining units as certified and assigned to Compensation Units 1 & 2 by the Public Employee Relations Board shall be adjusted by three point two five percent (3.25%) in accordance with past methods of increasing base salary schedules.

# **SECTION C:** FISCAL YEAR 2009:

Effective the first day of the first full pay period beginning on or after October 1, 2008, the salary schedules of employees employed in bargaining units as certified and assigned to Compensation Units 1 & 2 by the Public Employee Relations Board shall be adjusted by four percent (4.0%) in accordance with past methods of increasing base salary schedules.

# **SECTION D:** FISCAL YEAR 2010:

Effective the first day of the first full pay period beginning on or after October 1, 2009, the salary schedules of employees employed in bargaining units as certified and assigned to Compensation Units 1 & 2 by the Public Employee Relations Board shall be adjusted by four percent (4.0%) in accordance with past methods of increasing base salary schedules.

# **ARTICLE 2**

# **METRO PASS**

Beginning the first full pay period after October 1, 2007, the District of Columbia Government shall subsidize the cost of monthly transit passes for personal use by employees by not less than twenty five (\$25.00) per month for employees who purchase and use such passes to commute to and from work.

# **ARTICLE 3**

# **BONUS**

The parties agree that the Compensation and Classification Reform Task Force will recommend an appropriate amount of not less than \$300.00 but no greater than \$500.00 to be issued as a bonus to each bargaining unit employee (1) on the payroll as of April 11, 2006 and (2) also employed as of September 30, 2006. The amount to be issued as bonus will be based on available funds in the Compensation and Classification Reform Task Force budget minus outstanding obligations from FY 06 Compensation and Classification Reform Task Force projects.

# **ARTICLE 4**

# PRE-PAID LEGAL PLAN

# **SECTION A:**

Effective the first full pay period on or after October 1, 2006, the Employer shall make a monthly contribution of five dollars (\$5.00) for each bargaining unit member toward a pre-paid legal services plan. The Employer shall make monthly contributions directly to the designated provider of the legal services program.

#### **SECTION B:**

The plan shall be contracted for by the Union subject to a competitive bidding process where bidders are evaluated and selected by the Union. The District may present a

proposed contract which shall be evaluated on the same basis as other bidders. The contract shall provide that the Employer will be held harmless from any liability arising out of the implementation and administration of the plan by the benefit provider, that the benefit provider will supply utilization statistics to the Employer and the Union upon request for each year of the contract, and that the benefit provider shall bear all administrative costs.

#### **SECTION C:**

The parties shall meet to develop procedures to implement the legal plan which shall be binding upon the benefit provider. The procedures shall include an enrollment process.

# **SECTION D:**

To be selected for a contract under this Article, the benefit provider must maintain an office in the District of Columbia; be incorporated in the District and pay a franchise tax and other applicable taxes; have service providers in the District; and maintain a District bank account.

# **SECTION E:**

The Employer's responsibility under the terms of this Article shall be as outlined in Section C of this Article and to make premium payments as is required under Section A of this Article. To the extent that any disputes or inquires are made by the legal services provider chosen by the Union, those inquiries shall be made exclusively to the Union. The Employer shall only be required to communicate with the Union to resolve any disputes that may arise in the administration of this Article.

#### **ARTICLE 5**

# DISTRICT OF COLUMBIA EMPLOYEE AFFORDABLE HOUSING TASK FORCE

# **SECTION A:**

The parties agree to establish a joint Labor-Management Affordable Housing Taskforce to facilitate the purchase and/or rental of homes in the District of Columbia by employees in bargaining units covered by the Compensation Units 1 and 2 collective bargaining agreement. Pursuant to the DPM, Part 1, Chapter 3 §301, the District provides a preference for District residents in employment. In order to encourage employees to live and work in the District, the joint Labor-Management Affordable Housing Task Force will strive to inform employees of the programs currently available for home ownership in the District of Columbia. Additionally, the Task Force shall work with other

government agencies including the Department of Housing and Community Development and the District's Housing Finance Agency to further affordable housing opportunities for District employees, who have worked for the District government for at least one year.

- 1. During fiscal year 2008, the District shall invest the equivalent of a minimum of .25% of the aggregate salaries effective December 31, 2007, of bargaining unit employees in Compensation Units 1 and 2 toward affordable housing initiatives;
- 2. During fiscal year 2009, the District shall invest the equivalent of a minimum of .25% of the aggregate salaries effective December 31, 2008, of bargaining unit employees in Compensation Units 1 and 2 toward affordable housing initiatives; and
- 3. During fiscal year 2010, the District shall invest the equivalent of a minimum of .25% of the aggregate salaries effective December 31, 2009, of bargaining unit employees in Compensation Units 1 and 2 toward affordable housing initiatives.

Any funds set aside in Fiscal Years 2008, 2009 and 2010 shall be available for expenditure in that fiscal year or any other fiscal year covered by the Compensation Units 1 and 2 Agreement. All funds set aside for housing incentives shall be expended or obligated prior to the expiration of the Compensation Units 1 and 2 Agreement for FY 2007 – FY 2010.

# **ARTICLE 6**

# **BENEFITS COMMITTEE**

The parties agree to continue their participation on the District's Joint Labor-Management Benefits Committee for the purpose of addressing the benefits of employees in Compensation Units 1 and 2.

# **SECTION A: RESPONSIBILITIES:**

The Parties shall be authorized to consider all matters that concern the benefits of employees in Compensation Units 1 and 2 that are subject to mandatory bargaining between the parties. The Parties shall be empowered to address such matters only to the extent granted by the Unions in Compensation Units 1 and 2 and the District of Columbia Government. The parties agree to apply a system of expedited arbitration if necessary to resolve issues that are subject to mandatory bargaining. The Committee may by consensus discuss and consider other benefit issues that are not mandatory bargaining subjects.

#### The Committee shall:

- 1. Monitor the quality and level of services provided to covered employees under existing Health, Optical and Dental Insurance Plans for employees in Compensation Units 1 and 2.
- 2. Recommend changes and enhancements in Health, Optical and Dental benefits for employees in Compensation Units 1 and 2 consistent with Chapter 6, Subchapter XXI of the D.C. Official Code (2001 ed.).
- 3. With the assistance of the Office of Contracting and Procurement, evaluate criteria for bids, make recommendations concerning the preparation of solicitation of bids and make recommendations to the contracting officer concerning the selection of providers following the receipt of bids, consistent with Chapter 4 of the D.C. Official Code (2001 ed.).
- 4. Explore issues concerning the workers' compensation system that affect employees in Compensation Units 1 and 2 consistent with Chapter 6, Subchapter XXIII of the D.C. Official Code (2001 ed.).
- 5. Discuss proposed benefit programs to determine the extent to which they impact employees in Compensation Units 1 and 2.

# **SECTION B:** MEMBERSHIP

One (1) representative from each national union comprising Compensation Units 1 and 2 shall participate as a member of the Committee.

Management shall appoint, among others, representatives from the District of Columbia Office of Personnel, Compensation and Benefits and the Office of Labor Relations and Collective Bargaining. Each party may bring specialists to speak on or clarify issues.

# **ARTICLE 7**

# BENEFITS

# **SECTION A:** LIFE INSURANCE:

- 1. Life insurance is provided to covered employees in accordance with §1-622.01, et seq. of the District of Columbia Official Code (2001 Edition) and Chapter 87 of Title 5 of the United States Code.
  - (a) District of Columbia Official Code §1-622.03 (2001 Edition) requires that benefits shall be provided as set forth in §1-622.07 to all employees

of the District first employed after September 30, 1987, except those specifically excluded by law or by rule.

- (b) District of Columbia Official Code §1-622.01 (2001 Edition) requires that benefits shall be provided as set forth in Chapter 87 of Title 5 of the United States Code for all employees of the District government first employed before October 1, 1987, except those specifically excluded by law or rule and regulation.
- 2. The current life insurance benefits for employees hired on or after October 1, 1987 are: The District of Columbia provides life insurance in an amount equal to the employee's annual salary rounded to the next thousand, plus an additional \$2,000. Employees are required to pay two-thirds (2/3) of the total cost of the monthly premium. The District Government shall pay one-third (1/3) of the total cost of the premium. Employees may choose to purchase additional life insurance coverage through the District Government. These additions to the basic coverage are set-forth in the schedule below:

Optional Plan	Additional Coverage	Premium Amount
Option A – Standard	Provides \$10,000 additional coverage	Cost determined by age
Option B – Additional	Provides coverage up to five times the employee's annual salary	Cost determined by age and employee's salary
Option C – Family	Provides \$5,000 coverage for the eligible spouse and \$2,500 for each eligible child.	Cost determined by age.

Employees must contact their respective personnel offices to enroll or make changes in their life insurance coverage.

# **SECTION B: HEALTH INSURANCE:**

- 1. Pursuant to D.C. Official Code §1-621.02 (2001 Edition), all employees covered by this agreement and hired after September 30, 1987, shall be entitled to enroll in group health insurance coverage provided by the District of Columbia.
  - (a) Health insurance coverage shall provide a level of benefits comparable to the plan(s) provided on the effective date of this agreement. Benefit levels shall not be reduced during the term of this agreement except by mutual agreement of the District, representatives of Compensation Units 1 and 2 and the insurance carrier(s). District employees are required to execute an enrollment form in order to participate in this program.

- **(b)** The District may elect to provide additional health care providers for employees employed after September 30, 1987, provided that such addition of providers does not reduce the current level of benefits provided to employees. Should the District Government decide to expand the list of eligible providers, the District shall give Compensation Units 1 & 2 representatives notice of the proposed additions.
- (c) Employees are required to contribute 25% of the total premium cost of the employee's selected plan. The District of Columbia Government shall contribute 75% of the premium cost of the employee's selected plan.
- 2. Pursuant to D.C. Official Code §1-621.01 (2001 Edition), all District employees covered by this agreement and hired before October 1, 1987, shall be eligible to participate in group health insurance coverage provided through the Federal Employees Health Benefits Program (FEHB) as provided in Chapter 89 of Title 5 of the United States Code. This program is administered by United States Office of Personnel Management.
- 3. The plan descriptions shall provide the terms of coverage and administration of the respective plans. Employees and union representatives are entitled to receive a copy of the summary plan description upon request. Additionally, employees and union representatives are entitled to review copies of the actual plan description upon advance request.

# SECTION C: OPTICAL AND DENTAL:

- 1. The District shall provide Optical and Dental Plan coverage at a level of benefits comparable to the plan(s) provided on the effective date of this agreement. Benefit levels shall not be reduced during the term of this agreement except by mutual agreement of the District, the Union and the insurance carrier(s). District employees are required to execute an enrollment form in order to participate in the Optical and Dental program.
- 2. The District may elect to provide additional Optical and/or Dental providers, provided that such addition of providers does not reduce the current level of benefits provided to employees. Should the District Government decide to expand the list of eligible providers, the District shall give Compensation Units 1 & 2 representatives notice of the proposed additions.

# SECTION D: SHORT-TERM DISABILITY INSURANCE PROGRAM

Employees covered by this Agreement shall be eligible to enroll, at their own expense, in the District's Short-Term Disability Insurance Program, which provides for partial income replacement when employees are required to be absent from duty due to a non-work-related qualifying medical condition. Employees may use income replacement

benefits under the program in conjunction with annual or sick leave benefits provided for in this Agreement.

## **SECTION E:** ANNUAL LEAVE:

- 1. In accordance with D.C. Official Code §1-612.03 (2001 Edition), full-time employees covered by the terms of this agreement are entitled to:
  - (a) one-half (1/2) day (4 hours) for each full biweekly pay period for an employee with less than three years of service (accruing a total of thirteen (13) annual leave days per annum);
  - (b) three-fourths (3/4) day (6 hours) for each full biweekly pay period, except that the accrual for the last full biweekly pay period in the year is one and one-fourth days (10 hours), for an employee with more than three (3) but less than fifteen (15) years of service (accruing a total of twenty (20) annual leave days per annum); and,
  - (c) one (1) day (8 hours) for each full biweekly pay period for an employee with fifteen (15) or more years of service (accruing a total of twenty-six (26) annual leave days per annum).
- 2. Part-time employees who work at least 40 hours per pay period earn annual leave at one-half the rate of full-time employees.
- 3. Employees shall be eligible to use annual leave in accordance with the District of Columbia laws.

# **SECTION F:** SICK LEAVE:

- 1. In accordance with District of Columbia Official Code §1-612.03 (2001 Edition), a full-time employee covered by the terms of this agreement may accumulate up to thirteen (13) sick days in a calendar year.
- 2. Part-time employees for whom there has been established in advance a regular tour of duty of a definite day or hour of any day during each administrative workweek of the biweekly pay period shall earn sick leave at the rate of one (1) hour for each twenty (20) hours of duty. Credit may not exceed four (4) hours of sick leave for 80 hours of duty in any pay period. There is no credit of leave for fractional parts of a biweekly pay period either at the beginning or end of an employee's period of service.

# **SECTION G:** OTHER FORMS OF LEAVE:

1. Military Leave: An employee is entitled to leave, without loss of pay, leave, or credit for time of service as reserve members of the armed forces or as members

of the National Guard to the extent provided in D.C. Official Code §1-612.03(m) (2001 Edition).

2. Court Leave: An employee is entitled to leave, without loss of pay, leave, or service credit during a period of absence in which he or she is required to report for jury duty or to appear as a witness on behalf of the District of Columbia Government, or the Federal or a state or local government to the extent provided in D.C. Official Code §1-612.03(1) (2001 Edition).

#### 3. Funeral Leave:

- a. An employee is entitled to two (2) days of leave, without loss of pay, leave, or service credit to make arrangements for or to attend the funeral or memorial service for an immediate relative. In addition, the Employer shall grant an employee's request for annual or compensatory time up to three (3) days upon the death of an immediate relative. Approval of additional time shall be at the Employer's discretion. However, requests for leave shall be granted unless the Agency's ability to accomplish its work would be seriously impaired.
- b. For the purpose of this section "immediate relative" means the following relatives of the employee: spouse (including a person identified by an employee as his/her "domestic partner" (as defined in D.C. Official Code §32-701 (2001 edition)), and related laws, and parents thereof, children (including adopted and foster children and children of whom the employee is legal guardian and spouses thereof, parents, grandparents, grandchildren, brothers, sisters, and spouses thereof. For the purposes of certification of leave, employees shall provide a copy of the obituary or death notice, a note from clergy or funeral professional or a death certificate upon the Employer's request.
- c. An employee is entitled to not more than three (3) days of leave, without loss of pay, leave, or service credit to make arrangements for or to attend the funeral or memorial service for a family member who died as a result of a wound, disease or injury incurred while serving as a member of the armed forces in a combat zone to the extent provided in D.C. Official Code §1-612.03(n)(2001 Edition).

# **SECTION H: PRE-TAX BENEFITS:**

- 1. Employee contributions to benefits programs established pursuant to D.C. Official Code §1-611.19 (2001 ed.), including the District of Columbia Employees Health Benefits Program, may be made on a pre-tax basis in accordance with the requirements of the Internal Revenue Code and, to the extent permitted by the Internal Revenue Code, such pre-tax contributions shall not effect a reduction of the amount of any other retirement, pension, or other benefits provided by law.
- 2. To the extent permitted by the Internal Revenue Code, any amount of contributions made on a pre-tax basis shall be included in the employee's contributions to

existing life insurance, retirement system, and for any other District government program keyed to the employee's scheduled rate of pay, but shall not be included for the purpose of computing Federal or District income tax withholdings, including F.I.C.A., on behalf of any such employee.

# **SECTION I: RETIREMENT:**

- 1. CIVIL SERVICE RETIREMENT SYSTEM (CSRS): As prescribed by 5 U.S.C. §8401 and related chapters, employees first hired by the District of Columbia Government before October 1, 1987, are subject to the provisions of the CSRS, which is administered by the U.S. Office of Personnel Management. Under Optional Retirement the aforementioned employee may choose to retire when he/she reaches:
  - (a) Age 55 and 30 years of service;
  - **(b)** Age 60 and 20 years of service;
  - (c) Age 62 and 5 years of service.

Under Voluntary Early Retirement, which must be authorized by the U.S. Office of Personnel Management, an employee may choose to retire when he/she reaches:

- (a) Age 50 and 20 years of service;
- **(b)** Any age and 25 years of service.

The pension of an employee who chooses Voluntary Early Retirement will be reduced by 2% for each year under age 55.

- 2. CIVIL SERVICE RETIREMENT SYSTEM: SPECIAL RETIREMENT PROVISIONS FOR LAW ENFORCEMENT OFFICERS: Employees first hired by the District of Columbia Government before October 1, 1987, who are subject to the provisions of the CSRS and determined to be:
  - (a) a "law enforcement officer" within the meaning of 5 U.S.C. §8331(20)(D); and
  - (b) eligible for benefits under the special retirement provision for law enforcement officers;

shall continue to have their retirement benefits administered by the U. S. Office of Personnel Management in accordance with applicable law and regulation.

# 3. DEFINED CONTRIBUTION PENSION PLAN:

Section A:

The District of Columbia shall continue the Defined Contribution Pension Plan in effect under the FY 2004 – FY 2006 Compensation Units 1 and 2 collective bargaining

agreement at Article 3, Section I, paragraph 3, through the end of fiscal year 2008, which includes:

- (1) All eligible employees hired by the District on or after October 1, 1987, are enrolled into the defined contribution pension plan.
- (2) As prescribed by §1-626.09(c) of the D.C. Official Code (2001 Edition) after the completion of one year of service, the District shall contribute an amount not less than 5% of their base salary to an employee's Defined Contribution Pension Plan account. The District government funds this plan; there is no employee contribution to the Defined Contribution Pension Plan. Employees are fully vested after five years of participation in the plan.
- (3) As prescribed by §1-626.09(d) of the D.C. Official Code (2001 Edition) the District shall contribute an amount not less than an additional .5% of a detention officer's base salary to the same plan.
  - (4) Compensation Units 1 and 2 Joint Labor Management Technical Advisory Pension Reform Committee
    - (a) Establishment of the Joint Labor-Management Technical Advisory Pension Reform Committee (JLMTAPRC or Committee)
      - (1) The Parties agree that employees should have the security of a predictable level of income for their retirement after a career in public service. In order to support the objective of providing retirement income for employees hired on or after October 1, 1987, the District shall plan and implement an enhanced retirement program effective October 1, 2008. The enhanced program will consist of a deferred compensation component and a defined benefit component.
      - (2) Accordingly, the Parties agree that the JLMTAPRC is hereby established for the purpose of developing an enhanced retirement program for employees covered by the Compensation Units 1 and 2 Agreement.
    - (b) Composition of the JLMTAPRC

The Joint Labor-Management Technical Advisory Pension Reform Committee will be composed of six (6) members, three (3) appointed by labor and three (3) appointed by management, and the Chief Negotiators (or his/her designee) of Compensation Units 1 and 2. Appointed representatives must possess a pension plan background including but not limited to consulting, financial or actuarial services. In addition, an independent consulting firm with demonstrated experience in pension plans design and actuarial analysis will support the Committee.

# (c) Responsibilities of the JLMTAPRC

The Committee shall be responsible to:

- Plan and design an enhanced retirement program for employees hired on or after October 1, 1987 with equitable sharing of costs and risks between employee and employer;
- Establish a formula cap for employee and employer contributions;
- Establish the final compensation calculation using the highest three-year consecutive average employee wages;
- Include retirement provisions such as disability, survivor and death benefits, health and life insurance benefits;
- Design a plan sustainable within the allocated budget;
- Draft and support legislation to amend the D.C. Code in furtherance of the "Enhanced Retirement Program."

# (d) Duration of the Committee

The Committee shall complete and submit a report with its recommendations to the City Administrator for the District of Columbia within one hundred and twenty (120) days after the effective date of the Compensation Units 1 and 2 Agreement.

#### 4. TIAA-CREF PLAN:

For eligible education service employees at the University of the District of Columbia hired by the University or a predecessor institution, the University will contribute an amount not less than seven percent (7%) of their base salary to the Teachers Insurance and Annuity Association College Retirement Equities Fund (TIAA-CREF).

# **SECTION J:** HOLIDAYS:

- 1. As prescribed by D.C. Official Code §1-612.02 (2001 Edition) the following legal public holidays are provided to all employees covered by this agreement:
  - (a) New Year's Day, January 1st of each year;
  - (b) Dr. Martin Luther King, Jr.'s Birthday, the 3rd Monday in January of each year;
  - (c) Washington's Birthday, the 3rd Monday in February of each year;
  - (d) Emancipation Day, April 16<sup>th</sup>;
  - (e) Memorial Day, the last Monday in May of each year;

- (f) Independence Day, July 4th of each year;
- (g) Labor Day, the 1st Monday in September of each year;
- (h) Columbus Day, the 2nd Monday in October of each year;
- (i) Veterans Day, November 11th of each year;
- (j) Thanksgiving Day, the 4th Thursday in November of each year; and
- (k) Christmas Day, December 25th of each year.
- 2. When an employee, having a regularly scheduled tour of duty is relieved or prevented from working on a day District agencies are closed by order of the Mayor, he or she is entitled to the same pay for that day as for a day on which an ordinary day's work is performed.

# **ARTICLE 8**

# **OVERTIME**

#### **SECTION A:**

Hours of work authorized in excess of eight (8) hours in a pay status in a day or forty (40) hours in a pay status in a work week shall be overtime work for which an employee shall receive either overtime pay or compensatory time unless the employee has used unscheduled leave during the eight (8) hours shift or the forty (40) hour work week. The unscheduled leave rule will not apply when an employee has worked a sixteen (16) hour shift (back to back) and takes unscheduled leave for an eight (8) hour period following the back-to-back shift or where an employee has indicated his/her preference not to work overtime and the Employer has no other option but to order the employee to work overtime. Scheduled leave is leave requested and approved prior to the close of the preceding shift.

# **SECTION B:**

- 1. Compressed schedules may be jointly determined within a specific work area that modifies this overtime provision (as outlined in Section A of this Article) but must be submitted to the parties to this contract prior to implementation. This agreement to jointly determine compressed schedules does not impact on the setting of the tour of duty.
- 2. When an employee works a compressed schedule, which means (1) in the case of a full-time employee, an 80- hour biweekly basic work requirement which is scheduled for less than 10 workdays, and (2) in the case of a part-time employee, a biweekly basic work requirement of less than 80 hours which is scheduled for less than 10 workdays, the employee would receive overtime pay or compensatory time for all hours in a pay status in excess of his/her assigned tour of duty, consistent with the 2004 District of Columbia Omnibus Authorization Act, 118 Stat. 2230, Pub. L. 108-386 Section (October 30, 2004).

3. The purpose of this Section is to allow for authorized compressed time schedules which exceed eight (8) hours in a day or 40 hours in a week to be deemed the employee's regular tour of duty, and not be considered overtime within the confines of the specific compressed work schedule and this Article. Bargaining unit members so affected would receive overtime or compensatory time for all hours in pay status in excess of their assigned tour of duty. This provision also applies to bargaining unit employees in the Fire and Emergency Medical Services Department and the Office of Unified Communications.

#### **SECTION C:**

Subject to the provisions of Section D of this article, an employee who performs overtime work shall receive either pay or compensatory time at a rate of time and one-half (1-1/2) for each hour of work for which overtime is payable.

### **SECTION D:**

Bargaining Unit employees shall receive overtime pay unless the employee and the supervisor mutually agree to compensatory time in lieu of pay for overtime work. Such mutual agreement shall be made prior to the overtime work being performed.

#### ARTICLE 9

# **INCENTIVE PROGRAMS**

# **PART I - SICK LEAVE INCENTIVE PROGRAM:**

In order to recognize an employee's productivity through his/her responsible use of accrued sick leave, the Employer agrees to provide time-off in accordance with the following:

# **SECTION A:**

A full time employee who is in a pay status for the leave year shall accrue annually:

- 1. Three (3) days off for utilizing a total of no more than two (2) days of accrued sick leave.
- 2. Two (2) days off for utilizing a total of more than two (2) but not more than four (4) days of accrued sick leave.
- 3. One (1) day off for utilizing a total of more than four (4) but no more than five (5) days of accrued sick leave.

### **SECTION B:**

Employees in a non-pay status for no more than two (2) pay periods for the leave year shall remain eligible for incentive days under this Article. Sick leave usage for maternity or catastrophic illness/injury, not to exceed two (2) consecutive pay periods, shall not be counted against sick leave for calculating eligibility for incentive leave under this Article.

# **SECTION C:**

Time off pursuant to a sick leave incentive award shall be selected by the employee and requested at least three (3) full workdays in advance of the leave date. Requests for time off pursuant to an incentive award shall be given priority consideration and the employee's supervisor shall approve such requests for time off unless staffing needs or workload considerations dictate otherwise. If the request is denied, the employee shall request and be granted a different day off within one month of the date the employee initially requested. Requests for time off shall be made on the standard "Application for Leave" form.

# **SECTION D:**

All incentive days must be used in full-day increments following the leave year in which they were earned. Incentive days may not be substituted for any other type of absence from duty. There shall be no carryover or payment for any unused incentive days.

# **SECTION E:**

Part-time employees are not eligible for the sick leave incentive as provided in this Article.

#### **SECTION F:**

This program shall be in effect in Fiscal Years 2007, 2008, 2009 and 2010.

# **PART II - PERFORMANCE INCENTIVE PILOT PROGRAM:**

In order to recognize employees' productivity through their accomplishment of established goals and objectives, special acts toward the accomplishment of agency initiatives, demonstrated leadership in meeting agency program and/or project goals and/or the District's Strategic Plan initiatives, the Employer, in accordance with criteria established by the High Performance Workplace Committee agrees to establish pilot incentive programs within agencies, including time off without loss of pay or charge to leave as an incentive award. The District of Columbia Government Office of Labor Management Partnerships and the District of Columbia Incentive Awards Committee may serve as resources at the request of the parties in the implementation of the pilot incentive programs within agencies.

# **ARTICLE 10**

# **ADMINISTRATIVE CLOSINGS**

### **SECTION A:**

- 1. Emergency employees required to work when all other District Government employees are released for administrative closings, shall be compensated in accordance with the minimum standards established by the Fair Labor Standards Act, ("FLSA"), 29 U.S.C. §201, et seq.
- 2. Effective October 1, 2004, Section A.1 of the Article shall be superceded and emergency employees required to work when all other District Government employees are released for administrative closings shall be compensated, in addition to their regular pay, one hour for each hour worked during an administrative closing.

#### **SECTION B:**

- 1. Emergency employees required to work when all other District Government employees are released for administrative closings shall earn compensatory time on an hour for hour basis. The determination as to whether the employee receives overtime or compensatory time will be made by joint agreement between the employee and his/her supervisor.
- 2. Effective October 1, 2004, emergency employees required to work when all other District Government employees are released for administrative closings, in lieu of compensation, shall earn administrative closing leave on an hour for hour basis for each hour worked during an administrative closing. The determination as to whether the employee receives compensation or administrative closing leave will be made by joint agreement between the employee and his/her supervisor.

# **SECTION C:**

Each Department shall identify emergency positions. Each emergency employee shall be notified in writing of the emergency status of his/her position.

#### **SECTION D:**

Such employees shall make every effort to fulfill emergency duties. If due to emergency conditions an employee is unable to report for duty at the scheduled place and time, the employee will immediately notify his/her supervisor to request release from duty during the administrative closing.

# **ARTICLE 11**

# CALL-BACK/CALL-IN/ON-CALL AND PREMIUM PAY

#### **SECTION A:** CALL BACK

A minimum of four (4) hours of overtime work shall be credited to any employee who is called back to perform unscheduled overtime work on a regular workday after he/she completes the regular work schedule and has left his/her place of employment.

# **SECTION B:** CALL-IN

- 1. When an employee is called in before his/her regular tour of duty to perform unscheduled overtime and there is no break before the regular tour is to begin, a minimum of two (2) hours of overtime shall be credited to the employee.
- 2. A minimum of four (4) hours of overtime work shall be credited to any employee who is called in when not scheduled and informed in advance, on one of the days when he/she is off duty.

#### **SECTION C:** ON-CALL

An employee may be required to be on call after having completed his/her regular tour of duty. The employer shall specify the hours during which the employee is on call; and shall compensate the employee at a rate of twenty-five percent (25%) of his/her basic rate of pay for each hour the employee is on call.

The employee's schedule must specify the hours during which he/she will be required to remain on-call.

# **SECTION D:** HOLIDAY PAY

An employee who is required to work on a legal holiday falling within his or her regular basic workweek, shall be paid at the rate of twice his or her regular basic rate of pay for not more than eight (8) hours of such work.

# **SECTION E: NIGHT DIFFERENTIAL**

An employee shall receive night differential pay at a rate of ten percent (10%) in excess of their basic day rate of compensation when they perform night work on a regularly scheduled tour of duty falling between 6:00 p.m. and 6:00 a.m. Employees shall receive night differential in lieu of shift differential.

# **SECTION F:** PAY FOR SUNDAY WORK

A full-time employee assigned to a regularly scheduled tour of duty, any part of which includes hours that fall between midnight Saturday and midnight Sunday, is entitled to Sunday premium pay for each hour of work which is not overtime work and which is not in excess of eight (8) hours for each tour of duty which begins or ends on Sunday. Sunday premium pay is computed as an additional twenty-five percent (25%) of the employee's basic rate of compensation.

# SECTION G: ADDITIONAL INCOME ALLOWANCE FOR CHILD AND FAMILY SERVICES

1. The Additional Income Allowance (AIA) program within the Child and Family Services Agency (CFSA) which was established pursuant to the "Personnel Recruitment and Retention Incentives for Child and Family Services Agency Compensation System Changes Emergency Approval Resolution of 2001", Council Resolution 14-53 (March 23, 2001) and as contained in Chapter 11, Section 1154 of the District Personnel Manual, "Recruitment and Retention Incentives - Child and Family Services Agency," shall remain in full force and effect during the term of this Agreement.

The Administration of the AIA within CFSA shall be governed by the implementing regulations established in Child and Family Services Agency, Human Resources Administration Issuance System, HRA Instruction No. IV.11-3.

# 2. OTHER SUBORDINATE AGENCIES WITH SIGNFICANT RECRUITMENT AND RETENTION PROBLEMS

Subordinate agencies covered by this Agreement may provide additional income allowances for positions that have significant recruitment and retention problems consistent with Chapter 11, Part B, Section 1143 of the District Personnel Manual.

# **ARTICLE 12**

# **MILEAGE ALLOWANCE**

#### **SECTION A:**

The parties agree that the mileage allowance established for the employees of the Federal Government who are authorized to use their personal vehicles in the performance of their official duties shall be the rate for Compensation Units 1 and 2 employees, who are also authorized in advance, by Management to use their personal vehicles in the performance of their official duties.

#### **SECTION B:**

To receive such allowance, authorization by Management must be issued prior to the use of the employee's vehicle in the performance of duty. Employees shall use the appropriate District Form to document mileage and request reimbursement of the allowance.

# **SECTION C:**

Employees required to use their personal vehicle for official business if a government vehicle is not available, who are reimbursed by the District on a mileage basis for such use, are within the scope of the District of Columbia Non-Liability Act (D.C. Official Code §§1-411 through 1-416 (2001 Edition)). The Non-Liability Act generally provides that a District Employee is not subject to personal liability in a civil suit for property damage or for personal injury arising out of a motor vehicle accident during the discharge of the employee's official duties, so long as the employee was acting within the scope of his or her employment.

Claims by employees for personal property damage or loss incident to the use of their personal vehicle for official business if a government vehicle is not available may be made under the Military Personnel and Civilian Employees Claim Act of 1964 (31 U.S.C. §3721).

# **SECTION D:**

While the Agency may request an employee to use his/her personal vehicle, after January 1, 2002, no employee within Compensation Units 1 and 2 shall be required to use his/her personal vehicle unless the position vacancy announcement, position description or other pre-hire documentation informs the employee that the use of his/her personal vehicle is a requirement of the job.

# **SECTION E:**

Employees required as a condition of employment to use their personal vehicle in the performance of their official duties may be provided a parking space or shall be reimbursed for non-commuter parking expenses, which are incurred in the performance of their official duties.

# **ARTICLE 13**

# ANNUAL LEAVE/COMPENSATORY TIME BUY-OUT

## **SECTION A:**

An employee who is separated or is otherwise entitled to a lump-sum payment under personnel regulations for the District of Columbia Government shall receive such payment for each hour of unused annual leave or compensatory time in the employee's official leave record.

# **SECTION B:**

The lump-sum payment shall be computed on the basis of the employee's rate at the time of separation in accordance with such personnel regulations.

# **ARTICLE 14**

# **BACK PAY**

Arbitration awards or settlement agreements in cases involving an individual employee shall be paid within sixty (60) days of receipt from the employee of relevant documentation, including documentation of interim earnings and other potential offsets. The responsible Agency shall submit the SF-52 to the Office of Personnel within thirty (30) days upon receipt from the employee of relevant documentation.

# **ARTICLE 15**

# **DUTY STATION COVERAGE**

The Fire and Emergency Medical Services employees and the correctional officers at the Department of Corrections and the Department of Human Services who are covered under Section 7(k) of the Fair Labor Standards Act shall be compensated a minimum of one hour pay if required to remain at his/her duty station beyond the normal tour of duty.

# **ARTICLE 16**

# **GRIEVANCES**

This Compensation Agreement shall be incorporated by reference into local working conditions agreements in order to utilize the grievance/arbitration procedure in those Agreements to consider alleged violations of this Agreement.

Grievances concerning compensation shall be filed with the appropriate agency under the applicable working conditions agreement. When the grievance concerns issues under the Compensation Agreement that are not exclusive to a particular agency, the grievance shall be filed with the appropriate personnel authority (CFSA, MPD, UDC, DCOP or OLRCB) by whom the bargaining unit employees are employed.

#### **ARTICLE 17**

# **REDUCTION IN FORCE TRAINING**

#### **SECTION A:**

The District shall provide notice of proposed reduction-in-force, and upon request by the Union, shall bargain over the impact and effects of this exercise of Management's right under §1-617.08 of the D.C. Official Code (2001 Edition).

## **SECTION B:**

Pursuant to the Workforce Investment Act of 1998, as amended, P.L. 105-220, 112 Stat. 936, the District of Columbia provides core services geared toward finding such employment. Core services include skills assessment, job search and placement assistance and outreach services. Intensive services involve individual counseling, career planning services or short-term pre-vocational services. Training services include occupational skills training, skills upgrading, adult education or entrepreneurial training. The Department of Employment Services is available to deliver services through One-Stop Centers.

# ARTICLE 18

# **LOCAL ENVIRONMENT PAY**

# **SECTION A:**

Each department or agency shall eliminate or reduce to the lowest level possible all hazards, physical hardships, and working conditions of an unusual nature. When such

action does not overcome the hazard, physical hardship, or unusual nature of the working condition, additional pay is warranted. Even though additional pay for exposure to a hazard, physical hardship, or unusual working condition is authorized, there is a responsibility on the part of a department or agency to initiate continuing positive action to eliminate danger and risk which contribute to or cause the hazard, physical hardship, or unusual working condition. The existence of pay for exposure to hazardous working conditions or hardships in a local environment is not intended to condone work practices that circumvent safety laws, rules and regulations.

# **SECTION B:**

Local environment pay is paid for exposure to (1) a hazard of an unusual nature which could result in significant injury, illness, or death, such as on a high structure when the hazard is not practically eliminated by protective facilities or an open structure when adverse conditions exist, e.g., darkness, lightning, steady rain, snow, sleet, ice, or high wind velocity; (2) a physical hardship of an unusual nature under circumstances which cause significant physical discomfort in the form of nausea, or skin, eye, ear or nose irritation, or conditions which cause abnormal soil of body and clothing, etc., and where such distress or discomfort is not practically eliminated.

#### **SECTION C:**

Wage Grade (WG) employees as listed in Chapter 11B, Appendix C of the DPM and any other employee including District Service (DS) employees as determined pursuant to Section 4 of this Article and Chapter 11B, Subpart 10.6 of the DPM are eligible for environmental differentials.

## **SECTION D**:

The determination as to whether additional pay is warranted for workplace exposure to environmental hazards, hardships or unusual working conditions may be initiated by an agency or labor organization in accordance with the provisions of Chapter 11B, Subpart 10.6 of the DPM.

# **SECTION E**:

Employees eligible for local environment pay under the terms of this Agreement shall be compensated as follows:

- 1. **Severe Exposure.** Employees subject to "Severe" exposure shall receive local environment pay equal to twenty seven percent (27%) of the rate for RW 10, step 2 on the Compensation Unit 2 pay schedule. The following categories of work are currently paid the rate for "severe" exposure:
  - High Work

- 2. **Moderate Exposure.** Employees subject to "Moderate" exposure shall receive local environment pay equal to ten percent (10%) of the rate for RW 10, step 2 on the Compensation Unit 2 pay schedule. The following categories of work are currently paid the rate for "moderate" exposure:
  - Explosives and Incendiary Materials – High Degree Hazard
  - Poison (Toxic Chemicals)
    - High Degree Hazard
  - Micro Organisms
    - High Degree Hazard
- 3. **Low Exposure.** Employees subject to "Low" exposure shall receive local environment pay equal to five percent (5%) of the rate for RW 10, step 2 on the Compensation Unit 2 pay schedule. The following categories of work are currently paid the rate for "low" exposure:
  - Dirty Work
  - Cold Work
  - Hot Work
  - Welding Preheated metals
  - Explosives and Incendiary Materials
    - Low Degree Hazard
  - Poison (Toxic Chemicals)
    - Low Degree Hazard
  - Micro Organisms
    - Low Degree Hazard

# **SECTION F:**

These changes to local environment pay shall not take effect until the payroll modules of the new ASMP are implemented by the District of Columbia.

# **ARTICLE 19**

# **NEWLY CERTIFIED BARGAINING UNITS**

For units placed into a new compensation unit, working conditions or non-compensatory matters shall be negotiated simultaneous with negotiations concerning compensation. Where the agreement is for a newly certified collective bargaining unit assigned to an existing compensation unit, the parties shall proceed promptly to negotiate simultaneously any working conditions, other non-compensatory matters, and coverage of the compensation agreement. There should not be read into the new language any intent that an existing compensation agreement shall become negotiable when there is a newly certified collective bargaining unit. Rather, the intent is to require prompt

negotiations of non-compensatory matters as well as application of compensation (e.g., when pay scale shall apply to the newly certified unit).

# **ARTICLE 20**

# **TERM AND TEMPORARY EMPLOYEES**

The District of Columbia recognizes that many temporary and term employees have had their terms extended to perform permanent services. To address the interests of current term and temporary employees whose appointments have been so extended over time and who perform permanent services, the District of Columbia and the Unions representing the employees in Compensation Units 1 and 2 agree to the following:

# **SECTION A:**

Joint labor-management committees established in each agency/program in the Compensation Units 1 and 2 collective bargaining agreement which was effective through September 30, 2006, shall continue and will identify temporary and term employees whose current term and or temporary appointments extend to September 30, 2006 and who perform permanent services in District agency programs.

### **SECTION B:**

Each Agency and Local Union shall review all term appointments within the respective agencies to determine whether such appointments are made and maintained consistent with applicable law. The Union shall identify individual appointments it believes to be contrary to applicable law and notify the Agency. The Agency shall provide the Union reason(s) for the term or temporary nature of the appointment(s), where said appointments appear to be contrary to law. If an employee has been inappropriately appointed to or maintained in a temporary or term appointment, the Agency and the Union shall meet to resolve the matter.

#### **SECTION C:**

The agency shall convert bargaining unit temporary and term employees identified by the joint labor-management committees, who perform permanent services, who are in a pay status as of September 30, 2006, and are paid from appropriated funding to the career service prior to the end of the FY 2007 – FY 2010 Compensation Agreement.

#### **SECTION D:**

Prior to the end of the FY 2007 – FY 2010 Compensation Agreement, to the extent not inconsistent with District or Federal law and regulation, the District shall make reasonable efforts to convert to the career service temporary and term bargaining unit employees identified by the joint labor-management committees who perform permanent

services, are in a pay status as of September 30, 2006, are full-time permanent positions, and are paid through intra-district funding or federal grant funding.

# **SECTION E:**

Employees in term or temporary appointments shall be converted to permanent appointments, consistent with the D.C. Official Code.

## **SECTION F:**

District agencies retain the authority to make term and temporary appointments as appropriate for seasonal and temporary work needs.

# **SECTION G:**

A Joint Labor-Management Committee shall consist of one (1) representative from each national union comprising Compensation Units 1 and 2. The District shall appoint an equal number of representatives. The committee will facilitate the implementation of this Article should difficulties arise in the joint labor-management committees set forth in Section A.

#### **ARTICLE 21**

# COMPENSATION AND CLASSIFICATION REFORM TASK FORCE

The District shall set aside an amount approximately equivalent to one half percent (1/2%) of the total Compensation Units 1 and 2 payroll as of December 31 of the previous year for each year of the contract, which shall be used for classification and compensation reform. Said amounts shall be applied in the manner determined by the Joint Labor-Management Committee consistent with the provisions of Appendix A and B and Memorandum of Understanding concerning Classification and Compensation Collaborative Review" dated February 1, 2006, which shall be Appendix C of this Agreement.

The contracting parties agree that amounts hereafter designated through collective bargaining for classification and compensation collaborative review under the terms of the FY 2007 to FY 2010 Compensation Units 1 and 2 Agreement shall be accorded similar treatment for purposes of implementation. Specifically, any funds set aside in Fiscal Years 2007, 2008, 2009 and 2010 shall be available for expenditure in that fiscal year or any other fiscal year covered by the Compensation Units 1 and 2 Agreement. All funds set aside for compensation and classification reform shall be expended or obligated prior to the expiration of the Compensation Units 1 and 2 Agreement for FY 2007 – FY 2010.

## **ARTICLE 22**

# **JOINT PETITION TO PERB**

The parties agree to jointly petition PERB to establish a new compensation unit that includes all eligible employees in the Department of Corrections, Emergency Medical Services, Office of Unified Communications, Protective Services Division, the Metropolitan Police Department and Department of Rehabilitation Services.

## **ARTICLE 23**

# **SAVINGS CLAUSE**

Should any provisions of this Agreement be rendered or declared invalid by reason of any existing or subsequently enacted law or by decree of a court or administrative agency of competent jurisdiction, such invalidation shall not affect any other part or provision hereof. Where appropriate, the parties shall meet within 120 days to negotiate any substitute provision(s).

The terms of this contract supercede any subsequently enacted D.C. laws, District Personnel Manual (DPM) regulations, or departmental rules concerning compensation covered herein.

## **ARTICLE 24**

# **DURATION**

This	Agreement sh	nall remain in full force and effect through September 30, 2010. C	)n
this _	day of	2006, and as witness the parties hereto have set their	
signa	iture.		

## FOR THE DISTRICT OF COLUMBIA **GOVERNMENT**

Robert C. Bobb

Deputy Mayor/City Administrator

Natasha Campbell

Supervisor Attorney Advisor

Office of Labor Relations and

Collective Bargaining

Doan Aqui

Attornèy Advisor

Office of Labor Relations and

Collective Bargaining

emurdine Bernardine Brown

Department of Health

William Howland, Director

Department of Public Works

Bertha Guerra

Department of Public Works

FOR THE UNIONS

George 1 Johnson,

Chief Negotiator

Compensation Units 1 and 2

Eric Bunn President

AFGE Local 2725

President

**AFSCME Local 2091** 

RosaMary Davenport
National Representative

NAGE, IPBO, SEILL

Nila S. Ritenour

Chairman

Fraternal Order of Police/

Department of Correction

Labor Committee

Glenn'Adams

Chairman

Fraternal Order of Police/DYRS

**Labor Committee** 

	Compensation Units One and Two Collective Barg Signed:	gaining Agreement
	Ellen Flaherty Delseuby D.C. Public Libraries	ALBINK AFSCME District Council 20
9	Jaki Buckley Labor Liaison Department of Human Services	Clifford Lowery President AFGE Local 1975
•	Kate Jesberg Interim Director Department of Human Services	Deborah Courtney President AFSCME Local 2401
	Devon Brown Director Department of Corrections	Shuly Four Four Plenty Featherstone  Brenda Featherstone  President  AFSCME Local 2401
	Kenneth Jackson Deputy Fire Chief Fire and Emergency Medical Services	Sheena Benjamin President AFOR Local 2776
	Frances P. Berry Department of Employment Services	Cliff Dedrick President AFSCME Local 2743
	Terence Reddick Department of Parks & Recreation	Samuel Forest President

IBPO Local 445

Compensation Units One and Two Collect Signed:	ive Bargaining Agreement
	N
	4 190
Darlene Mansfield	Kenneth Lyons
Department of Consumer	President
and Regulatory Affairs	AFSCME Local 3721
<b>^</b> •	The kills
direct M. Bles	Startwille Marte Technolon
Lucinda Babers	Antoinette White-Richardson
Department of Motor Vehicles	President AFSCME Local 1808
01 0 - 1	
Rhand. Rl. Vel	Of MG D
Rhonda K. Davis-Blackshear	JoAnn McCarthy
Department of Insurance &	President
Securities Regulation	AFGE Local 2978
	0
1-1-1	10km (2), 00,
Bennie Van Høose	John Walker
Office of the Chief Financial Officer	President AFGE Local 383
O	Arde Local 585
Darly (So. O.	
Barbara Bailey	James Seawright
Department of Personnel	President President
•	AFGE Local 1000
D+. 41.	
Patricia Heggins	Walter Lenes
Patricia Higgins	Walter Jones
Department of Health	President
	AFGE Local 2087
f 190 h/11:	or Donal Min
Tauletto S. Hutchings	Sommer Millian
Paulette Hutchings Department of Corrections	Barbara Milton President
	AFGE Local 631

Compensation Units One and Two Collective Barga	aining Agreement
Delores Byrd D.C. Public Libraries	Michael Patterson President NAGE R3-05
Stanley Waldten Department of Corrections	James Simmons President AFSCME Local 877
Troye McCarthy Office of Property Management  Walliam Pollard, President University of the District of Columbia	Deborah Jackson President AFGE Local 2741  Stophy J Orlando Bonilla Stylen T. Lanning LIUNA, PSE 572
Michael C. Clark D.C. Office of Energy  Gail Davis-Elkins  Office of the Attorney General	Dorothy Howard President AFSCME Local 709  Auruty Earl Tasco, Jr., President AFCME Local 2092
Andrea Anderson Office of Planning	

Compensation Units One and Two Collective I Signed:	Bargaining Agreement
Randy Gadson Child and Family Services Agency	Claudia Ovel 1 1978 Hol Nice President 2978
Clifford Mustafa Dozier Department of Youth Rehabilitative Services	Musenla Gillis 1st de Phisident Lucal 2725 AFGET
Deborah Wilson Child and Family Services Agency  Patricia Haylock Department of Insurance, Securities and Banking	Shuly H. Estes Chirley H. Estes Department of human fume Et. Board
Janet Mahaney Office of the Chief Technology Officer	Helin Show Sell AFS CME LOCAL 2401-EB
Department of Motor Vehicles	Deaton Kowobari Es  AFSCME Local 2401 Es  Shrikhy Paven - VP  LUCA 1200  ASFCME
E. Michael Latessa, Director Office of Unified Communications	ASFCHE
Ronnie Edwards Department of Transportation	ROZER B. LEGERDOND, SECTION, AUSCINE COCALIZOD
33	Barry L. Carey VPresident AFSCME 2091

Robin Yeldell Office of Cable Television and Telecommunications	Fulia G. Canton TOPW, Fleet Local 631
Marie-Lydle Pierre-Louis Chief Medical Examiner Office of the Chief Medical Examiner	fames frazier Nice pres. Foral 631
Beverly Fields Office of the Chief Medical Examiner  Carliss Barnett Office of Contracting and Procurement	Elena Bocha, Vice Pres. Local 631-OPM-DECA Clanatoch Davin C. Roach IP AFSCME Local 877
Angela Nottingham Department of Housing and Community Development	
Benita Anderson Office of Property Management	
Rema Drummond-Jackson D.C. Taxicab Commission	
Clarene Martin University of the District of Columbia	
Thought & Horgeton	

Signed:	aining Agreement
Belinda Wiley Chief Skward AFGE LOCAL 3 83	
Cyndia Perry 1199 NUHHCE	

## APPROVAL

This collective bargaining agree	eement between the Distric	et of Columbia and
Compensation Units 1 and 2, dated , has been reviewed in accorda		
with Section 1-617.15 of the District of Columbia Official Code (2001 Ed.) and is hereb		
with Section 1-617.15 of the District of Columbia Official Code (2001 Ed.) and is hereby approved on this		
Contany G.	lillisms	
Anthony A. Williams, Mayor		

# Attachment 17a FHVAC Agendas

### GOVERNMENT OF THE DISTRICT OF COLUMBIA



# FOR HIRE VEHICLE ADVISORY COUNCIL HEARING ROOM, SUITE 2032 WEDNESDAY, FEBRUARY 8, 2017

- I. Call to Order
- II. Moment of Silence
- **III. Preliminary Matters** 
  - 1. Swearing-in of new Community Members
  - 2. Determination of a Quorum
  - 3. Member introductions and opening remarks

### **IV. Action Items**

- 1. Election of Chairperson (from among Community Members)
- 2. Election of Secretary
- 3. Determination of Chairperson's term (2 or 3 years)
- 4. Determination of other Community Members' terms (1, 2, or 3 years)
- 5. Determination of Council's schedule for future meetings
- V. Public Comment Period \*
- VI. Adjournment



<sup>\*</sup> Not required but expected to be approved by the Council subject to reasonable rules including rules on the duration of the period and the length of testimony by speakers.

## GOVERNMENT OF THE DISTRICT OF COLUMBIA



# FOR HIRE VEHICLE ADVISORY COUNCIL HEARING ROOM, SUITE 2032 THURSDAY, JUNE 22, 2017

- I. Call to Order
- II. Moment of Silence
- III. Update on Accomplishments of DFHV by Director Chrappah Transition to DTS in July Status of Taxi App Update on Innovation Grants Program
- IV. Public Comment Period
- V. Adjournment

## GOVERNMENT OF THE DISTRICT OF COLUMBIA



# FOR HIRE VEHICLE ADVISORY COUNCIL **HEARING ROOM, SUITE 2032** WEDNESDAY, OCTOBER 18, 2017

- I. Call to Order
- Moment of Silence II.
- Recap on Agency and Industry Activities III.
- IV. Public Comment Period
- V. Recommendations for DFHV
- VI. Adjournment

Department of For-Hire Vehicles | 2235 Shannon Place, SE, Suite 3001 | Washington, DC 20020

### GOVERNMENT OF THE DISTRICT OF COLUMBIA

+ + + + +

### DEPARTMENT OF FOR-HIRE VEHICLES

+ + + +

### FOR-HIRE VEHICLE ADVISORY COUNCIL MEETING

+ + + + +
WEDNESDAY

## WEDNESDAY FEBRUARY 8, 2017

+ + + + +

The Council met in Suite 2032, 2235 Shannon Place, S.E., Washington, D.C., at 11:10 a.m., Linwood Jolly, Chairperson, presiding.

### **MEMBERS PRESENT:**

LINWOOD JOLLY, Chairperson
JASON ARVANITES, Member
HANA BEKELE, MEMBER
ERNEST CHRAPPAH, MEMBER
ELLIOTT FERGUSON, II, Member
ERIK MOSES, Member
EVIAN PATTERSON, Member
JEFFREY SCHAEFFER, Member
ANTHONY THOMAS, Member
DOTTI LOVE WADE, Member
ANTHONY (TONY) WASH, Member

### STAFF PRESENT:

JUANDA MIXON, SECRETARY TO THE COUNCIL MONIQUE BOCOCK, ESQ., ASSISTANT GENERAL COUNSEL

JACQUES P. LERNER, ESQ. GENERAL COUNSEL

## C-O-N-T-E-N-T-S

ъ	7		
P	А	G.	r.

Welcome and Call to order by Ernest Chrappah, Director	3
Moment of Silence	3
Swearing in of New Members	4
Determination of Quroum	8
Member Introduction	9
Election of Chairperson	1
Election of Secretary	3
Determination of term length	4
Determination of Council's Schedule	5
Public Comment Period	
By Mohammed Butt, Democracy Cab	a
By Gamal Raida, Georgetown Cab	
By Haimanot Bizuayehu	
by narmanoc brzuayenu	U
Adjournment	.7

### P-R-O-C-E-E-D-I-N-G-S

1

2

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

(11:09 a.m.)

DIRECTOR CHRAPPAH: Good morning.

4 GROUP: Good morning.

DIRECTOR CHRAPPAH: Welcome to the For-Hire Vehicle Advisory Council Meeting. name is Ernest Chrappah, Director of the Department of For-Hire Vehicles. We're located in Public Hearing, Room 2023 at 2235 Shannon Place SE, Washington, D.C. Today's February 8th, 2017 and the time is 11:10. I'll be running today's meeting until a Chairperson is chosen. Today's a particularly historic day being the first meeting for the For-Hire Vehicle Advisory Council and as most of you, or some of you know, the DC Taxicab Commission was abolished last year and For-Hire Department was established along with the For-Hire Vehicle Advisory Council members who provided recommendations to the department.

But it is usually customary for our meetings to start by observing a moment of

silence for those who departed.

## MOMENT OF SILENCE

DIRECTOR CHRAPPAH: The first order of business is to swear in our new committee members and we will ask Director Steve Walker, from the Mayor's office of Talent and Appointments, to conduct the ceremony.

MR. WALKER: Okay thanks Director.

First of all, congratulations and welcome to the first meeting of the For-Hire Vehicles Advisory

Council. I'm really glad to see all of you here today. And I'd really to say thanks to the public who've come help with the District of Columbia do this important business. And actually the Director actually would like to have everyone be sworn. Some of you, it may have happened already but we're just did going to do it again and make sure you're all covered.

### MEMBERS SWORN

So if all members, public and government, if you could all please stand. And raise your right hand. And repeat after me. I,

1	state your name
2	MEMBERS: I, (name stated).
3	MR. WALKER: having been appointed
4	as a member of
5	MEMBERS: having been appointed as
6	a member of
7	MR. WALKER: The For-Hire Vehicle
8	Advisory Committee
9	MEMBERS: the For-Hire Vehicle
LO	Advisory Committee
L1	MR. WALKER: of the District of
L2	Columbia
L3	MEMBERS:of the District of
L <b>4</b>	Columbia
L5	MR. WALKER: do solemnly swear or
L6	affirm that
L7	MEMBERS: do solemnly swear or
L8	affirm that
L9	MR. WALKER: I, state your name
20	MEMBERS:I, (names stated)
21	MR. WALKER: will support and
22	defend the Constitution of the United States

1	MEMBERS: will support and defend
2	the Constitution of the United States
3	MR. WALKER: and the laws of the
4	District of Columbia
5	MEMBERS: and the laws of the
6	District of Columbia
7	MR. WALKER: and I will perform
8	such duties
9	MEMBERS: and I will perform such
10	duties
11	MR. WALKER: that may be assigned
12	to me as a member of this Board
13	MEMBERS: that may be assigned to
14	me as a member of this Board
15	MR. WALKER: to the best of my
16	ability
17	MEMBERS: to the best of my ability
18	
19	MR. WALKER: without fear or favor
20	MEMBERS: without fear or favor
21	MR. WALKER: and I will exercise my
22	best judgment

1	MEMBERS: and I will exercise my
2	best judgment
3	MR. WALKER: to consider all
4	matters before me
5	MEMBERS: to consider all matters
6	before me
7	MR. WALKER: from the viewpoint of
8	the best interests
9	MEMBERS: from the viewpoint of the
10	best interests
11	MR. WALKER: of the District of
12	Columbia
13	MEMBERS: of the District of
14	Columbia
15	MR. WALKER: as a whole
16	MEMBERS: as a whole
17	MR. WALKER: and I'll faithfully
18	discharge these duties.
19	MEMBERS: and I'll faithfully
20	discharge these duties.
21	MR. WALKER: Congratulations. Thank
22	you.

1	DETERMINATION OF QUORUM
2	DIRECTOR CHRAPPAH: The second order
3	of business is to determine if we have the
4	quorum. I'll ask Ms. Mixon to lead us through
5	that process.
6	SECRETARY MIXON: And I want to
7	pronounce every name right, I hope. Jason
8	Arvanites.
9	MEMBER ARVANITES: Yes, present.
10	SECRETARY MIXON: Hana Bekele.
11	MEMBER BEKELE: Present.
12	SECRETARY MIXON: Ernest Chrappah.
13	DIRECTOR CHRAPPAH: Present.
14	SECRETARY MIXON: Elliott Ferguson.
15	MEMBER FERGUSON: Present.
16	SECRETARY MIXON: Linwood Jolly.
17	MEMBER JOLLY: Present.
18	SECRETARY MIXON: Erik Moses.
19	MEMBER MOSES: Present.
20	SECRETARY MIXON: Evian Patterson.
21	MEMBER PATTERSON: Present.
22	SECRETARY MIXON: Jeffrey Schaeffer.

1 MEMBER SCHAEFFER: Present. 2 SECRETARY MIXON: Anthony Thomas. MEMBER THOMAS: 3 Present. 4 SECRETARY MIXON: Dotti Wade. 5 MEMBER LOVE-WADE: Present. 6 SECRETARY MIXON: Anthony Wash. MEMBER WASH: 7 Present. 8 MIXON: I have determined SECRETARY 9 that there is a quorum so we may proceed with the 10 meeting. 11 INTRODUCTION OF MEMBERS 12 DIRECTOR CHRAPPAH: Excellent, thank I would like to ask each member of the 13 you. 14 For-Hire Vehicle Advisory Council to introduce 15 themselves to the public and share a little bit 16 about their background, if they wish, starting from left. 17 18 MEMBER WASH: I'm Anthony Wash. I'm 19 a fourth generation Washingtonian, a business owner in the District of Columbia for 20 years 20 21 and I am anxious to just move forward with

improving and making needed changes, necessary

changes and listening to the comments from vehicle-for-hire operators to see how we can make this a better experience for all.

Hello. I'm Dotti Love MEMBER WADE: Wade. I'm also a native Washingtonian. represent six generations of Washingtonians, including my four. I have two great grandchildren. So I'm also a retired Public Administrator. I am the current 10-term ANC Advisory Neighborhood Commissioner and a former State Board of Education representative for Ward And I have a lifetime of service to the District of Columbia and to the residents. I am also a member of the past Taxicab Commission, so I've been working with you guys for a while now, trying to understand and mitigate some of the problems that you're experiencing and trying to improve your overall career options.

MEMBER ANTHONY: Good morning everyone. My name is Anthony Thomas. I'm a 5th generation Washingtonian. I currently work as a full time driver with Lyft and I'm also an

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

advisor and a consultant to the rideshare service. I've been with Lyft - I just celebrated two year anniversary. I'm going into my third year and I'm really excited to be here with you all today. I also operate for-hire transportation in the District of Columbia as well, so I thank you all.

MEMBER SCHAEFFER: Good morning.

Jeffrey Schaeffer. I'm the owner of 19 public vehicles for hire companies in the District. I'm honored to be here representing my fellow fleet owners and the drivers we represent. I will bring input to DFHV in an effort to increase taxi trips for drivers and help save the taxis. .

MEMBER PATTERSON: Good morning, Evian
Patterson, representing the District Department
of Transportation, as a member of this Committee.

I'm the Citywide Parking Manager and responsible
for access to our public space, curbside,
curbside management and ground transportation.

We've been building a partnership with the
Department of For-Hire Vehicles and I'm

particularly interested in learning the operations of this agency and its members so that we are working in consort to ensure that we have more service on our District streets.

MEMBER MOSES: Good morning. My name is Eric Moses. I'm Senior Vice President,

Managing Director of the Sports, Entertainment and Special Events at Events D.C., which is the Washington Convention and Sports Authority. I am happy to serve on this body as someone who is interested in continuing to make Washington, D.C. the premier destination in the world for visitors and guests.

So anything that I can do to help represent the hospitality industry and the events industry to make it easier and more enjoyable for our residents and our visitors to access our city and to get around our city, is essentially what I'm interested in doing.

A lawyer by training, and former

Director of the Department of SECRETARY MIXONall

and Local Business Development, so I appreciate

what these organizations and these bodies do for our public and our constituents, so thank you.

I would like to think most of you know me by now.

I'm the Director of the Department. My interest with this procedure and also this Advisory

Council membership rallies around the idea that having diverse perspectives can only contribute in making informed decisions.

We have a very fragmented taxi market and we have a growing private vehicle-for-hire market but if you look at the transportation ecosystem overall, we have to forward thinking to make sure that we create economic opportunities for people, people can have access to safe, affordable and accessible transportation options.

So I'm particularly excited to be working with a large group members of different interest groups, who bring different perspectives that will also help the department in moving forward with regulations -- not to add burdens to drivers, but to actually reduce the cost of doing

business in the District and to enhance their livelihoods. Thank you.

MEMBER JOLLY: Good morning. My
name's Linwood Jolly. I am President of a
DC-based information technology firm, former
Taxicab Commissioner with the old commission. My
interest is in utilizing technology to look at
innovative ways to not only level the playing
field, but look for opportunities in this new
environment that we all find ourselves in.

I'm always interested in talking about other technology solutions that other municipalities have tried, some that have worked, some that have not, but remain interested in talking with taxi drivers, as well as operators of vehicles-for-hire. Thank you.

MEMBER FERGUSON: Good morning.

Elliott Ferguson with Destination DC, a private organization focusing on promoting DC as a convention and tourism destination. My primary goal, former DC Taxicab Commissioner for about five years. In this capacity still focusing on

1. increasing the number of visitors that come to Washington and 2. Making sure that they have a great experience be it for a convention, leisure travel, and, well whatever the reason, as well as making sure they have options in terms of getting around the city.

One of our goals is to try to encourage visitors to not rent cars and to take public transportation and/or have access to vehicles or services that are offered by Washingtonians' programs, so happy to serve again.

MEMBER BEKELE: Good morning. My name is Hana Bekele. I am a DC resident. I operate limo and taxi.

MEMBER ARVANITES: Hi, my name is

Jason Arvanites. I'm the General Manager of Via,
here in Washington, DC which is a TNC or PSV

platform. As a company, we are totally focused
on a true ride-sharing platform and we are
excited to be part of the conversation to help
the public transportation evolve as it moves

forward and provide safe, reliable and efficient 1 2 transport template. DIRECTOR CHRAPPAH: 3 Thank you very Now we'll proceed to the action items for 4 much. today's meeting, starting with the election of a 5 Chairperson, which may be any member other than 6 7 myself, or DDOT's representative. Members may 8 nominate themselves. The secretary for today's 9 session could also recall or recount, if there 10 are any people who've expressed an interest. 11 So let's start with that. Do you have 12 any nominations yet before I ask the members if 13 they want to nominate anybody? . 14 SECRETARY MIXON: I have the nomination on an interest of Dotti Love Wade. 15 16 DIRECTOR CHRAPPAH: Okay. Do we have 17 any of our members who want to be considered for the Chairperson? We have another nomination? 18 19 MEMBER SCHAEFFER: Linwood Jolly. 20 DIRECTOR CHRAPPAH: All right. 21 the record, we have two nominations. Linwood 22 Jolly and Dotti Love Wade. Any other

nominations? All right. So we'll give each one a few minutes to make their speech to the public and also the voting members. Going in alphabetic order, starting with Dotti.

MEMBER WADE: Alphabetic.

DIRECTOR CHRAPPAH: I just went with the D, yes. Ladies first.

MEMBER WADE: Good morning everyone. As you know, I'm a life-long Washingtonian and I'm a committed public servant. I've served this board faithfully since nominated and appointed by our Mayor. I have attended every meeting. have a strong commitment for the taxicab and vehicle-for-hire industry. My whole family, in fact, were cab drivers. All of my uncles on both sides of my family, except my father, drove taxicabs. And I rode with them. I also am a user of the cabs in the streets. But what I bring mostly to this body, is my administrative leadership. I have been Chairman of the Advisory Neighborhood Commission for five different terms at 1A and one term as Chairman for 1B.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

served 18 years in total on the Advisory

Neighborhood Commission and I'm into my 19th and

20th year of this term I was just elected to.

Also, I'm a member of the State Board of Education, where I served our city and our country on the Congressional Education Committee where we met with Congress to try to work with them with the No Child Left Behind Act and several other major acts that were, in fact, amended to reflect the input from the State Board of Education. I'd like to have kind of influence with the Council to help make sure that the needs of our drivers and our riding public are met and that we have a coordinated effort in this city with transportation, not just with the drivers but with the street, with access, with parking lanes for cabs, with wait stands. There are a number of things that I know are very important But, again, what I bring is to you. administrative leadership and promulgating rules and regulations and setting up standards for operations.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

So I would love to serve our community further by helping to develop this Board, this Council, which is a very new Council and we're looking at what the legislation says and what we must then do. So I think I bring that type of experience and commitment to this body.

DIRECTOR CHRAPPAH: Member Jolly.

MEMBER JOLLY: Hi. I'd like to --

MEMBER WADE: And I'd appreciate your

vote.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

MEMBER JOLLLY: I'd like to just recap my role -- position here as a former Commissioner. This industry is in a challenging position right now. We've got a lot of tough questions to ask. And I joined this Commission at a time when taxicab drivers were at the height of frustration. A lot of good ideas but not a lot of means to implement them. I've ridden with the enforcement team. I've ridden with taxi drivers. I've ridden with Uber, Lyft all of them. And I've heard the concerns -- many. think going forward, where we are today is we

really do have to let the data that the former

Taxicab Commission and the current public

vehicle-for-hire organization has generated. We

have to let that data tell us what we need to do

in the future. That's part of the equation.

And the other part of the equation is you have to continue to listen to drivers who, by the way, are business owners, independent business owners, and have their input, and need to continue to provide their input. But we have to put all that together and come up with a roadmap of how we're going to move this industry forward.

There are many drivers now who do two trips a day. They sit and they do two trips a day, whereas maybe five years ago, they did 15 trips, 20 trips. There are many drivers who sign up for Uber and they think they're going to make a lot of money, and they don't. Some of them who crossed over from being taxi drivers and now they want to go back. And many drivers who were taxi driver businesses for years who may have had a

death in the family, had to go back to their own country, and now can't get their H-tag back.

So there are a lot of concerns but, look, a lot of that is where the industry has been up to this time. We've got to figure out where we're going. And we've got to do that together. And that's what I see as our biggest challenge. Thank you.

DIRECTOR CHRAPPAH: Thank you, now we will vote for the Chairperson. Each

For-Hire-Vehicle Advisory member shall have only one vote. You have index cards, where you write the name of the person you want to vote for as Chairperson. And Juanda Mixon will come around to collect them and tally up the vote.

### ELECTION FOR CHAIRPERSON

SECRETARY MIXON: The Chairperson of the FHVAC is Linwood Jolly, by vote of 8 to 3.

So, Mr. Jolly, if you would please swap seats with Director Chrappah.

CHAIRMAN JOLLY: First let me thank my fellow advisors and, of course, thank Dotti Love

Wade. Dotti and I came in here together and we're going to leave here together. And both of us are going to be active in our roles together, along with our new advisors. So with this transition, I think the first thing we should look act is for today, having the assistance of general counsel as we move through a lot of these administrative issues. So if you would just kind of wing us, wing it today, I would appreciate that.

And if we continue with the agenda, the election of the Secretary, the advisors met earlier and I think the consensus of all of us was that we would retain Ms. Mixon as the Secretary, who's been doing an outstanding job over the past few years. And we would ask that she be nominated as our Secretary. Is there a procedure that we should be aware of So I'd like to call for a motion that Ms. Mixon be our Secretary.

MEMBER FERGUSON: So moved.

CHAIRMAN JOLLY: Is there a second?

DIRECTOR CHRAPPAH: 1 I second. 2 SECRETARY MIXON: Okay, you --Accepted by unanimous 3 CHAIRMAN JOLLY: 4 consensus. ELECTION OF SECRETARY 5 6 SECRETARY MIXON: Accepted by unanimous consensus, Ms. Mixon will be Secretary. 7 8 CHAIRMAN JOLLY: Thank you Ms. Mixon. 9 So Jacques, if you could walk us through the determination of Chairperson's term. 10 11 GENERAL COUNSEL LERNER: The next item 12 on the agenda is to determine the Chairperson's 13 term. The term of the Chairperson's serves for 14 -- it's a two year term for service as Chairperson and then, since there are a number of 15 16 terms available to all the community members, and 17 the Chairperson is one of those members, he, in 18 this case, would serve either two or three and 19 that'll be determined by lot, by the Secretary 20 So will you call for that? now. 21 SECRETARY MIXON: Okay. I'll draw 22 from Envelope A. The one number that I have

pulled out is three. So a term of three years.

CHAIRMAN JOLLY: All right. So next we're going to move to the determination on the community members. We're going to follow the same process?

### DETERMINATION OF TERM LENGTH

GENERAL COUNSEL LERNER: Other than the chair. Other than the chairperson. And these -- actually, I'll abstain. These are the assignment of the remaining terms. The terms are one, two or three years. One of the three-year terms has now been set aside for the Chairperson. So now the remaining terms to be assigned again by the Secretary, are three one-year terms, three two-year terms and two three-year terms. Those are the possibilities and they will now be assigned at random by the Secretary.

SECRETARY MIXON: All right. Just one moment while I draw from Envelope B. And I will go in the same order as we did before, starting on the left, so this is for Anthony Wash. His term of service is one year. Next, Dotti Love

Wade, term of service, two years. Next, Anthony
Thomas, term of service, one year. Next, Jeffrey
Schaeffer, term of service, one year. Next, I
have Erik Moses, term of service, two years. We
already have three for Linwood Jolly, our new
Chairperson. Next, Elliott Ferguson, two years.
Next, Hana Bekele, term of service, three years.
And next, we have Jason Arvanites, term of
service, three years.

CHAIRMAN JOLLY: Thank you, Ms. Mixon.

SECRETARY MIXON: You're welcome.

# DETERMINATION OF COUNCIL'S SCHEDULE

CHAIRMAN JOLLY: Next item on the agenda is the determination of the Council's schedule for future meetings. We also met earlier and we had some consensus around that.

And why don't you, Jacques, why don't you review that.

GENERAL COUNSEL LERNER: Sure. I
believe the consensus was that there would be
three more meetings for the balance of calendar
year 2017 in order to have quarterly meetings, as

required by the statute and fulfill the requirement of scheduling in a basic sense. There would be a meeting in June, a meeting in September and then, to avoid the holiday rush, a meeting in November. Is that correct? Believe so. So then, with respect to the specific days, given the large number of folks here, and the many things that they do in the District, the specific days would actually be determined and put in the public notice but those are the months when the meetings will be held for the balance of 2017.

CHAIRMAN JOLLY: So now we go to our public comment period. But let me take a minute to just lay out where we are or where I think we are. And I'm going to be just a little presumptuous and speak on behalf of my colleagues here on the dais. This is a new organization. This Advisory Board is new, as you've seen today, so we will need some time to meet together and come up with some slight changes that I believe a lot of people want to

see.

As a Commission, the administrative structure is obviously different. In some ways, it was very good, because we had to move along rule makings. We had to have public comment, discussion and we had to do all of that in a bit of a constrained time period.

Now we mainly are here to listen to you. And I think what you'll see is some changes in terms of the time allotted for speeches or for discussions or for presentations. More interactivity from the members of the panel here, my colleagues, with you on topics. And also, some of the changes that you'll see is Dotti Love Wade wants to see us establish some subcommittees, which we attempted to do under the Commission structure, but we just ran out of time with legislation which reorganized the Commission into this agency, so you'll see some changes in that way.

I think, also, we'll have to determine communications, how we continue to communicate

with you. Now that this is a separate agency, I 1 2 think we also, you will see us still rely on Director Chrappah and his able colleagues and his 3 4 staff, to help us. Now -- okay, got it. 5 Yes. Okay. So as we move into the public comment period, all of 6 7 my colleagues here will also provide their input on some of the topics here. Right now I only see 8 9 one, and I don't even see Larry Frankel here. he here? 10 11 Mr. Frankel's the only person that's 12 registered to speak. So, with that being said, 13 are there any persons who wish to speak at this 14 moment? 15 MR. BUTT: I can say something. 16 CHAIRMAN JOLLY: Okay, Ms. Mixon. 17 Will you handle? 18 PUBLIC COMMENT 19 SECRETARY MIXON: Yes sir. Would you 20 please approach the podium, state your name, 21 spell your name for the Court Reporter and you 22 will have, how many minutes, Mr. Chairperson?

CHAIRMAN JOLLY: Let's go with three minutes today.

SECRETARY MIXON: Okay. Three minutes so say your name, spell it and then we'll start the time.

MR. BUTT: Thank you very much.

Congratulations to our new Chairperson for this organization. We always love Mr. Ernest Chrappah as the Director of our industry. Good to see everyone at the Board. My name is Mohammed Butt,

M-O-H-M-M-A-D. Last name B-U-T-T and I represent one of the cab companies in DC. It's called

Democracy Cab and DC Connect Cab.

My concern to speak to you guys about, not many things, so I just catch the opportunity to speak because we do have some issues in taxi companies. So there's just one of the issues I wanted to talk about it, and just try to suggest or request about wheelchair ramps that we run in the industry. I think people know here and there that it's very hard for drivers in the company to keep up with the wheelchairs right now.

As a taxi company, I have 14

wheelchairs in my fleet and each of them cost

around \$33,000 approximately. And the monthly

payment I pay, almost \$700 some dollars, along

with insurance. And out of those 14 cabs, I have

almost 10 sitting in my parking lot. So the

reason I wanted to talk about wheelchairs is

this, that I know it's running, sometime they're

on the road, they are not.

So my request is to, Mr., new Chairman but I really wanted to request Mr. Director, Mr. Chrappah about this. Dispatch for wheelchairs -- it's really costing the drivers and the company at the moment. As we all know, we only have two dispatch companies in the DC, Transport DC and the Yellow Cab, so they all cost to have your vehicles in their dispatch fleet for whatever business they have.

But my concern is, this wheelchair we are providing for the wheelchairs -- I mean handicapped people, the government plans for Transport DC. So can I just request Mr.

Director, to you especially, can you just please do something about it, that drivers or company does not have to pay weekly dispatch fees for Transport DC, you know?

I mean, it's hard, you find the drivers for those cabs and on top of that when you have drivers, you have so many expense on that. So you have to pay a wheelchair car, so my request is if you can just look for this, that -- drivers should not pay or companies should not pay for Transport DC. We are spending money and spending time. We are suffering to compete with this compliance and compete with all these rules and regulations.

So if you can just free this, there's only, not many wheelchair cabs in the town, maybe a few hundred, and those dispatch company has many cars. One company charged \$45 a week, the other one does \$75 a week and when drivers pay \$200 for rent and \$75 dispatch fees, that's \$275. And I think you know more than me how much the drivers make these days. If they are making \$300

1 or \$400 a week, they are paying \$275 for the cab 2 companies. 3 They don't want to even see my face. 4 They don't want to even rent my car for \$100. 5 And I have to pay \$700 to \$800 to \$900 a No. month from my pocket, which is very hard for me. 6 7 So, please, if you can consider that, free the 8 wheelchair rents for Transport DC, please. 9 CHAIRMAN JOLLY: Thank you very much 10 for your testimony and at this time, I'm going to 11 pass the mike to the Director to respond. 12 I appreciate that, sir. MR. BUTT: 13 Thank you very much. 14 DIRECTOR CHRAPPRAH: Mr. Butt, it's 15 very nice to see you. It's been a while. 16 are you doing? 17 I'm doing okay, sir. Thank MR. BUTT: 18 you. 19 DIRECTOR CHRAPPRAH: I'm very 20 sympathetic to the economic conditions, not only 21 on the driver perspective but also the company 22 perspective. The wheelchair mandate is not

something that was adopted by regulation for the purpose of just putting that requirement out there. It is something that is a statutory requirement. City Council passed law requiring 6 percent, 4 percent and 20 percent, so that is something that we all have to live by.

If there are some concerns around that legislation, there's a process to get that addressed and we are working with the Mayor's office to rationalize the wheelchair accessibility requirement.

However, on the dispatching requirement, that is purely a marketplace dynamics. Our position in terms of the department, is not to interfere in private contracts and to encourage the private sector to find ways to make things work. However, if you are facing some economic hardship or you know specific drivers who are facing some economic hardship because of the cost associated with a dispatch, we can take a closer look at it and ask the dispatching companies what they can

collectively do in this challenging environment. 1 2 But the solution really comes down to By having a vehicle that is 3 economics. 4 dispatchable, the driver can now have access to fare opportunities and Transport DC has been a 5 savior to the industry. 6 7 So while I cannot unilaterally say we should ask people to, you know, get away from 8 9 their contracts, what we will pay attention to will be the economic conditions that exist and 10 11 find ways to increase fare opportunities for 12 drivers, so that the cost of dispatching becomes 13 something that is more palatable or something 14 that it can absorb. 15 CHAIRMAN JOLLY: So before we wrap up, 16 are there any other folks that wish to speak? 17 Ms. Mixon, there's one more. 18 SECRETARY MIXON: All right. 19 CHAIRMAN JOLLY: Two more. And we'll 20 continue with the three minutes. 21 SECRETARY MIXON: Okay. So, again, if you would state and spell your name for the Court 22

Reporter. You have three minutes. I'm going to stick to that three minutes time.

MR. RAIDA: Thank you. Good morning.

My name Gamal Raida, G-A-M-A-L, Raida, R-A-I-D-A.

I'm representing, as I am with Georgetown Cab.

First of all, I congratulate Mr. Chairman and having made the opportunity to be dynamic in the engagement and concisely, I just would like to see two things.

One of them is just the fairness, the justice and kind of logic and mass, and as you initiated that is, you were going to apply this kind of studies. Because, I would like to see something that is very convincing by logic, when you are applying laws, regulations.

The other side of that, also, Mr.

Chairman, earlier, when he came to the office, he came with the idea to revamp the regulation. We didn't see a significant impact to the moment when the environment became unpleasant. And even everybody noticed that. That the environment is not a pleasant environment for the driver, even

for the company. Thank you sir.

CHAIRMAN JOLLY: Thank you. Mr.

Chairman, would you like to -- oh, Mr. Director?

DIRECTOR CHRAPPAH: Gamal, it's nice to see you too. As far as the environment we are in, I didn't get a specific question, but I think your comment asks for things that the Department, perhaps, has done to help the industry, if I'm sort of like, interpreting it correctly.

While there's been significant investments made by the Department to the industry, a few come to mind.

One is we've spent over a million dollars providing grant opportunities with no interest, no repayment requirements and the grants have gone towards acquisition of wheelchair accessible vehicles, acquisition of electric vehicles. There are several individuals who have been able to get into the for-hire industries and start their own business as a result of those grant programs.

Grant programs range from \$5,000,

\$10,000 and it's been quite significant. The report we get from the public and the driver community and the company community is that that million dollar investment helped. Without that, they would soon been gone. Some of the investments also went towards reducing the cost of renting the vehicle and while there's a fixed amount of grants in business we can make, we also recognize that, it's not just about putting money to the industry.

But an equally important component is creating opportunities for drivers to make more money. Last year we did a number of pilot projects. We did a pilot project that allowed the average driver to be an on-demand driver, be it scheduled deliveries or on-demand delivery. We also made investments in technology that enabled the DC taxi cab to go to beta mode and we moved for that with our government by giving that technology for free to the taxi industry cooperative.

We have also looked at ways to reduce

the cost for drivers in terms of operating. So you will recall that prior, a driver had to go for inspection twice a year. While that process started before my time, it was during our time together, that that became final. So instead of having to go to DMV for inspection twice a year, it's only once.

And an additional area where the

Department has helped the industry is around the

vehicle age limits. Prior to final regulation of

vehicle age limits, if you go buy a brand new

Toyota Camry, standard gasoline, you get only

four years, when most people pay off their car in

5, 6, sometimes 7 years. So the Department adopt

a regulation that actually gives four more years

to a vehicle.

an investor, getting four more years to pay off something, helps compared to the status quo.

There have been other initiatives to help the industry that are subliminal but very consequential.

regulation that says it is okay to have electronic proof of insurance. Instead of struggling to pay tickets that you would get if you cannot show proof of insurance. Same with electronic manifest. So the thing here is that the Department is committed to leveraging technology to not only reduce the cost of being in service, but also to expand economic opportunities. And that treatment is not going to change.

What we do recognize, though, is that there's an uneven playing field as a result of years of legislations and years of regulations. So it becomes very important for us to work collaboratively to figure out what should be the right regulatory environment. And that's why I'm very excited about the new body we have, to get different viewpoints and to make sure that working in the for-hire industry as a way of making it to the middle class.

CHAIRMAN JOLLY: Okay, I think we have

one more person that indicated they want to 1 2 speak. Ms. Mixon? SECRETARY MIXON: Okay. I didn't see 3 4 the person. 5 CHAIRMAN JOLLY: Okay. We'll take you and that will be our last one. 6 7 MR. BIZUAYEHU: Thank you. 8 SECRETARY MIXON: Okay. So again, You will have three 9 state and spell your name. minutes. 10 11 MR. BIZUAYEHU: Okay, ma'am. Good 12 morning everybody. My name is Haimanot 13 Bizuayehu. H-A-I-M-A-N-O-T B-I-Z-U-A-Y-E-H-U. 14 For a start I would like to say congratulations to all of you here. Since this is a newly formed 15 16 body, I don't have much to say, other than saying, other than reminding you that today, when 17 18 I see the notice, the meeting notice here today, 19 I came here to attend this meeting because I know 20 that, you are, all of you are going to swear in 21 today. 22 So, as I heard the words by the

Director, when each of you was swearing in, I ask you to keep that promise to do a fair and constructive job for the vehicle hire, for-hire industry.

I know that, I've been a former company representative of one of the leading companies in Washington, DC and I've also been a cab driver for 20 years. And I've been participating all of the previous meetings with the previous body. They did a lot of things. don't want to blame anything. But there are a lot of things that were just time-wasting, resource-wasting and all of that. Because now this body's poised to do or to remove, relieve the burden with the vehicle for-hire industry is experiencing today, these days. But in the past, the governing document which regulates, which used to regulate the taxi industry, has been rewritten, I don't know, a number of times. That is waste of resource, waste of time and a burden to the taxi industry in general.

So when you do business - I'm not

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

I just want to keep this, you to keep this in mind. When you do that, please, think thoroughly before -- writing a regulation is a very simple thing. Putting in a book, a governing document is a very simple thing, but you have to also realize the consequence to the driver, the industry and the city that wastes the money for rewriting and rewriting over and over again.

I would like to thank the, I don't want to say, I don't want to leave this podium before saying that the Chairman, the former Chairman or the Director, as he said, he did a lot of things for this industry. For instance, changing the vehicle age for the drivers, the inspection requirements and all that, but here what we have to see is there is a taxi industry which is heavily, heavily regulated and there are other competitors with no regulation, or just a little regulation.

We are competing for the same customer base. It's just like putting two boxers in the

ring, one tied, his hand tied behind him, one without, free. If you put me in the ring with Tyson I can't knock the hell out of him. So that's what we have to see here. There is the heavily regulated industry and there is one without regulation or with little regulation. We are competing with the same customer base. Thank you sir.

The new Chairman, you mentioned a very

The new Chairman, you mentioned a very difficult, a very important point. There are cab drivers out there. They pick only two, three fares a day.

CHAIRMAN JOLLY: Yes.

MR. BIZUAYEHU: Okay?

CHAIRMAN JOLLY: Thank you for your comments. So in your comment, I'm going to ask the Director to just give us an update on where we are with the rewriting of Title 31, because you've mentioned that so many times.

MR. BIZUAYEHU: Thank you very much.

DIRECTOR CHRAPPAH: Good to see you,
hello. Thank you Chairman.

MR. BIZUAYEHU: Thank you.

DIRECTOR CHRAPPAH: The Title 31

rewrite is pending publication in the DC

Register. A copy has also been posted on our

website. By going beyond just revision or a

rewrite, what we've done is consolidate all the

rulemakings into one single document so that

there will be transparency. We can know what is

pending, what has been finalized, so that when

you are making comments it can be germaine to a

specific item.

But rewriting of Title 31 is not by itself going to solve the industry woes. There are fundamental problems with how we govern the for-hire industry that you've alluded to -- having a different set of rules for one segment and a different set of rules for another segment. And the opportunity that we all face today, not just as members of the For-Hire Advisory Council, but also stakeholders who are regulated by the general public, is to provide constructive and direct recommendations about how to achieve that

parity or how to achieve that level playing field.

And any idea that has merit will be considered and any idea that can lead to a better outcome is likely to be implemented, so we want to go beyond just that Title 31 rewrite and look at the overall ecosystem and say what we want the vehicle for-hire industry to look like two years from now, ten years from now.

If you've been following the media, there's been talk of automated vehicles. There's also talk about managing the congestion. There's also talk about ensuring that people with a disability can participate in the for-hire industry. We have to weigh all these issues and balance that with how much the average driver, if such a thing even exists, makes. Because if minimum wage is going to get to \$15 an hour at some point, people in the for-hire industry should not need to go on minimum wage. very interesting job and you have to earn a fair return on your labor hours.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

And the only way we can move forward, really, is through having these sort of conversations and now partnering with all stakeholders to move the industry in the direction it needs to be.

> MR. BIZUAYEHU: Thank you.

So that being said, CHAIRMAN JOLLY: I'm going to ask my fellow advisory members if they have any final comments and we'll start with Mr. Wash, then on down. Ms. Wade?

MS. WADE: I'd just like to thank you for coming out and for your continued support. Hope to see you in June.

CHAIRMAN JOLLY: Any comments down So finally, I'd like to thank Director Chrappah for his work. He is always on point for everything and you catch a lot of flack, but you do love him. You really do profess very well. But thank you and to your team and your colleagues and we look forward to continuing to work with you.

Even though they changed the

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

structure, as all of you all know, Director 1 2 Chrappah is a wealth of knowledge and a lot of the questions that you do have will inevitably be 3 related to projects that he's currently underway 4 5 working on. And I just would say, personally, that this structure here probably will now allow 6 7 us to move faster on responding directly to what 8 we hear, versus the administrivia of the old 9 Commission. So, that's good -- and you look a little more relaxed sitting there as well. 10 11 DIRECTOR CHRAPPAH: Yes. 12 ADJOURNMENT 13 CHAIRMAN JOLLY: With that being said,

it is 12:03 and this meeting is adjourned. Thank you.

(Whereupon, the above -entitled matter went off the record at 12:03 p.m.)

18

14

15

16

17

19

20

21

# Α a.m 1:10 3:2 ability 6:16,17 able 28:3 36:19 abolished 3:16 **absorb** 34:14 abstain 24:9 Accepted 23:3,6 access 11:19 12:17 13:15 15:9 18:16 34:4 accessibility 33:11 accessible 13:16 36:17 achieve 44:22 45:1 acquisition 36:16,17 act 18:8 22:6 action 16:4 active 22:3 acts 18:9 add 13:21 additional 38:8 addressed 33:9 adjourned 47:14 Adjournment 2:15 47:12 administrative 17:19 18:20 22:8 27:2 **Administrator** 10:9 administrivia 47:8 adopt 38:14 adopted 33:1 39:1 advisor 11:1 advisors 21:22 22:4,12 advisory 1:5 3:6,14,18 4:10 5:8,10 9:14 10:10 13:6 17:20 18:1 21:11 26:19 44:19 46:8 affirm 5:16.18 affordable 13:16 age 38:10,11 42:15 agency 12:2 27:19 28:1 agenda 22:11 23:12 25:14 ago 20:16 allotted 27:10 **allow** 47:6 allowed 37:14 alluded 44:15 alphabetic 17:3,5 **amended** 18:10 amount 37:8 **ANC** 10:9 and/or 15:9 anniversary 11:3 **Anthony** 1:16,17 9:2,6 9:18 10:19,20 24:21 25:1

**anybody** 16:13 apply 35:12 applying 35:15 appointed 5:3,5 17:11 **Appointments** 4:6 appreciate 12:22 19:9 22:9 32:12 approach 28:20 approximately 30:3 area 38:8 **Arvanites** 1:13 8:8,9 15:16,17 25:8 aside 24:12 asks 36:7 assigned 6:11,13 24:13 24:17 assignment 24:10 assistance 22:6 **ASSISTANT** 1:20 associated 33:20 attempted 27:16 attend 40:19 attended 17:12 attention 34:9 Authority 12:9 automated 45:11 available 23:16 average 37:15 45:16 **avoid** 26:4 aware 22:18

### В

**B** 24:19

B-I-Z-U-A-Y-E-H-U 40:13 **B-U-T-T** 29:11 back 20:21 21:1,2 background 9:16 **balance** 25:21 26:11 45:16 base 42:22 43:7 **basic** 26:2 behalf 26:17 **Bekele** 1:13 8:10,11 15:13,14 25:7 **believe** 25:20 26:5,22 best 6:15,17,22 7:2,8 7:10 beta 37:18 better 10:3 45:4 beyond 44:5 45:6 biggest 21:7 **bit** 9:15 27:6 Bizuayehu 2:14 40:7,11 40:13 43:14,20 44:1 46:6 **blame** 41:11 **board** 6:12,14 10:11

17:11 18:4,10 19:2 26:19 29:10 **BOCOCK** 1:20 **bodies** 13:1 **body** 12:10 17:19 19:6 39:18 40:16 41:10 body's 41:14 book 42:5 **boxers** 42:22 brand 38:11 bring 11:13 13:19 17:19 18:19 19:5 building 11:21 burden 41:15,20 **burdens** 13:21 **business** 4:4,14 8:3 9:19 12:22 14:1 20:8 20:9 30:18 36:20 37:8 41.22 businesses 20:22 **Butt** 2:13 28:15 29:6,10 32:12,14,17 **buy** 38:11

#### С

C-O-N-T-E-N-T-S 2:1 cab 2:13.13 17:15 29:12 29:13,13 30:16 32:1 35:5 37:18 41:8 43:10 cabs 17:18 18:17 30:5 31:6.16 calendar 25:21 call 2:3 22:19 23:20 **called** 29:12 Camry 38:12 capacity 14:22 car 31:8 32:4 38:13 cards 21:12 **career** 10:18 cars 15:8 31:18 case 23:18 catch 29:15 46:17 celebrated 11:2 ceremony 4:7 **chair** 24:8 **Chairman** 17:20,22 21:21 22:22 23:3,8 24:2 25:10,13 26:13 28:16 29:1 30:10 32:9 34:15,19 35:6,17 36:2 36:3 39:22 40:5 42:12 42:13 43:9,13,15,22 46:7,14 47:13 chairperson 1:10,12 2:8 3:12 16:6,18

21:10,14,16,17 23:15

23:17 24:8,12 25:6

28:22 29:7

Chairperson's 23:10,12 23:13 challenge 21:8 **challenging** 19:13 34:1 **change** 39:11 changed 46:22 **changes** 9:22 10:1 26:22 27:9,14,19 changing 42:15 charged 31:18 **Child** 18:8 **chosen** 3:12 **Chrappah** 1:14 2:3 3:3 3:5,7 4:3 8:2,12,13 9:12 13:3,3 16:3,16 16:20 17:6 19:7 21:9 21:20 23:1 28:3 29:8 30:12 36:4 43:21 44:2 46:16 47:2,11 **CHRAPPRAH** 32:14,19 city 12:17,18 15:6 18:5 18:14 33:4 42:8 Citywide 11:18 class 39:21 **closer** 33:21 collaboratively 39:16 **colleagues** 26:18 27:13 28:3,7 46:20 collect 21:15 collectively 34:1 **Columbia** 1:1 4:14 5:12 5:14 6:4,6 7:12,14 9:20 10:13 11:6 come 4:13 15:1 20:11 21:14 26:21 36:12 **comes** 34:2 **coming** 46:12 comment 2:12 26:14 27:5 28:6,18 36:7 43:16 comments 10:1 43:16 44:10 46:9,14 commission 3:16 10:14 14:6 17:21 18:2 19:15 20:2 27:2,17,18 47:9 Commissioner 10:10 14:6,21 19:13 commitment 17:13 19:6 committed 17:10 39:7 **committee** 4:4 5:8,10 11:17 18:6 communicate 27:22 communications 27:22 **community** 19:1 23:16 24:4 37:3,3 **companies** 11:10 29:12

anxious 9:21

29:17 30:15 31:10

32:2 33:22 41:7 3:18 4:11 9:14 13:7 44:16.17 earn 45:21 company 15:19 29:21 18:12 19:3,3 33:4 difficult 43:10 **easier** 12:16 30:1,13 31:2,17,18 44:19 **direct** 44:22 **economic** 13:14 32:20 direction 46:5 32:21 36:1 37:3 41:6 Council's 2:11 25:12,14 33:18,19 34:10 39:9 compared 38:19 counsel 1:21,22 22:7 directly 47:7 economics 34:3 compete 31:12,13 23:11 24:7 25:19 **Director** 2:3 3:3,5,7 4:3 ecosystem 13:13 45:7 competing 42:21 43:7 country 18:6 21:2 4:5,8,15 8:2,13 9:12 **Education** 10:11 18:5,6 competitors 42:19 course 21:22 12:7,21 13:3,5 16:3 18:11 Court 28:21 34:22 efficient 16:1 compliance 31:13 16:16,20 17:6 19:7 covered 4:18 21:9,20 23:1 28:3 effort 11:13 18:14 component 37:11 concern 29:14 30:19 **create** 13:14 29:9 30:11 31:1 32:11 **either** 23:18 concerns 19:21 21:3 creating 37:12 32:14,19 36:3,4 41:1 elected 18:3 **crossed** 20:20 42:13 43:17,21 44:2 **election** 2:8,9 16:5 33.7concisely 35:8 curbside 11:19,20 46:15 47:1,11 21:16 22:12 23:5 conditions 32:20 34:10 electric 36:18 current 10:9 20:2 disability 45:14 discharge 7:18,20 conduct 4:7 **currently** 10:21 47:4 electronic 39:3,6 congestion 45:12 customary 3:21 discussion 27:6 Elliott 1:14 8:14 14:18 congratulate 35:6 customer 42:21 43:7 discussions 27:11 25:6 dispatch 30:12,15,17 **enabled** 37:18 congratulations 4:9 D 7:21 29:7 40:14 31:3,17,20 33:21 **encourage** 15:8 33:16 Congress 18:7 **D** 17:7 dispatchable 34:4 enforcement 19:19 Congressional 18:6 **D.C** 1:10 3:10 12:8.11 dispatching 33:12,22 engagement 35:8 **Connect** 29:13 dais 26:18 34:12 enhance 14:1 consensus 22:13 23:4 data 20:1,4 **District** 1:1 4:13 5:11 enjoyable 12:16 day 3:13 20:15,16 43:12 5:13 6:4.6 7:11.13 **ensure** 12:3 23:7 25:16.20 consequence 42:7 9:20 10:13 11:6.10.16 ensuring 45:13 days 26:6,9 31:22 41:16 Entertainment 12:7 consequential 38:22 **DC** 3:16 14:18,19,21 12:4 14:1 26:8 consider 7:3,5 32:7 diverse 13:8 entitled 47:16 15:14,18 29:12,13 **considered** 16:17 45:4 **DMV** 38:6 **Envelope** 23:22 24:19 30:15,15,22 31:4,11 consolidate 44:6 32:8 34:5 37:18 41:7 document 41:17 42:5 environment 14:10 consort 12:3 44:3 44:7 34:1 35:20,21,22 36:5 constituents 13:2 **DC-based** 14:5 doing 12:19 13:22 39:17 22:15 32:16,17 Constitution 5:22 6:2 **DDOT's** 16:7 equally 37:11 constrained 27:7 death 21:1 dollar 37:4 **equation** 20:5,6 constructive 41:3 decisions 13:9 dollars 30:4 36:14 **Eric** 12:6 44:21 defend 5:22 6:1 **Dotti** 1:17 9:4 10:4 Erik 1:15 8:18 25:4 consultant 11:1 Ernest 1:14 2:3 3:7 8:12 deliveries 37:16 16:15,22 17:4 21:22 continue 20:7,10 22:11 delivery 37:16 22:1 24:22 27:14 13:3 29:8 27:22 34:20 **Democracy** 2:13 29:13 draw 23:21 24:19 especially 31:1 continued 46:12 departed 4:1 driver 10:22 20:22 **ESQ** 1:20,22 continuing 12:11 46:20 department 1:3 3:8,17 32:21 34:4 35:22 37:2 essentially 12:18 contracts 33:16 34:9 37:15,15 38:2 41:8 3:20 11:16,22 12:21 establish 27:15 contribute 13:8 13:5,20 33:15 36:7,11 42:7 45:16 established 3:17 convention 12:9 14:20 38:9.14 39:7 drivers 11:12,14 13:22 events 12:8,8,15 15:3 destination 12:12 14:18 14:15 17:15 18:13,15 everybody 35:21 40:12 conversation 15:21 19:16,20 20:7,14,17 Evian 1:15 8:20 11:15 14:20 conversations 46:3 determination 2:6,10 20:20,21 29:21 30:13 **evolve** 15:22 convincing 35:14 2:11 8:1 23:10 24:3,6 31:2,6,7,10,19,22 example 39:1 Excellent 9:12 cooperative 37:21 25:12.14 33:19 34:12 37:12 coordinated 18:14 **determine** 8:3 23:12 38:1 42:15 43:11 excited 11:4 13:17 drove 17:16 15:21 39:18 copy 44:4 27:21 correct 26:5 **determined** 9:8 23:19 **duties** 6:8,10 7:18,20 exercise 6:21 7:1 correctly 36:9 dynamic 35:7 exist 34:10 26:9 cost 13:22 30:2,16 dynamics 33:14 exists 45:17 develop 19:2 33:20 34:12 37:6 38:1 Development 12:22 **expand** 39:9 Ε **DFHV** 11:13 39:8 expense 31:7 different 13:18,19 earlier 22:13 25:16 **experience** 10:3 15:3 costing 30:13 **Council** 1:5,9,20 3:6,15 17:21 27:3 39:19 19:6 35:17

experiencing 10:17 41:16 expressed 16:10 F face 32:3 44:18 facing 33:18,19 fact 17:15 18:9 fair 41:2 45:21 fairness 35:10 faithfully 7:17,19 17:11 family 17:14,16 21:1 far 36:5 fare 34:5,11 fares 43:12 faster 47:7 father 17:16 favor 6:19,20 fear 6:19,20 **February** 1:7 3:10 fees 31:3,20 fellow 11:11 21:22 46:8 Ferguson 1:14 8:14,15 14:17,18 22:21 25:6 **FHVAC** 21:18 field 14:9 39:13 45:2 figure 21:5 39:16 final 38:5,10 46:9 finalized 44:9 **finally** 46:15 find 14:10 31:5 33:17 34:11 firm 14:5 first 3:14 4:3,9,10 17:7 21:21 22:5 35:6 five 14:22 17:21 20:16 fixed 37:7 flack 46:17 fleet 11:11 30:2,17 **focused** 15:19 focusing 14:19,22 folks 26:7 34:16 **follow** 24:4 following 45:10 for-hire 1:3,5 3:6,8,14 3:17,18 4:10 5:7,9 9:14 11:5,22 36:19 39:20 41:3,15 44:15 44:19 45:8,14,19 For-Hire-Vehicle 21:11 formed 40:15 former 10:10 12:20 14:5,21 19:12 20:1 41:5 42:12 forward 9:21 13:13,21 16:1 19:22 20:13 46:1 fourth 9:19 fragmented 13:10 Frankel 28:9 Frankel's 28:11 free 31:15 32:7 37:20 43:2 frustration 19:17 fulfill 26:1 full 10:22 fundamental 44:14 further 19:2 future 20:5 25:15

G

**G-A-M-A-L** 35:4

Gamal 2:13 35:4 36:4 gasoline 38:12 general 1:20,22 15:17 22:7 23:11 24:7 25:19 41:21 44:21 generated 20:3 generation 9:19 10:21 generations 10:6 Georgetown 2:13 35:5 germaine 44:10 **getting** 15:5 38:18 give 17:1 43:17 given 26:7 gives 38:15 **giving** 37:19 glad 4:11 goal 14:21 **goals** 15:7 **govern** 44:14 governing 41:17 42:5 government 1:1 4:21 30:21 37:19 grandchildren 10:8 grant 36:14,21,22 grants 36:16 37:8

# H H-A-I-M-A-N-O-T 40:13 H-tag 21:2 Haimanot 2:14 40:12 Hana 1:13 8:10 15:14 25:7 hand 4:22 43:1 handicapped 30:21 handle 28:17 happened 4:17 happy 12:10 15:11

hard 29:21 31:5 32:6

ground 11:20

groups 13:19

growing 13:11 guests 12:13

group 3:4 13:18

hardship 33:18,20 **hear** 47:8 heard 19:21 40:22 Hearing 3:9 heavily 42:18,18 43:5 **height** 19:16 held 26:11 hell 43:3 hello 10:4 43:22 help 4:13 11:14 12:14 13:20 15:21 18:12 28:4 36:8 38:20 **helped** 37:4 38:9 helping 19:2 **helps** 38:19 Hi 15:16 19:8 hire 11:10 41:3 historic 3:13 holiday 26:4 honored 11:11 hope 8:7 46:13 hospitality 12:15 hour 45:18 hours 45:22 **hundred** 31:17

idea 13:7 35:18 45:3,4 ideas 19:17 II 1:14 impact 35:19 implement 19:18 implemented 45:5 **important** 4:14 18:18 37:11 39:15 43:10 **improve** 10:18 improving 9:22 including 10:7 increase 11:13 34:11 increasing 15:1 independent 20:8 index 21:12 indicated 40:1 individuals 36:18 industries 36:20 industry 12:15,16 17:14 19:13 20:12 21:4 29:9 29:20 34:6 36:8,12 37:10,20 38:9,21 39:20 41:4,15,18,21 42:8,14,17 43:5 44:13 44:15 45:8,15,19 46:4 inevitably 47:3 influence 18:11 information 14:5 informed 13:9 initiated 35:12

innovative 14:8 input 11:13 18:10 20:9 20:10 28:7 inspection 38:3,6 42:16 instance 42:14 insurance 30:5 39:3,5 interactivity 27:12 interest 13:5,19 14:7 16:10,15 36:15 **interested** 12:1,11,19 14:11,14 interesting 45:21 interests 7:8,10 interfere 33:15 interpreting 36:9 introduce 9:14 Introduction 2:7 9:11 investment 37:4 investments 36:11 37:6 37:17 investor 38:18 issues 22:8 29:16,17 45:15 item 23:11 25:13 44:11 **items** 16:4

**Jacques** 1:22 23:9 25:17 **Jason** 1:13 8:7 15:17 25:8 **Jeffrey** 1:16 8:22 11:9 25:2 iob 22:15 41:3 42:1 45:21 joined 19:15 **JOLLLY** 19:11 **Jolly** 1:10,12 8:16,17 14:3,4 16:19,22 19:7 19:8 21:18,19,21 22:22 23:3,8 24:2 25:5,10,13 26:13 28:16 29:1 32:9 34:15 34:19 36:2 39:22 40:5 43:13,15 46:7,14 47:13 **Juanda** 1:20 21:14 judgment 6:22 7:2 June 26:3 46:13

K keep 29:22 41:2 42:2,2 knock 43:3 knowledge 47:2 L labor 45:22

**justice** 35:11

initiatives 38:20

four 10:7 38:13,15,18

46:20

Ladies 17:7 40:10 **maior** 18:9 nominated 17:11 22:17 lanes 18:17 making 9:22 13:9 15:2 mitigate 10:16 nomination 16:15,18 large 13:18 26:7 15:5 31:22 39:21 **Mixon** 1:20 8:4,6,10,12 nominations 16:12,21 **Larry** 28:9 44:10 8:14,16,18,20,22 9:2 law 33:4 makings 27:5 9:4,6,8 16:14 21:14 notice 26:10 40:18,18 laws 6:3,5 35:15 management 11:20 21:17 22:14,19 23:2,6 noticed 35:21 lawyer 12:20 Manager 11:18 15:17 23:7,8,21 24:18 25:10 November 26:5 number 15:1 18:18 lay 26:15 managing 12:7 45:12 25:11 28:16,19 29:3 lead 8:4 45:4 mandate 32:22 23:15,22 26:7 37:13 34:17,18,21 40:2,3,8 leadership 17:20 18:20 manifest 39:6 MIXONall 12:21 41:19 market 13:10,12 mode 37:18 leading 41:6 0 marketplace 33:13 Mohammed 2:13 29:10 learning 12:1 leave 22:2 42:11 mass 35:11 moment 2:4 3:22 4:2 observing 3:22 left 9:17 18:8 24:21 matter 47:16 24:19 28:14 30:14 obviously 27:3 **matters** 7:4,5 **legislation** 19:4 27:18 35:19 offered 15:10 33:8 Mayor 17:12 money 20:19 31:11 office 4:6 33:10 35:17 legislations 39:14 **Mayor's** 4:6 33:9 37:9,13 42:8 old 14:6 47:8 **MONIQUE** 1:20 leisure 15:3 mean 30:20 31:5 on-demand 37:15,16 length 2:10 24:6 means 19:18 month 32:6 once 38:7 **LERNER** 1:22 23:11 media 45:10 monthly 30:3 one-year 24:14 24:7 25:19 meet 26:21 **months** 26:10 **operate** 11:5 15:14 let's 16:11 29:1 meeting 1:5 3:6,12,14 morning 3:3,4 10:19 operating 38:1 level 14:8 45:1 4:10 9:10 16:5 17:12 11:8,15 12:5 14:3,17 operations 12:2 18:22 15:13 17:8 35:3 40:12 leveraging 39:7 26:3,3,5 40:18,19 **operators** 10:2 14:15 life-long 17:9 47:14 **Moses** 1:15 8:18,19 opportunities 13:14 lifetime 10:12 meetings 3:22 25:15,21 12:5.6 25:4 14:9 34:5.11 36:14 limits 38:10,11 25:22 26:11 41:9 **motion** 22:19 37:12 39:10 limo 15:15 member 1:13,13,14,14 move 9:21 20:12 22:7 opportunity 29:15 35:7 **Linwood** 1:10,12 8:16 1:15,15,16,16,17,17 24:3 27:4 28:6 46:1,4 44:18 14:4 16:19,21 21:18 2:7 5:4,6 6:12,14 8:9 47:7 options 10:18 13:16 25:5 8:11,15,17,19,21 9:1 moved 22:21 37:19 15:5 listen 20:7 27:8 9:3,5,7,13,18 10:4,14 moves 15:22 order 2:3 4:3 8:2 17:4 listening 10:1 10:19 11:8,15,17 12:5 **moving** 13:20 24:20 25:22 little 9:15 26:16 42:20 14:3,17 15:13,16 16:6 municipalities 14:13 organization 14:19 43:6 47:10 16:19 17:5.8 18:4 20:3 26:19 29:8 live 33:6 19:7,8,9,11 21:11 organizations 13:1 livelihoods 14:2 22:21 name 3:7 5:1,2,19 8:7 outcome 45:5 members 1:11 2:5 3:19 **Local** 12:22 10:20 12:5 15:13,16 outstanding 22:15 located 3:8 4:4,19,20 5:2,5,9,13 21:13 28:20,21 29:4 overall 10:18 13:13 logic 35:11,14 5:17,20 6:1,5,9,13,17 29:10,11 34:22 35:4 45:7 look 13:12 14:7,9 21:4 6:20 7:1,5,9,13,16,19 40:9,12 owner 9:20 11:9 9:11 12:2 13:18 16:7 22:6 31:9 33:21 45:6 name's 14:4 owners 11:12 20:8,9 45:8 46:20 47:9 16:12,17 17:3 23:16 names 5:20 Ρ looked 37:22 23:17 24:4 27:12 native 10:5 looking 19:4 44:19 46:8 P 1:22 necessary 9:22 **lot** 19:14,17,18 20:19 membership 13:7 P-R-O-C-E-E-D-I-N-G-S **need** 20:4,9 26:20 21:3,4 22:7 23:19 **mentioned** 43:9,19 45:20 3:1 26:22 30:6 41:10,12 merit 45:3 needed 9:22 p.m 47:17 42:14 46:17 47:2 met 1:9 18:7,13 22:12 needs 18:12 46:5 **PAGE** 2:2 love 1:17 10:4 16:15,22 25:15 Neighborhood 10:10 palatable 34:13 middle 39:21 19:1 21:22 24:22 17:21 18:2 **panel** 27:12 27:14 29:8 46:18 mike 32:11 **new** 2:5 4:4 14:9 19:3 parity 45:1 **LOVE-WADE** 9:5 million 36:13 37:4 22:4 25:5 26:18,19 parking 11:18 18:16 Lyft 10:22 11:2 19:20 mind 36:12 42:3 29:7 30:10 38:11 30:6 minimum 45:18,20 39:18 43:9 part 15:21 20:5,6 M minute 26:14 **newly** 40:15 participate 45:14 **M-O-H-M-M-A-D** 29:11 minutes 17:2 28:22 nice 32:15 36:4 participating 41:9 ma'am 40:11 29:2,3 34:20 35:1,2 **nominate** 16:8,13 particularly 3:13 12:1

proceed 9:9 16:4 13:17 record 16:21 47:17 responsible 11:18 recount 16:9 partnering 46:3 process 8:5 24:5 33:8 result 36:21 39:13 reduce 13:22 37:22 partnership 11:21 38:3 retain 22:14 pass 32:11 **profess** 46:18 39:8 retired 10:8 **passed** 33:4 programs 15:11 36:21 reducing 37:6 return 45:22 Patterson 1:15 8:20,21 36:22 reflect 18:10 revamp 35:18 11:15,16 project 37:14 Register 44:4 review 25:17 pay 30:4 31:3,8,10,11 projects 37:14 47:4 registered 28:12 revision 44:5 31:19 32:5 34:9 38:13 rewrite 44:3.6 45:6 promise 41:2 regulate 41:18 38:18 39:4 regulated 42:18 43:5 rewriting 42:9,9 43:18 promoting 14:19 44:20 paying 32:1 promulgating 18:20 44:12 regulates 41:17 payment 30:4 pronounce 8:7 rewritten 41:19 **pending** 44:3,9 proof 39:3,5 regulation 33:1 35:18 ridden 19:18,19,20 provide 16:1 20:10 28:7 **people** 13:15,15 16:10 38:10,15 39:2 42:4,19 ride-sharing 15:20 26:22 29:20 30:21 44:21 42:20 43:6,6 rideshare 11:1 34:8 38:13 45:13,19 provided 3:19 regulations 13:21 **riding** 18:13 percent 33:5,5,5 **providing** 30:20 36:14 18:21 31:14 35:15 ring 43:1,2 39:14 road 30:9 perform 6:7,9 **PSV** 15:18 period 2:12 26:14 27:7 **public** 2:12 3:9 4:13,20 regulatory 39:17 roadmap 20:12 related 47:4 rode 17:17 28:6 9:15 10:8 11:9,19 person 21:13 28:11 13:2 15:9,22 17:2,10 **relaxed** 47:10 **role** 19:12 40:1,4 18:13 20:2 26:10,14 reliable 16:1 roles 22:3 personally 47:5 27:5 28:6,18 37:2 relieve 41:14 **Room** 3:9 persons 28:13 44:21 rely 28:2 **rule** 27:5 perspective 32:21,22 publication 44:3 rulemakings 44:7 remain 14:14 perspectives 13:8,19 pulled 24:1 remaining 24:10,13 rules 18:20 31:13 44:16 pick 43:11 **purely** 33:13 reminding 40:17 44:17 pilot 37:13,14 purpose 33:2 remove 41:14 run 29:19 **Place** 1:10 3:10 **put** 20:11 26:10 43:2 rent 15:8 31:20 32:4 running 3:11 30:8 **plans** 30:21 putting 33:2 37:9 42:5 renting 37:7 rush 26:4 **platform** 15:19,20 42:22 **rents** 32:8 S playing 14:8 39:13 45:1 reorganized 27:18 Q pleasant 35:22 repayment 36:15 **S.E** 1:10 please 4:21 21:19 28:20 quarterly 25:22 repeat 4:22 safe 13:15 16:1 31:1 32:7,8 42:3 question 36:6 report 37:2 save 11:14 questions 19:15 47:3 **pocket** 32:6 Reporter 28:21 35:1 savior 34:6 podium 28:20 42:11 **quite** 37:1 represent 10:6 11:12 saying 40:17 42:12 point 43:10 45:19 46:16 **quo** 38:19 12:15 29:11 **says** 19:4 39:2 poised 41:14 quorum 8:1,4 9:9 representative 10:11 Schaeffer 1:16 8:22 9:1 position 19:12,14 33:14 Quroum 2:6 16:7 41:6 11:8,9 16:19 25:3 possibilities 24:16 representing 11:11,16 schedule 2:11 25:12,15 R posted 44:4 scheduled 37:16 35:5 request 29:19 30:10,11 premier 12:12 R-A-I-D-A 35:4 scheduling 26:2 present 1:11,19 8:9,11 30:22 31:9 **SE** 3:10 Raida 2:13 35:3,4,4 8:13,15,17,19,21 9:1 required 26:1 seats 21:19 raise 4:22 9:3,5,7 requirement 26:2 33:2 rallies 13:7 second 8:2 22:22 23:1 presentations 27:11 ramps 29:19 33:4,11,13 secretary 1:20 2:9 8:6 **President** 12:6 14:4 requirements 36:15 8:10,12,14,16,18,20 ran 27:17 presiding 1:10 random 24:17 42:16 8:22 9:2,4,6,8 12:21 presumptuous 26:17 requiring 33:4 16:8,14 21:17 22:12 range 36:22 **previous** 41:9,10 rationalize 33:10 resident 15:14 22:15,17,20 23:2,5,6 residents 10:13 12:17 **primary** 14:20 realize 42:7 23:7,19,21 24:14,17 prior 38:2,10 reason 15:4 30:7 resource 41:20 24:18 25:11 28:19 private 13:11 14:18 resource-wasting recall 16:9 38:2 29:3 34:18,21 40:3,8 33:15,16 41:13 **sector** 33:16 recap 19:11 probably 47:6 **recognize** 37:9 39:12 respect 26:6 seen 26:20 problems 10:17 44:14 respond 32:11 segment 44:16,17 recommendations 3:19 **procedure** 13:6 22:18 responding 47:7 **Senior** 12:6 44:22

sense 26:2 separate 28:1 September 26:4 servant 17:10 serve 12:10 15:11 19:1 24:20 23:18 **served** 17:10 18:1,5 **serves** 23:13 40:9 service 10:12 11:2 12:4 23:14 24:22 25:1,2,3 25:4,7,9 39:9 services 15:10 session 16:9 set 24:12 44:16,17 **Steve** 4:5 **setting** 18:21 stick 35:2 **Shannon** 1:10 3:9 **share** 9:15 **show** 39:5 side 35:16 sides 17:16 47:6 sign 20:17 significant 35:19 36:10 37.1 silence 2:4 4:1,2 **simple** 42:4,6 single 44:7 sir 28:19 32:12.17 36:1 **Suite** 1:9 43:8 **sit** 20:15 **sitting** 30:6 47:10 **six** 10:6 slight 26:21 **solemnly** 5:15,17 solution 34:2 solutions 14:12 solve 44:13 Talent 4:6 soon 37:5 talk 29:18 30:7 45:11,12 **sort** 36:9 46:2 45:13 **space** 11:19 speak 26:17 28:12,13 29:14,16 34:16 40:2 Special 12:8 **specific** 26:6,9 33:19 36:6 44:11 speech 17:2 speeches 27:10 **spell** 28:21 29:4 34:22 20:2 40:9 **spending** 31:11,12 **spent** 36:13 **Sports** 12:7,9 staff 1:19 28:4 stakeholders 44:20 tell 20:4 46:4 **stand** 4:21 standard 38:12 ten 45:9 standards 18:21 **stands** 18:17

start 3:22 16:11 29:4 36:20 40:14 46:9 started 38:4 **starting** 9:16 16:5 17:4 state 5:1,19 10:11 18:4 18:10 28:20 34:22 stated 5:2.20 **States** 5:22 6:2 **status** 38:19 statute 26:1 statutory 33:3 **street** 18:16 **streets** 12:4 17:18 **strong** 17:13 structure 27:3,17 47:1 struggling 39:4 **studies** 35:13 subcommittees 27:16 subliminal 38:21 suffering 31:12 **suggest** 29:18 **support** 5:21 6:1 46:12 **swap** 21:19 swear 4:4 5:15,17 40:20 swearing 2:5 41:1 sworn 4:16,19 sympathetic 32:20

Т

talking 14:11,15 tally 21:15 taxi 11:13 13:10 14:15 15:15 19:19 20:20,21 29:16 30:1 37:18,20 41:18,21 42:17 taxicab 3:16 10:14 14:6 14:21 17:13 19:16 taxicabs 17:17 taxis 11:14 team 19:19 46:19 technology 14:5,7,12 37:17,20 39:8 telling 42:1 template 16:2 term 2:10 17:22 18:3 23:10,13,13,14 24:1,6

24:22 25:1,2,3,4,7,8 terms 15:5 17:21 23:16 24:10,10,12,13,14,15 24:15 27:10 33:14 38:1 testimony 32:10 thank 7:21 9:12 11:7 13:2 14:2,16 16:3 21:8,9,21,22 23:8 25:10 29:6 32:9,13,17 35:3 36:1,2 40:7 42:10 43:7,15,20,22 44:1 46:6,11,15,19 47:14 thanks 4:8,12 things 18:18 26:8 29:15 33:17 35:9 36:7 41:10 41:12 42:14 third 11:3 **Thomas** 1:16 9:2,3 10:20 25:2 thoroughly 42:3 three 23:18 24:1,1,11 24:14,14 25:5,7,9,21 29:1.3 34:20 35:1.2 40:9 43:11 three-year 24:11,15 tickets 39:4 tied 43:1,1 time-wasting 41:12 times 41:19 43:19 Title 43:18 44:2,12 45:6 **TNC** 15:18 today 4:12 11:5 19:22 22:6,9 26:20 29:2 40:17,18,21 41:16 44:18 today's 3:10,12,13 16:5 16:8

**TONY** 1:17

topics 27:13 28:8

top 31:6

total 18:1

totally 15:19

tough 19:14

town 31:16

**tourism** 14:20

**Toyota** 38:12

training 12:20

transition 22:5

15:22 18:15

treatment 39:10

travel 15:4

transparency 44:8

transport 16:2 30:15,22

31:4,11 32:8 34:5

transportation 11:6,17

11:20 13:12,16 15:9

tried 14:13 trips 11:14 20:15,15,17 20:17 true 15:20 **try** 15:7 18:7 29:18 trying 10:16,17 twice 38:3,6 two 10:7 11:3 16:21 20:14,15 23:14,18 24:11,15 25:1,4,6 30:14 34:19 35:9 42:22 43:11 45:8 two-year 24:15 **type** 19:5 **Tyson** 43:3 U

**Uber** 19:20 20:18 unanimous 23:3,7 **uncles** 17:15 understand 10:16 underway 47:4 **uneven** 39:13 unilaterally 34:7 **United** 5:22 6:2 unpleasant 35:20 **update** 43:17 user 17:18 usually 3:21 utilizing 14:7

vehicle 1:5 3:6,14,18 5:7,9 9:14 34:3 37:7 38:10,11,16 41:3,15 42:15 45:8 vehicle-for-hire 10:2 13:11 17:14 20:3 **vehicles** 1:3 3:8 4:10 11:10,22 15:10 30:17 36:17,18 45:11 vehicles-for-hire 14:16 **versus** 47:8 Vice 12:6 viewpoint 7:7,9 viewpoints 39:19 visitors 12:12,17 15:1,8 **vote** 19:10 21:10,12,13 21:15,18 voting 17:3

W

Wade 1:17 9:4 10:4,5 16:15,22 17:5,8 19:9 22:1 25:1 27:15 46:10 46:11 wage 45:18,20 wait 18:17

walk 23:9	20:16,22 22:16 24:1	<b>5</b> 38:14
Walker 4:5,8 5:3,7,11	24:11 25:1,4,6,7,9	<b>5,000</b> 36:22
5:15,19,21 6:3,7,11	38:13,14,15,18 39:14	5th 10:20
6:15,19,21 7:3,7,11	39:14 41:8 45:8,9	
7:15,17,21	<b>Yellow</b> 30:16	6
wanted 29:18 30:7,11	10110W 30.10	<b>6</b> 33:5 38:14
wants 27:15	Z	0 33.3 38.14
		7
Ward 10:11		-
Wash 1:17 9:6,7,18,18		<b>7</b> 38:14
24:21 46:10		<b>700</b> 30:4 32:5
Washington 1:10 3:10	1	<b>75</b> 31:19,20
12:9,11 15:2,18 41:7	<b>10</b> 30:6	
Washingtonian 9:19	<b>10-term</b> 10:9	8
10:5,21 17:9	<b>10,000</b> 37:1	<b>8</b> 1:7 2:6 21:18
Washingtonians 10:6	<b>100</b> 32:4	<b>800</b> 32:5
Washingtonians' 15:11	<b>11:09</b> 3:2	8th 3:10
waste 41:20,20	<b>11:10</b> 1:10 3:11	<b>511</b> 5.15
wastes 42:8		9
	<b>12:03</b> 47:14,17	
way 20:8 27:20 39:20	<b>14</b> 30:1,5	<b>9</b> 2:7
46:1	<b>15</b> 20:16 45:18	<b>900</b> 32:5
ways 14:8 27:3 33:17	<b>18</b> 18:1	
34:11 37:22	<b>19</b> 11:9	
wealth 47:2	<b>19th</b> 18:2	
website 44:5	<b>1A</b> 17:22	
WEDNESDAY 1:7	<b>1B</b> 17:22	
week 31:18,19 32:1	12 17.22	
weekly 31:3	2	
weigh 45:15		
	<b>2</b> 15:2	
welcome 2:3 3:5 4:9	<b>20</b> 9:20 20:17 33:5 41:8	
25:11	<b>200</b> 31:20	
went 17:6 37:6 47:17	<b>2017</b> 1:7 3:11 25:22	
wheelchair 29:19 30:19	26:12	
31:8,16 32:8,22 33:10	<b>2023</b> 3:9	
36:17	<b>2032</b> 1:9	
wheelchairs 29:22 30:2	<b>20th</b> 18:3	
30:7,12,20	<b>21</b> 2:8	
who've 4:13 16:10	<b>2235</b> 1:9 3:9	
wing 22:9,9		
	<b>23</b> 2:9	
wish 9:16 28:13 34:16	<b>24</b> 2:10	
woes 44:13	<b>25</b> 2:11	
words 40:22	<b>275</b> 31:20 32:1	
work 10:21 18:7 33:17	<b>29</b> 2:13	
39:15 46:16,21		
worked 14:13	3	
working 10:15 12:3	<b>3</b> 2:3,4 21:18	
13:18 33:9 39:20 47:5	<b>300</b> 31:22	
world 12:12	<b>31</b> 43:18 44:2,12 45:6	
wrap 34:15		
write 21:12	<b>33,000</b> 30:3	
	<b>35</b> 2:13	
writing 42:4		
	4	
X	<b>4</b> 2:5 33:5	
	<b>40</b> 2:14	
Y	<b>400</b> 32:1	
year 3:16 11:3,4 18:3	<b>45</b> 31:18	
23:14 24:22 25:2,3,22	<b>47</b> 2:15	
37:13 38:3,6	7. 2.10	
	1	1
years 9:20 14:22 18:1	5	

# <u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Advisory Council Meeting

Before: DC Dept. of For-Hire Vehicles

Date: 02-08-17

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Court Reporter

Mac Nous &

# GOVERNMENT OF THE DISTRICT OF COLUMBIA

+ + + + +

# DEPARTMENT OF FOR-HIRE VEHICLES

+ + + + +

#### FOR-HIRE VEHICLE ADVISORY COUNCIL MEETING

+ + + + +

THURSDAY
JUNE 22, 2017

+ + + + +

The Council met in Suite 2032, 2235 Shannon Place, S.E., Washington, D.C., at 1:17 p.m., Linwood Jolly, Chairperson, presiding.

#### **MEMBERS PRESENT:**

LINWOOD JOLLY, Chairperson JASON ARVANITES, Member ERNEST CHRAPPAH, Member ERIK MOSES, Member EVIAN PATTERSON, Member JEFFREY SCHAEFFER, Member ANTHONY THOMAS, Member

#### STAFF PRESENT:

JUANDA MIXON, SECRETARY TO THE COUNCIL

MONIQUE BOCOCK, ESQ., INTERIM GENERAL

COUNSEL

# CONTENTS

Call	to Oı	der.		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	3
Momer	ıt of	Siler	nce.	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	3
Direc	tor's	s Repo	ort.	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	4
Publi	.c Cor	mment	• •	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	.1	.4
Chair	man's	s Fina	al C	omn	nen	ıts	•	•	•	•	•	•	•	•	•	•	•	•	. 6	7
Adjou	ırn.			•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	. 6	8

1:17 a.m.

### P-R-O-C-E-E-D-I-N-G-S

3 CHAIRPERSON JOLLY: Good afternoon.

I'd like to call this meeting to order. This is the second Advisory Council meeting for the Department of For-Hire Vehicles.

We're in 2235 Shannon Place,
Northeast, main conference room on the second
floor. At this time I'd like to call the meeting
to order and we'll observe a moment of silence
for those that have departed.

Thank you. I want to welcome everybody here today. And thank you for coming out today. It's 1:00 in the afternoon.

And we see that there are a good number of drivers here. And we also would like your input on if 1:00 is a good time. Versus our normal time at 10:00. But we can do that later on in the public comment period.

We're fortunate today to have Dr.

Chrappah as one of our Advisory members. And at
this time he's going to give us a brief update on

things that have been going on at the Department of For-Hire Vehicles.

DIRECTOR CHRAPPAH: Thank you,
Chairperson Jolly and my fellow members of the
For-Hire Vehicle Advisory Council. Welcome.
Very nice to see you all.

The Department has been quite busy for the last couple of months since we met as a group. And I'm delighted to announce some of the accomplishments that we've been able to put in place, particularly to help drivers, companies, and also our residents who use for-hire vehicles.

I'm going to start by giving a quick update on our progress with respect to the digital taxi solution. The genesis of the digital taxi solution was not only to help taxis compete, but also reduce the burden of regulations or legislation in a way that impacts the gross margins for the taxi business.

So more specifically, the digital taxi solution drastically reduces the equipment cost that a taxi owner or operator has to incur.

Where we are today is we've received and processed seven applications from various companies who want to be DTS providers.

We've stated a process of field testing. And we've also partnered with Square so that drivers have an option for credit card processing at 2.65 percent.

Which is pretty phenomenal. If you look at the current marketplace, drivers are paying up to five percent plus ancillary fees just for credit card processing.

So this transition is going to save drivers several millions of dollars across the entire fleet. More importantly, it also introduces advanced features to enhance ridership experiences.

So, taxi companies, taxi drivers, will be positioned to be able to provide frequent rider discounts. They will be able to provide discounted fares consistently during slow periods.

And they'll be in an environment where

they can have access to expanded economic opportunities. Whether that is shared rides without necessarily having to invest in additional equipment.

Whether it is scheduled deliveries.

Whether it is integrating the Pandoras, the

Spotifys or music applications to enhance their ridership experience.

And beyond all of that, they will have an easy way to execute rider surveys. For riders to provide feedback on their ridership experience.

So, these changes will definitely put D.C. taxies in a position where the real and true operators who are committed to service, will be able to excel.

We have reason to believe that the excitement that we've seen so far around the digital taxi solution will continue. And we will work with all the companies who get approved, and all the drivers, to manage the implementation.

Something that we did a couple of

weeks ago was also distributed to the industry, a
Know Your Rights card or flyer. So that
individuals will know how to address their
contract situations.

Individuals will know how to avoid being victims of scams. Because we've received reports about some drivers being coerced or being put in a position where they can sign contracts beyond the current licensing period for the morning taxi solution.

Which we think is a problem. So we'll continue to educate drivers, help them during the transition. And then reposition at least the taxi market in a way that it can be competitive and supports the overall integration of all forhire modes in the District of Columbia.

Secondly, I want to touch on the D.C. Taxi App. We transitioned the D.C. Taxi App to the industry cooperative over a year ago.

And we are delighted that they were able to relaunch the app a couple of months ago.

And they are focused on additional revenue

streams to help taxis. So the progress there has been very good.

The third category of updates from the Department is with respect to, you know,
Innovation Grants Programs we launched a few months back. The idea behind Innovation Grants
Program was for the industry to propose solutions to address transportation equities and to also help them open new revenue streams.

Based on the applications that we received, we've so far made awards in a number of categories. The first is school transportation service.

We have a grantee who now transports children in foster care to school. And the value promise has been very good.

We have one instance where, instead of a child traveling for two hours to school, they're able to get to school in 15 minutes. We have another instance where instead of siblings being transported in different vehicles, they get a ride together and have that family bonding

moment over a short period of time.

So, for us, this is an example of how the industry can transform to not only enhance ridership experiences, but also grow a pie in terms of our revenue.

The second category where we made an award is a Vehicle On-Demand program. The idea behind the Vehicle On-Demand program is that instead of government employees using fleet share or other transportation means to get to appointments or business travel within the District of Columbia, they can hail a taxi cab and it will take them to the appointment.

They don't have to worry about parking. And based on our initial analysis, this program can reduce the District's expenses by as much as 50 percent on transportation.

And it would also provide a revenue stream to the vehicle for-hire industry. So that's another area where we made a grant.

The third, is for non-emergency medical transportation. As some of you know,

sometimes people use 911 as a service to get to a doctor's appointment.

And that puts a strain on the city's resources. So one of the proposals we received, which was innovative, we think, is using taxis to provide transportation service to people so that they don't have to call 911 when they need a ride to a doctor's appointment or they need to do a checkup.

We've partnered with the Department of Healthcare Finance to provide us with guidance on how to implement this program. So that they can get knowledge transfer as well.

The fourth area is to address the lack of charging infrastructure. We've made a grant that would lead to the installation of at least two fast-charging, electric stations in -- at Union Station.

So this would give the industry
members who've invested in zero omissions
vehicles additional options to refuel at one of
the hottest pickup and drop off destinations in

the District of Columbia.

Based on what we know so far, we are on schedule for that project to be completed before the end of the fiscal year. And that should alleviate some of the challenges vehicle owners currently have in terms of access to fast-charging stations.

There are charging stations. But there are just not enough fast-charging stations. So, we support this initiative very strongly.

The other area with respect to electric vehicles also, is a rebate program that we put in place. We put in place a rebate program that gives owners, or new owners of 100 percent electric vehicles or hybrid electric vehicles, five thousand dollars towards the acquisition or reducing the operating cost of that vehicle.

And it was open to at least 150 people. We received just tepid response, in that we received 27 applications.

And so far, 18 have been processed,

because they've come in to provide additional information. And we have reason to believe that in about 30 to 45 days, people will be getting checks in their hands.

Then the last area, which is a subset of the Innovation Grants Program, but has not been fully released yet, and this is more an FYI to the industry. Is we'll be looking at putting in place a wheelchair accessible vehicle driver and company incentive program.

Currently there are a number of wheelchair accessible vehicles that are not being utilized. And that creates a problem in that it reduces the accessible vehicle service in the District of Columbia.

So, we're working through our research department to craft an incentive program that would reward drivers for completing qualified trips. It would also reward vehicle owners or companies for meeting standards and completing wheelchair accessible trips.

And more importantly, it would ensure

that vehicles are in service for those who need them. So that is so far our updates from the Department in terms of what we've been able to accomplish so far since we last met.

CHAIRPERSON JOLLY: Thank you. So, as we move into the public comment period, I wanted too just first make a few remarks.

Being that we're a new Advisory

Council, we have not taken any time to put

together our internal processes here for handling
the public comment period. You will remember

when we were a Commission, the Commission had

different rules on public comment.

Well, as of today, we don't have any.

And we will be forming some soon. So, if there's anyone that has public comment, I invite you to get ready to come to the mic. We'll definitely hear you out.

And then I would also invite my

Advisory Council members, if you have questions

for any of the people that are presenting, feel

free to do so. Bear in mind that our role here

today as Advisory members is to listen and to 1 2 make recommendations to the Department of For-Hire Vehicles. 3 4 And the way that we hope to continue 5 to do that is by engaging with you as you provide 6 your public testimony. So, with that in mind, if there are folks here, you can raise your hand. 7 8 Okay. 9 And if you have statements, you can 10 give them to Ms. Mixon. And Ms. Mixon, I guess, 11 we can at least, have you come to the microphone. 12 Introduce yourself. And you can proceed from 13 there. 14 SECRETARY MIXON: And sir, if you 15 would you just state your name and spell it so 16 that the court reporter has it. And then, how 17 long? 18 CHAIRPERSON JOLLY: We don't have 19 folks here -- we don't have many folks here. 20 SECRETARY MIXON: Okay. 21 CHAIRPERSON JOLLY: Give them five to seven minutes. 22

1 All right. SECRETARY MIXON: Okay. 2 So you'll have adequate time, five to seven minutes. 3 4 MR. ZEWDU: Thank you. Good morning. 5 That's just one of the jobs you give me. My name is Abebe Zewdu. 6 7 As you remember me, I attended the 1/4 8 meeting with Council Member Brandon Todd about 9 the taxi industry. At the end of the meeting, I met with Mr. Chrappah and discussed an issue that 10 11 I was having with my meter being locked. 12 When we spoke with Mr. Chrappah, told 13 me to forget the old car. And he advised me to 14 apply for the grant and buy a new car. I took his advice. And I spent some 15 16 money to prepare the grant application 17 professionally. 18 Unfortunately, I received a rejection 19 My question is, what was the purpose of notice. 20 the grant program? And how could it have helped 21 me? 22 I would like to know why there is so

much confusion about the grant program? And why everyone was rejected?

I was told that the grant program was cancelled. And now there is a rebate program.

Could you kindly explain to me how the rebate program works? And also, how drivers may participate within this program?

Thanks again.

I'll ask if any of my other Advisory Council
members have any questions for this presenter.
And then Director Chrappah, I'll ask you to make some final comments.

DIRECTOR CHRAPPAH: Thank you

Chairperson Jolly. Abebe, the grant program is a

competitive process. No grant program has been

cancelled.

What we do know is some times our stakeholders have challenge or have a series of challenges perhaps comprehending notices and letters that were sent to them, or instructions that they have to follow.

So, some of the things we've put in place depend on our Client Services Department to do an outreach. I don't know the specifics of your particular application.

What I do know is, anybody who received a denial letter, it was based off the evaluation criteria, how much they scored, or whether they not complete the requirements of the application.

We also made it crystal clear that drivers don't have to pay somebody to prepare an application for them. However, it was on an individual decision.

So, if you decided to pay somebody to prepare your application for you, that is between you and them. It is not a requirement.

The purpose of the rebates program,
which is -- which was another incentive to
drivers and owners on top of everything else that
was in place, was to give five thousand dollars
for taxi owners or drivers who choose to invest
in greener vehicles.

Most people who received, if not all, who received a denial letter for what they didn't qualify, also received pre-approval notice and letter with instructions on how to apply for the rebate program. Some did. Some didn't.

We know at least 27 people followed the process and applied. So, they must have done something right. And those who chose not to apply, they made an individual decision.

The deadline for the rebate program I believe was June 12. So, between the time to go receive their notice to June 12, you would have to figure out why you didn't apply.

And if you applied, I'm sure your name would have been in the 27. I don't recall the 27 applicants off the top.

But, the Department's commitment to helping vehicle owners or drivers, has not changed. In fact, the Department has double downed on our investments to help the industry.

That is one reason why even people who didn't meet the qualification or people who

didn't have strong applications for any of the Innovation Grant Programs, received a notice and a letter about another opportunity that was available to them.

So, if there is something more that you think the Department should do, we are open to suggestions. But what we will remain steadfast on, is that we expect and we will hold individuals and companies accountable to standards that we put out there.

There's no such thing as cut me a check. Because that's not the way the City operates. There are rules that the Department has to follow.

There are rules that must be abided by to ensure that if we are giving funding to individuals or companies with taxpayer dollars, it is done appropriately.

MR. ZEWDU: Well, can I just say something about it? First you mention about not to pay any money for the application process.

But the reason why we go there is, we

are trying to avoid this rejection notice. 1 2 are trying to just be online, no. That's why we just looking for 3 4 professional applicant fillers, you know. And 5 also, if you remember the time when I spoke to you, there was electric and wheelchair cars. 6 It was simply, and appropriately, and 7 8 fairly, based off my meter. That was my 9 complaint for you. But you told me just forget about the 10 11 old car. Forget about this. Just apply there 12 for the grant money and buy a new car, and be on 13 the street. If you remember that. 14 So now, all of a sudden it comes to me now, the electric cars and some wheelchair 15 16 vehicles if we -- I'm just telling you right now. 17 DIRECTOR CHRAPPAH: I think you're 18 conflicting different things. Your meter was 19 deactivated. And if I recall, it was because 20 your vehicle had aged out. 21 That is separate from grant 22 opportunities. And if I recall, you wanted to

know what the Department could do to help 1 2 individuals or owners who had aged out vehicles. And I mentioned to you that there are 3 4 grant programs available. Now every grant 5 program has terms and conditions. At no point did I or anybody from our 6 7 office say, you get a free pass. You get to go 8 buy another car. No. 9 The requirements have to be met. So. 10 you had an opportunity to replace your vehicle at 11 your own cost as long as it meets existing 12 regulations. 13 You had an opportunity to take 14 advantage of the rebate programs and subscribe to the terms and conditions with it. You were 15 16 firmly, and still are firmly, in the driving 17 seat. 18 The choice is yours. Thank you. 19 MEMBER PATTERSON: Sorry, may I have 20 a question, sir? Just a question about the 21 confusion that you mentioned in your statement. 22 I guess this is a question for you and also for the agency. What information did you receive prior to, you know, filling out the grant application?

Where there things like information sessions available to you? Did it explain the grant process and what would be in the requirements?

MR. ZEWDU: You know, I just -- in fact this is a good question. I just took the word from Mr. Chrappah.

And when he just told me about the grant program, we were mentioned about the regular car. We were talking about the regular car issue.

And then I took it just like, you know, well, if I was like, everybody knows about these dates because of, you know, our business was -- is going down.

So, because of that, the City
government or the Department of For-Hire Vehicle,
they just made some kind of money to support the
drivers. I took it just like that.

And in fact, I told you before, we tried, me and my friends, we tried to avoid this, you know, unnecessary applications, you know.

And we tried to protect our application from the denial.

And we go further. And we pay almost eight hundred dollar, each of the -- each of us, to apply that application to fill it for us.

MEMBER PATTERSON: Sure.

MR. ZEWDU: But, unfortunately, we received denial notice.

MEMBER PATTERSON: And I'm sorry you received that denial notice. But, I have, you know, if we are to advise the Agency, perhaps some more information on, you know, what are the expectations that are in the grant process so that you know what you're getting into when you, you know, when you apply?

The Director and the Agency, and they're doing their good faith to provide you with the opportunities and what's available out there. But, I wonder what is available to the

industry, the information on just -- on the grant process? Because I'm not an expert.

DIRECTOR CHRAPPAH: Yes. A very good question. A number of things. The resources available is, quite frankly, incredible.

It is on our website in terms of the requirements, the deadlines, FAQs, what to do and what not to do. One example of what not to do, is to pay somebody to secure a grant application.

An example of what not to do is to say, just give me money because my business is down. You know, we went as far as to even provide templates that individuals can follow.

We provided an information session about a grant on 4/20. We sent email notices out about the grant programs. Our client services department engage with drivers on a one on one basis when they come to the service center to understand their unique challenges, what they need to do.

But, one thing that we are not able to solve is the -- what I call herd behavior. Where

one driver hears something and they all decide to do the same thing. In spite of the information that is clear.

And that is a natural issue within the industry. And we think one way of mitigating it, because we cannot eliminate it, is to ensure the messaging goes directly to the drivers, and we provide additional support in terms of questions and answers.

We've even gone as far as to simplify the application process for the rebate. You have to put in only, I think, seven distinct fields. Your name, the address where the payment should be sent, the VIN Number of the vehicle if you have it, the PVI. Basic stuff.

So, fill out a form with about seven to nine fields. Sign a grant agreement. And we initiate a process to get a check to you.

So we can't lower the barriers any further then that. Or else, it will be irresponsible on the government side.

MEMBER MOSES: So. I appreciate the

comments of the Director and Mr. Zewdu. Thank you for bringing your concerns to us.

I have some experience with running grant programs. Not as the primary activity of the organizations that I've run, but as a supplementary activity. Which just sounds like is the same case here for the Department.

Any time anyone puts forth their effort and gets their hopes up about potentially benefitting financially from a grant program, it's going to be disappointing when you're not successful.

The Department, I assume, has a very limited set of funds for grants. And there are probably way more applicants then there are funds to provide satisfaction to those applicants.

So, what I would say is, and a thing that I've done in the past, and our agency has been to, if necessary, to have those information sessions. Which it sounds like you have, and FAQs and information that's available on line.

But it might be to the extent that you

have the bandwidth on the staff side, for someone to sit down with an applicant like this. And to explain if there are ways that the application could have been improved.

Or if there is something that was outside of the guidelines. Or was not fitting.

If there are particular reasons.

Now, sometimes the reason will just be, we had a hundred applicants for X number of dollars. And we simply could not satisfy the demand.

And that doesn't mean that you shouldn't apply in the future. It does sound like it means that you should not pay someone to help you to apply in the future. Because it doesn't sound like that's necessary in order to put forward an application that will meet the guidelines and will qualify.

And so, I think the -- I think what you hear from the Director is a concern about drivers like yourself and others being preyed upon by people who might say to you, we can

ensure that you get a grant if you allow -- if
you pay us to put forward your application.

And that happens across the board in
many different forms. But it doesn't sound like

many different forms. But it doesn't sound like that's necessary in order for you to be potentially successful.

You may have to be persistent. You may have to apply a number of times. But, you know, thank you for the effort you put forward.

I know it's disappointing. But, there is a balance that has to go on between limited funds, probably unlimited demand, and how those things come together.

So, if at all possible, perhaps someone on the staff can meet with this gentleman and go over his application. And if there are some tips that can be applied.

But, I would ask for your patients and understanding about the balance the Department also has to seek in trying to provide this kind of support.

CHAIRMAN JOLLY: Thank you. I think

-- oh, go ahead.

(Off record comments)

MEMBER THOMAS: I just wanted to kind of chime in on that note as well. I do have experience managing grants for the Federal Government as well as D.C. Government.

And so as a project officer, I'm familiar with, you know, the stipulations and just how grant applications have to be processed and reviewed and scored and et cetera. So, it's very important to know that, you know, when you're answering criteria or that you're very specific in what you're applying for.

But, I was going to make a suggestion that moving forward, like if the Department is moving towards grant, you know, applications, or grant funded programs that perhaps from an educational perspective we could hold like some trainings or just guidance with how to respond to grants. Or to our phase.

If you've never responded to one, it is a very difficult task. And again, it's, you

1 know, if you are paying someone to do it, they 2 may not have the knowledge or the information to be able to prepare it in a way that you could 3 4 win. 5 So, I would just propose that to the Council as an idea moving forward to be able to 6 7 educate drivers on how to, you know, how to apply 8 for grants. And I'd be happy to assist with 9 that. CHAIRPERSON JOLLY: Okay. 10 Mr. Abebe, 11 so, you've got -- we've had a lot of dialog about 12 this. 13 So, one thing that I heard, it sounds 14 like your rejection doesn't mean that there's no 15 alternative. Correct? 16 DIRECTOR CHRAPPAH: That's correct. 17 CHAIRPERSON JOLLY: So, and I don't 18 want to get to into of it because for privacy 19 But, so there's going to be some follow issues. 20 up for you, sir, okay. Ms. Mixon? Oh, go ahead. 21 Who's next? 22 DIRECTOR CHRAPPAH: Yes I want to

1 address two things here for others who may be 2 listening as well. And also to Abebe. You received an offer for the rebate 3 4 program. You did. It was standard. Anybody who 5 received a letter received the rebate offer. By not taking advantage of the rebate 6 7 offer, you have to blame yourself. This is not 8 about DFHV or the government. 9 Yes, you got a denial letter for the 10 application you put in. But you received an 11 offer for five thousand dollars. You didn't take 12 advantage of it. 13 MR. ZEWDU: Not anything comes of it. 14 DIRECTOR CHRAPPAH: It's for electric and hybrid electric vehicle. If that is not what 15 16 you're interested in, then there's nothing from 17 the Department. 18 So, we have to be clear. Because 19 sometimes people want grant funding for things 20 that are not within the scope of the grants. 21 If that's not what you're interested 22 in, then there's not a specific resource to

assist you.

For the others, we are going to be launching a resource center for drivers and companies and our customers, who will be operating two days in addition -- two days a week for two hours each, or on a Saturday for four hours, to assist drivers with whatever issue they have.

Completing an application, submitting a form. Whatever it is. That, in addition to information sessions and training sessions, will reflect our ongoing commitment.

Where it will stop, is where people have to make a decision and accept the consequences of their decision. Because as they say, you can lead a horse to the river, but you can't force it to drink.

So, if you are counting on the

Department to get some financial incentive, yes,
we have rebate financial incentives that we'll
continue to support. Wheelchair accessible
vehicles, incentives for certain types of

behavior, incentives for certain types of 1 2 vehicles. But, if you're not interested in any 3 4 of those, then there's very little that we can do 5 to help. CHAIRPERSON JOLLY: Ms. Mixon? 6 7 SECRETARY MIXON: And then thank you 8 for your statement. And if you will still state 9 your name and spell it for the court reporter, 10 please. 11 MR. DAGNEW: Good afternoon. My name 12 is Dawit Dagnew, a District resident and a taxi 13 driver. 14 In the past few years there have been 15 many changes in the taxi cab industry that has 16 resulted in a loss of review for drivers, 17 decreased number of the street wells, and 18 overwhelming competition from Uber, Lyft, and et 19 cetera. Drivers' frustration is at all time 20 21 high. And we do not see any successful pathway Drivers are beginning to organize in an 22

effort to survive.

And we disparately need the Department For-Hire Vehicles to work with us in an open and transparent manner to solve the variety of problems that we face. And to come up with innovative ideas to level the playing field somewhat for taxi drivers.

Taxi drivers understand that we must compete for business. And we also understand that the industry is changing. And we need to understand where we fit in.

Today I would like to outline some issues that we face. And secure assistance in working together to solve these issues.

Number one, taxi drivers are spending too much time in this facility conducting business. And we can -- and we are suggesting that a lot of the drivers' services to be decentralized and automated.

We further suggest that the -- you continue to roll back fees that impose on the driver. Such as fiscally new administrative fee,

tags, and so forth.

Number two, taxi drivers would like to understand why there is such a disparity of the tickets written by hack inspectors on taxis, but not for Uber and Lyft.

Number three, we taxi drivers would like to know the status of the taxi app. And have hard dates for release to gain a clear understanding of the benefit of the app. We disparately need this app for our success.

Number four, I repeat Mr. Abebe's.

Recently, there was a grant program that was
announced. And many drivers were told that they
qualified for a grant.

The grant was a great idea. And we thought that this would be our opportunity to obtain critical fundings for -- to offset the high operating cost of our taxis and to implement innovation.

What we found out was that our over 65 applications were rejected. We also found out there's a 100, over 100 drivers of electric

vehicles submitted grant applications, and they too were rejected.

While the electric drivers were offered the rebate, we know that none of the electric drivers have accepted the rebate. This program would have been a great innovative incentive for struggling drivers.

And we would like to find out the status of the grant program. And if we are still eligible.

I have spent a lot of time over the past few weeks and months organizing a group of drivers that now took on approximately 65 drivers.

My goal is to make sure that drivers are informed about the new changes in the regulations. And to work together for our survival.

I would like to ask the members of the Advisory Board to meet with myself and representative of my group. So that we can continue to provide you with ideas for the

1 Department.

Finally, I'm hopeful that if we work together, we can begin to solve some of the issues that I have addressed today. But there are many other issues as well.

I respectfully ask that we begin working together. Because if we don't, the taxi cab industry will continue to decline. And drivers will continue to go out of business.

Thank you.

CHAIRPERSON JOLLY: Thank you. Any questions from Advisory?

DIRECTOR CHRAPPAH: Yes. We thank you for your many statements.

We've had a history of working together on a number of different topics, from Xclass to enforcement and all of that. And I expect that relationship to continue.

Two things to get some context behind some of the questions or suggestions. The first one about decentralizing driver services.

Could you tell me what else can be

done in addition to giving drivers the online 1 2 portal? As you know, we rolled out a portal for drivers or companies to initiate their licensing 3 transactions online. 4 5 What else should be done in addition To sort of like, you know, reduce the 6 to that? 7 need for drivers to come here physically? 8 Thank you. MR. DAGNEW: Drivers 9 services, we know what these are for the most 10 part. 11 So, any government agencies these 12 days, they have alternative application online. 13 Such as renew my fees. Where do I have to come 14 to pay. Renew my fees here. If I can submit my application and 15 16 keep me in my car. This business is not good no 17 more. So don't bring me here. Let me sit and 18 struggle in my car. 19 Give us an opportunity to do things 20 online. For example, just recent I have to -- we 21 have this meter.

A lot of cab drivers' meters have been

shut off often time for various reasons. Expired fees, expired drivers' license, anything.

Anything or information.

So would that be possible to contact the driver through his email? Of course we have everybody's email now in the database. Or at least address or phone numbers.

And instead of just shutting it off from here and bringing the driver all the way here to solve it, would it be possible electronically to connect him through his email? Or even a phone call? Or even send him at his address, whatever concern or outstanding issue that he may have.

Instead of bringing him all the way -shutting him off and bringing him all the way
here for no reason. And that's what I'm
outlining for, sir.

DIRECTOR CHRAPPAH: So today, any driver can go to the business portal and see information the Department has about them. What else needs to be done on top of that?

That's what I'm asking. Because there 1 2 are online forms for drivers to initiate the 3 avenues. 4 So, what else needs to be done on top That's what I'm trying to understand. 5 of that? Submitting application 6 MR. DAGNEW: 7 online. And instead of me bringing a hard copy, 8 for example, if I wanted to renew my driver's 9 license, I just simply apply online to DMV. They will mail my driver's license 10 11 without me going to downtown. 12 DIRECTOR CHRAPPAH: So the current 13 online application, where you log in securely. 14 I'm not talking about pdf. Today on our website, you can click on a link. Put in your secure 15 16 credentials, and see information about your 17 vehicle and your license. 18 MR. DAGNEW: So, probably --19 DIRECTOR CHRAPPAH: So, what is needed 20 then? More training for drivers to use that 21 system? 22 Or there's something missing here that

I'm trying to get to. Because this has been 1 2 rolled out for months now. Drivers were notified through 3 4 townhalls, newsletter, community events, that 5 this functionality is available. And we're going to build more on top of that. 6 7 So, if people still feel that they 8 have to come here in person when there's an 9 online application, is it more about reinforcing that message? And perhaps maybe it is just a 10 11 function of time that people will get to this. 12 MR. DAGNEW: Probably you're right. 13 Maybe if I am misinformed a little bit. Because 14 I haven't seen or maybe I'm a little behind --15 DIRECTOR CHRAPPAH: 16 MR. DAGNEW: With the new idea or the 17 secured log in process. 18 DIRECTOR CHRAPPAH: Okay. Okay. 19 MR. DAGNEW: If I don't hear it, 20 probably most of the drivers don't hear it. DIRECTOR CHRAPPAH: 21 Okay. 22 I think I am more MR. DAGNEW:

So, maybe that needs to be released 1 connected. 2 more over and over. So at least people to hear that across the board. 3 4 DIRECTOR CHRAPPAH: So why don't we do 5 Let's partner. Because once the resource this. center is opened, --6 7 MR. DAGNEW: Okay. 8 DIRECTOR CHRAPPAH: We will go over 9 all these resources that are available to people 10 already. 11 MR. DAGNEW: Okay. 12 DIRECTOR CHRAPPAH: That's nothing 13 And then drive adoption. Same with the new. 14 idea about this proportion of more tickets being issued to taxi drivers versus other for-hire 15 16 drivers. 17 Because what we hear also from Uber drivers or Lyft drivers, or Black Car drivers is, 18 19 you've given us all the tickets. And you don't 20 give tickets to taxis. 21 You know so, everybody says they're 22 the only ones getting the tickets. But, when you

go to our website, there's a dashboard that shows tickets issued, not just by our enforcement group, but you can also find tickets that other agencies have issued, at our website.

So, there's a bit of a disconnect between facts and reality. And that is where perhaps you could help in getting the message across.

Because for example, I have not come across any ticket issued for somebody with regard to a manifest. Because we know with digital systems, electronic manifests are just there.

We've taken a different look at what is defined as loitering. Enforcement has been retrained. We have a very different enforcement policy.

There are a lot more warnings. In fact, over three hundred warnings have issued this year, instead of tickets.

So, there's been tremendous progress in helping people adapt to this new environment.

And sometimes it feels a bit weird when the facts

such as something else. But, others have a 1 2 different opinion. So, let's figure out ways we can 3 4 partner to get a message out there. And unearth 5 the real opportunities for improvement so that we can devote our government resources effectively 6 7 in doing that. 8 CHAIRPERSON JOLLY: All right. Any 9 other questions from any other members? I say Jason first. 10 11 MEMBER ARVANITES: I just wanted to 12 ask a quick question about your second point. 13 someone who is representative of a, you know, 14 competitor with Uber and Lyft, I'm just wondering what kind of tickets you're talking about when 15 16 you say that there's a disparity? 17 What tickets -- I'm just trying to 18 understand what tickets you think you're getting? 19 But, drivers of Uber and Lyft would not be. 20 MR. DAGNEW: A good question. 21 simple example, Union Station is my usual drop off. At least all cab drivers at least once will 22

get to Union Station.

You drop a passenger. You go all the way -- all the way around Union Station to get in line. Which is a very long line, if you're out in the tail, I bet you will get a ticket.

Uber, you just drop the passenger there. Right there you can pick up passengers. Do you see the difference?

They don't even have to go or anything. Just drop the passenger, pull over to the curb, and pick up passenger.

That much is a difference of what we're talking about. Cab driver, once he drop passenger, he has to go all the way around the block and sit at least 45 minutes to an hour before he pick up passenger.

If he's in a tem -- if he's outside of the line, enforcement with cab drivers continue, he's going to be blocked from both sides. Not even give you a chance to go and hide. And give you a ticket.

Uber and Lyft, I don't know what it

If you drop a passenger, right where you 1 is. 2 are, you can stand there and pick up passenger. That's what I'm saying. 3 They have what's called loitering. 4 5 are getting ticket for loitering. They're not loitering. 6 7 MEMBER THOMAS: So -- okay. So, a 8 couple of things there. I mean one, Uber, Lyft, 9 Via are digital dispatch companies. 10 So, the way that their software or --11 like I'm a Lyft driver. So the way that our 12 software, like there aren't any guidelines that 13 restrict us. 14 Like the agency wouldn't restrict me as a driver from being able to pick up a request. 15 16 And in fact, it's more efficient if I'm at Union 17 Station and a request comes in, and I can pick up 18 a passenger. 19 Versus having to go all the way 20 around. You know, that's different. Because 21 it's digital dispatch. So the system's built to

increase efficiency.

I would think that once the, you know, the taxi cabs move to more digital dispatch, that's something that perhaps could be built into that system as well. I don't know enough about it.

But, you know, I mean, I understand that that, you know, that that could be a concern. Because yes, we don't have to wait. We can pick up.

I mean, in fact a lot of times with Uber, you're queued with a passenger before you even drop off the one that's in your car for efficiency. That increases your down time and increases, you know, waits.

And from what I understand, just from reading about this new software that the digital taxi dispatch service, maybe that's something that can be added in.

I also want to make a comment as to the enforcement. I know that -- I don't know what the records will be, but I'm sure MPD, I've seen in the U Street corridor as well as other

high trafficking areas where MPD does issue citations to rideshare drivers.

I know the airport certainly does it.

That's not under -- I mean, that's in Virginia.

But, I think there's a misconception that for certain traffic guidelines or even for a hack inspector, there's certain things that an Uber and Lyft, you know, Uber, Lyft, or Via driver, that we have to adhere to. That we can be cited for.

I've never been cited. But I've been close to being issued a citation for something.

That for example, I would like to see,
I know a lot of taxi drivers mention this, that I
think it's a law that taxi cabs can't let a
passenger out on the left side. Like, if they're
in the middle of the street, or the person in the
back next to the curb, you know, they need to get
out curbside for safety.

That actually, I've never heard of any instances where a rideshare driver has been cited for that, issued a ticket. I see it a lot. It's

very unsafe.

So I will say that's a good example to bring forth to say that. And you know, I'm speaking for myself. You know, because I also when I drop people off, I'm like hey no. You can't get out on that side, for safety.

But, I just want to make it perfectly clear that we as rideshare drivers, we face not the same type of, you know, penalties or, you know, the rules are a little different.

But we -- but they do, and maybe the Director can speak to that, they have issued citations to rideshare drivers. And we're subject to following laws just as, you know, any for-hire vehicle operator.

MR. DAGNEW: Well, in my testimony I have mentioned about leveling the playing field.

Level the playing field for both of our, for taxi and for share riding.

Here's an example. As example, maybe the gentleman can help me. He's from share riding.

The District cab drivers cannot go across the board and pick up passengers where they're from Virginia or Maryland. The same goes for Virginia and Maryland.

They can't come and pick up passenger unless they have a call when they in fact are on their perspective jurisdiction. I am not against Uber picking up or Lyft picking up a fair from Washington. I'm not.

They have to have a District tag is what I'm asking. I can't go to Virginia and pick up. So why is Uber in Virginia, Maryland, Chicago, Dallas, Boston, all kinds of tags are coming to pick up a fair from D.C.?

Is it a fair playing field? This what I'm asking. Everybody can come. West Virginia.

I have a Cadillac and can show you pictures.

All kinds of tags are in Washington sitting around pickup up passengers. Do you know how much traffic is in Washington in recent years?

Have you ever followed up with traffic

in Washington? It's all because more then half of the street is occupied by Uber, or Lyft or somebody else.

So there is -- what I'm asking is level the playing field. Just level the playing field. That's what I'm asking.

MEMBER ARVANITES: Yes. I have a couple thoughts for you. Just one thing on the disparity of tickets.

You know, to be perfectly honest, I'm not familiar with all the regulations for the taxi cab driers. But I know that people who work on our platform are subject to, you know, all of the laws that most people are.

And so, if they are doing something illegal and they get ticketed, you know, that's sort of like the decision of the hack inspector or the cop on the beat that would be doing that.

I do know that there are some instances where our drivers are not allowed, our driver partners. For example, I was working with the Department of Transportation on some things,

and I know that they have certain taxi cab stands where like, we'll get ticketed if we park there.

Or we have our driver partners wait there. But -- because we're just now allowed. Whereas, I think you would be.

To your point around -- so I guess just to reinforce that. Like, we're subject to all the laws that a citizen, partners are subject to.

And then there's some places we're not allowed where you guys are able to go. To your point around having to go circle and be partnered around Union Station, I think the big difference there is that we won't dispatch a driver partner to Union Station until there's a ride for them.

So there's just the way that we pool and queue the demand is, I think, fundamentally different because of the digital situation.

Like, we wouldn't have somebody wait outside there for 45 minutes, because they just won't go until someone requested a ride.

So, I think that's part of why you

might end up sitting there for a while. Whereas
that wouldn't happen to -- or it's less likely to
happen to somebody on the Uber/Lyft platform.

And then for the question around the
tags. I can only tell you what I know. But, I
know that we're, you know, very strict

We can't have people on our platform that don't have a tag from Maryland, Virginia or the District of Columbia. So --

MR. DAGNEW: You don't?

MEMBER ARVANITES: Yes. That's not something that we can do. We can't operate -- we can't allow any driver partner on our platform that doesn't have a Maryland, District of Columbia, or Virginia tag.

And if we do, and we get caught, like that's a really bad problem for us. So, I don't know what information you have.

But I can tell you from my perspective as an operator of one of these businesses, and I don't know why it would be any different for Uber

regulations.

or Lyft. I think they're subject to the same regulations that we are.

So, if somebody is doing that, that is -- it's certainly not legal. And if that was something that they were to be caught for, I know that I would get in a lot of trouble for that.

MR. DAGNEW: Okay.

MEMBER THOMAS: And let me raise one more quick point about perhaps what you might see with out of state vehicles. I can't qualify this.

But, I know that Uber -- I know that

Lyft and Uber both have rental vehicle programs.

All of the Lyft vehicles are registered in

Virginia or Maryland, depending on how they're -
you know, what driver.

But, I have seen Uber uses, I think,
Enterprise. And so with Enterprise or Hertz,
keep in mind that vehicles that are rented
through those companies, I mean, you've seen
them, that they -- I saw one the other day that
had New Jersey plates.

So, they get these vehicles -- there's 1 2 a fleet of vehicles. And it's based -- they assign them based on availability. 3 4 And so, it's not guaranteed that a 5 rental vehicle is always going to have a D.C., Maryland, or Virginia plate. But, if that 6 vehicle, if Uber has an agreement to be able to 7 8 rent those vehicles out and operate, those out of 9 state plates, from my understanding, it is -- I mean, it's okay. Because it's part of the --10 11 they have that agreement. 12 But, if I had my personal vehicle, and 13 it was New Jersey plates, I couldn't operate. 14 So, I wanted to make that distinction. 15 MR. DAGNEW: That was -- oh wait, go 16 ahead. 17 MEMBER SCHAEFFER: Thank you. I just 18 wanted to chime in on the app. You asked about 19 the app. 20 And I just want you to help me let 21 drivers know that it is working now. There are 22 trips on it daily.

1 Starting Monday, the 19th, it just 2 passed, the vehicle on demand grant went in effect. And there are going to be 57 thousand 3 4 dollars worth of trips on the app where agencies 5 in the District are riding daily under contract. They can get the app downloaded at the 6 7 company. Anybody who wants to come by Benning 8 Road, it's on two locations showing how to use 9 it. There's people that will help you 10 11 download it on your device. There's only about 12 24 hundred drivers who have it downloaded thus And no more then 350 at any time have been 13 far. 14 logged in. 15 So, I encourage you to please get the 16 word out to download the app. Monitor the app. 17 Look for trips. Because it is in reality now, 18 working. 19 So we need to accommodate it. 20 respond to those trips. 21 MR. DAGNEW: Oh, great. That's a good 22 you mentioned that.

1	MEMBER SCHAEFFER: Thank you.
2	MR. DAGNEW: Is that the same app you
3	talked about in the District?
4	MEMBER SCHAEFFER: The same app. Yes.
5	MR. DAGNEW: Okay. Thank you.
6	CHAIRPERSON JOLLY: Dawit, I just
7	wanted to say, continue to do good in organizing
8	the drivers. I see you're starting to organize
9	the drivers.
10	And over the last few years, I've
11	mentioned, you know, publically that I think
12	drivers should get better organized. So,
13	continue to do so.
14	And we'll be following up directly
15	with you as well on these issues.
16	MR. DAGNEW: All right. Thank you.
17	CHAIRPERSON JOLLY: Thank you.
18	Anybody else? Okay, sir?
19	SECRETARY MIXON: Thank you and if you
20	could say and state your name for the court
21	reporter, please.
22	MR. AYELE: My name is Girmachew.

Good afternoon Mr. Chairman and Board Members and deal colleagues.

My point goes around what Mr. Abebe said already. I would like to add quite a few points on it.

It's the same thing. But, I want to start my part on behalf of many applicants and drivers.

Today I would like to ask that you help us develop an action plan that provides assistance to taxi drivers frustrated by the lack of opportunity in our industry. We believe that taxis would always be needed in large cities throughout the United States.

However, We understand that the amount of taxis is decreasing due to competition. But, we rely on the Department of For-Hire Vehicles to help us figure out where taxis fit in.

We pay 25 cents fee and other various related fees to this Department as required by the regulation. We are always there to serve the public at best.

We expect that if the fees decrease as they are now, not only we, the hard working cab drivers, but also the Department of For-Hire Vehicle will lose tremendous driven what is left.

Wouldn't it be a better idea to find different ways to generate more revenue to this Department as well as come up with a better solution to assist the drivers under this hardship and a descent wage, stay in business, and be productive? Then out of business and a burden on the society?

I would like to thank this Advisory
Board for the opportunity given to speak to you
about different issues in this -- in our case.
Especially about the hardship assistance grant
program that many of us applied for.

We sacrificed financially as well as emotionally, and recently submitted a hardship assistance grant application hoping it will bring the best outcome to satisfy our burning demand.

However, we are so saddened when we saw an email with the -- with an adverse news.

Your application is declined.

Respectfully, that was not what we, the hard working applicants, were expecting it to be. The objective of the case for our application is clearly stated on each of our grant applicants.

And we believe our wisely spent time and hardly earned money should not be disregarded. We work hard and strive for the best dealing with the almost out of hand showings.

We kindly ask for your timely assistance, which is so crucial to us. We keep striving to serve the public and hope to stay in business.

We feel optimistic that this sad news will duly be reconsidered again. And ask for it to come up with a better way which would satisfy our case and put us in a better position.

We believe we deserve what we're asking for. Last but not least, we would like you to set up a meeting date and time to further

1	discuss about this issue.
2	We thank you in advance for all your
3	efforts in making this happen.
4	CHAIRPERSON JOLLY: Thank you. Any
5	questions from my fellow members on the Advisory
6	Board?
7	DIRECTOR CHRAPPAH: I'm looking at the
8	names on the bottom. I recognize at least Dawit.
9	And I may have missed. Are you Girmachew or Mr.
10	Collatte (phonetic)?
11	MR. AYELE: Girmachew.
12	DIRECTOR CHRAPPAH: Girmachew.
13	MR. AYELE: Third there.
14	DIRECTOR CHRAPPAH: Okay, I
15	want to make sure I call you by your name,
16	MR. AYELE: Yes, sir.
17	DIRECTOR CHRAPPAH: Mr. Girmachew.
18	Thank you for taking the time really to share
19	with us how you feel about a number of different
20	issues.
21	It's important for us to have that
22	open communication where we hear how you feel

about things. And I think this is a step in the 1 2 right direction. Let me clarify a couple of things for 3 4 the record. And then we'll go into some 5 specifics. Drivers don't pay 25 cents fee to the 6 7 Department of For-Hire Vehicles. No driver pays 8 That is a fee that riders pay. that. 9 For some interesting reason drivers 10 think they pay that fee. No. You don't pay the 11 passenger surcharge. Riders pay that. 12 When the previous rate structure that 13 was in effect was implemented, drivers actually 14 got an extra 25 cents on top of the flag drop. 15 So drivers are getting 25 cents per trip. 16 Passengers are paying 25 cents. 17 goes into the passenger surcharge. So that's 18 something I want to make sure is corrected for 19 the record. 20 Secondly, the information session held 21 up on the grant was not 4/20. It's 4/21. 22 received a message from my staff to put the

correct date out.

There's a set of opportunities available for drivers today to make money. One is what Mr. Schaeffer mentioned about the vehicle on demands program.

So yes, business is slow for taxis. But we've invested our grant funding to provide trips to the industry. Vehicle on demand, they are trips out there. Up to 50 thousand dollars in trips.

So, I ask, okay, you want business?

That's one revenue stream. It requires you to be logged into the app so that when a passenger request a trip, you are more likely to get it.

Secondly, there is about 50 thousand dollars worth of trips also from the school transportation program. So that is yet another opportunity for people go get business.

There is also about 50 thousand dollars, and these number have to be checked on. Of trips from the non-emergency medical transportation.

So again, drivers will have to make themselves available to leverage these opportunities. Then there is the shared rides program which drivers can participate in once they convert to the digital taxi solution.

So the Department will continue efforts to bring more trips not only to taxis, but into the vehicle for-hire ecosystem in general. But, we need drivers to step up and take advantage of those opportunities.

When it comes to hardship assistance, we evaluate different ways that we can help. We think we're already helping by bringing trips into the industry.

There maybe more creative ways. And we'll make sure that an appointment is scheduled so that we can hear specific ideas that you have so that we can continue to help those who remain committed to providing service.

Is there anything else that you think we should do differently?

MR. AYELE: Well, I was thinking since

this is kind of general meeting, --1 2 DIRECTOR CHRAPPAH: Yes, yes, yes? MR. AYELE: If there would be a 3 4 possibility that we can, like I had -- because we requested in my statement, if we could have sort 5 of special time, you know down. 6 DIRECTOR CHRAPPAH: Okay. 7 MR. AYELE: Only for our talk that we 8 9 can go over and discuss and maybe find, you 10 never, never know a better way that we can be assisted. That our hardship instead of becoming 11 12 not annoyed, you know. 13 DIRECTOR CHRAPPAH: Okay. 14 MR. AYELE: Something possible might come up with it if we, you know, possibly have a 15 16 meeting with you or with your colleagues, you 17 know. 18 DIRECTOR CHRAPPAH: Let me get --19 MR. AYELE: I know -- I know you said 20 the fund is special -- specifically for electric 21 and X,Y,Z, the five things that you mentioned.

But, we -- me and my coworkers, we're

1	optimistic that there would be a way to go around
2	it. You know, to assist us or to come up with a
3	better outcome to help us.
4	DIRECTOR CHRAPPAH: Okay.
5	MR. AYELE: You know, tackle our issue
6	and our question.
7	DIRECTOR CHRAPPAH: Okay. Well said.
8	I think we can work to get him an appointment.
9	That shouldn't be a problem.
10	CHAIRPERSON JOLLY: Any other
11	comments? Mr. Girmachew, thank you very much.
12	So, the Director has concurred that
13	we'll set up a meeting.
14	MR. AYELE: Yes. Thank you.
15	CHAIRPERSON JOLLY: And I do note that
16	you're part of Dawit's group. So, that is good.
17	So I would assume that you all will be
18	speaking also on behalf of about the 65 people
19	that you have that you're representing.
20	So, thank you very much.
21	MR. AYELE: Thank you.
22	CHAIRPERSON JOLLY: Thank you. Is

there anybody else? 1 2 (No response) CHAIRPERSON JOLLY: Any final comments 3 4 from the Advisory Members? 5 (No response) CHAIRPERSON JOLLY: So, I would 6 No? 7 just wrap up and say that we've -- the quality of 8 the presentations were very good. 9 Thank you very much for everybody 10 preparing your written statements. This is very helpful in us understanding exactly what you're 11 12 presenting. 13 There were a couple of requests for 14 meetings. And I think everybody agrees that Mr. 15 Chrappah and myself will work together to set up 16 those meetings. 17 And then there are a couple of follow 18 up issues that are in here as well. And I guess 19 if there are no other concerns, you know, I hope 20 everybody feels that what you presented and what 21 you asked, you know, we got it. We heard it. We

understand it. And we're going to follow up on

1	it.
2	And Dawit, I mean, I know you. I see
3	you all the time. So, you know, I'll make sure
4	that everything you've asked is followed up on.
5	Just for the record everybody, I drink
6	coffee at a certain 7-Eleven. And he's there
7	every morning. We drink coffee together at the
8	7-Eleven.
9	So, if I don't do what he asks me to
10	do, I've got to hear it in the morning for
11	coffee. And that's not a good thing.
12	But anyway, on that note, this meeting
13	is adjourned. Thank you for coming.
14	(Whereupon, the above-entitled matter
15	went off the record at 2:29 p.m.)
16	
L7	
18	
19	
20	
21	
22	

## Α **a.m** 3:2 Abebe 15:6 16:15 30:10 31:2 58:3 Abebe's 35:11 **abided** 19:15 able 4:10 5:18.19 6:16 7:21 8:19 13:3 24:21 30:3,6 46:15 52:11 55:7 above-entitled 68:14 accept 32:14 accepted 36:5 access 6:1 11:6 accessible 12:9,12,14 12:21 32:21 accommodate 56:19 accomplish 13:4 accomplishments 4:10 accountable 19:9 acquisition 11:17 action 58:10 activity 26:4,6 adapt 43:21 add 58:4 added 47:18 addition 32:5,10 38:1,5 additional 6:4 7:22 10:21 12:1 25:8 address 7:3 8:8 10:14 25:13 31:1 39:7,13 addressed 37:4 adequate 15:2 adhere 48:9 Adjourn 2:21 adjourned 68:13 administrative 34:22 adoption 42:13 advance 61:2 advanced 5:15 advantage 21:14 31:6 31:12 64:10 adverse 59:22 advice 15:15 advise 23:14 advised 15:13 **Advisory** 1:5 3:5,21 4:5 13:8,20 14:1 16:10 36:20 37:12 59:12 61:5 67:4 afternoon 3:3,14 33:11 58:1 aged 20:20 21:2 agencies 38:11 43:4 56:4 agency 22:1 23:14,19 26:18 46:14 ago 7:1,19,21

agreement 25:17 55:7
55:11
agrees 67:14 ahead 29:1 30:21 55:16
airport 48:3
alleviate 11:5
allow 28:1 53:14
allowed 51:20 52:4,11
alternative 30:15 38:12
amount 58:15
analysis 9:15
ancillary 5:10
announce 4:9
announced 35:13
annoyed 65:12
answering 29:12
answers 25:9
ANTHONY 1:15
anybody 17:5 21:6 31:4
56:7 57:18 67:1
<b>anyway</b> 68:12
<b>app</b> 7:18,18,21 35:7,9
35:10 55:18,19 56:4,6 56:16,16 57:2,4 63:13
56:16,16 57:2,4 63:13
applicant 20:4 27:2
applicants 18:16 26:15
26:16 27:9 58:7 60:3
60:6
<b>application</b> 15:16 17:4 17:9,12,15 19:21 22:3
23:4,8 24:9 25:11
27:3,17 28:2,16 31:10
32:9 38:12,15 40:6,13
41:9 59:19 60:1,5
applications 5:2 6:7
8:10 11:21 19:1 23:3
29:9,16 35:21 36:1
applied 18:7,14 28:17
59:16
<b>apply</b> 15:14 18:4,9,13
20:11 23:8,18 27:13
27:15 28:8 30:7 40:9
applying 29:13
<b>appointment</b> 9:13 10:2
10:8 64:16 66:8
appointments 9:11
appreciate 25:22 appropriately 19:18
20:7
approved 6:20
approximately 36:13
area 9:20 10:14 11:11
12:5
areas 48:1
<b>ARVANITES</b> 1:13 44:11
51:7 53:12
asked 55:18 67:21 68:4
asking 40:1 50:11,16

51:4.6 60:21 asks 68:9 assign 55:3 assist 30:8 32:1,7 59:8 assistance 34:13 58:11 59:15,19 60:13 64:11 assisted 65:11 assume 26:13 66:17 attended 15:7 automated 34:19 availability 55:3 available 19:4 21:4 22:5 23:21,22 24:5 26:21 41:5 42:9 63:3 64:2 avenues 40:3 avoid 7:5 20:1 23:2 award 9:7 **awards** 8:11 **AYELE** 57:22 61:11,13 61:16 64:22 65:3,8,14 65:19 66:5,14,21

### В

back 8:6 34:21 48:18 bad 53:18 **balance** 28:11.19 bandwidth 27:1 barriers 25:19 based 8:10 9:15 11:2 17:6 20:8 55:2.3 **Basic** 25:15 **basis** 24:18 **Bear** 13:22 **beat** 51:18 becoming 65:11 beginning 33:22 behalf 58:7 66:18 behavior 24:22 33:1 believe 6:17 12:2 18:11 58:12 60:7,20 benefit 35:9 benefitting 26:10 Benning 56:7 best 58:22 59:20 60:10 **bet** 45:5 better 57:12 59:5,7 60:18,19 65:10 66:3 **beyond** 6:9 7:9 big 52:13 bit 41:13 43:5,22 **Black** 42:18 **blame** 31:7 block 45:15 **blocked** 45:19 board 28:3 36:20 42:3 50:2 58:1 59:13 61:6 **BOCOCK** 1:19

bonding 8:22 **Boston** 50:13 **bottom** 61:8 Brandon 15:8 **brief** 3:22 bring 38:17 49:3 59:19 64:7 bringing 26:2 39:9,15 39:16 40:7 64:13 **build** 41:6 **built** 46:21 47:3 burden 4:17 59:11 burning 59:20 business 4:19 9:11 22:17 24:11 34:9,17 37:9 38:16 39:20 59:9 59:10 60:15 63:6,11 63:18 businesses 53:21 **busy** 4:7 **buy** 15:14 20:12 21:8

С **C** 2:9 cab 9:12 33:15 37:8 38:22 44:22 45:13,18 50:1 51:12 52:1 59:2 cabs 47:2 48:15 Cadillac 50:17 call 2:11 3:4.9 10:7 24:22 39:12 50:6 61:15 called 46:4 cancelled 16:4,17 car 15:13,14 20:11,12 21:8 22:13,14 38:16 38:18 42:18 47:12 card 5:6.11 7:2 care 8:15 cars 20:6.15 case 26:7 59:14 60:4,19 categories 8:12 category 8:3 9:6 caught 53:17 54:5 center 24:18 32:3 42:6 cents 58:19 62:6,14,15 62:16 certain 32:22 33:1 48:6 48:7 52:1 68:6 certainly 48:3 54:4 cetera 29:10 33:19 **Chairman** 28:22 58:1 Chairman's 2:19 Chairperson 1:10,12 3:3 4:4 13:5 14:18,21 16:9,15 30:10,17 33:6 37:11 44:8 57:6,17 61:4 66:10,15,22 67:3

67:6 68:13 30:6 decreased 33:17 COUNSEL 1:20 challenge 16:19 **comment** 2:17 3:19 decreasing 58:16 **challenges** 11:5 16:20 13:6,11,13,16 47:19 counting 32:18 defined 43:14 24:19 **comments** 2:19 16:13 couple 4:8 6:22 7:21 **definitely** 6:13 13:17 **chance** 45:20 26:1 29:2 66:11 67:3 46:8 51:8 62:3 67:13 **delighted** 4:9 7:20 changed 18:19 **Commission** 13:12,12 67:17 deliveries 6:5 **changes** 6:13 33:15 commitment 18:17 **course** 39:5 demand 27:11 28:12 court 14:16 33:9 57:20 52:17 56:2 59:20 63:8 36:16 32:12 changing 34:10 committed 6:15 64:19 coworkers 65:22 demands 63:5 communication 61:22 craft 12:17 denial 17:6 18:2 23:5 **charging** 10:15 11:7,8 **check** 19:12 25:18 community 41:4 **creates** 12:13 23:11,13 31:9 checked 63:20 companies 4:11 5:3,17 creative 64:15 departed 3:11 checks 12:4 6:20 12:20 19:9,17 credentials 40:16 department 1:3 3:6 4:1 checkup 10:9 32:4 38:3 46:9 54:20 credit 5:6,11 4:7 8:4 10:10 12:17 criteria 17:7 29:12 13:3 14:2 17:2 18:19 Chicago 50:13 company 12:10 56:7 **child** 8:18 **compete** 4:17 34:9 critical 35:17 19:6,13 21:1 22:20 children 8:15 competition 33:18 **crucial** 60:13 24:17 26:7,13 28:19 **chime** 29:4 55:18 58:16 **crystal** 17:10 29:15 31:17 32:19 **choice** 21:18 **competitive** 7:14 16:16 34:2 37:1 39:21 51:22 **curb** 45:11 48:18 **choose** 17:21 58:17,20 59:3,7 62:7 competitor 44:14 **curbside** 48:19 **chose** 18:8 complaint 20:9 **current** 5:9 7:9 40:12 64:6 Chrappah 1:13 3:21 4:3 complete 17:8 Department's 18:17 **currently** 11:6 12:11 15:10,12 16:12,14 completed 11:3 customers 32:4 depend 17:2 20:17 22:10 24:3 **completing** 12:18,20 cut 19:11 depending 54:15 30:16,22 31:14 37:13 descent 59:9 32:9 D 39:19 40:12.19 41:15 comprehending 16:20 deserve 60:20 41:18.21 42:4.8.12 concern 27:20 39:13 **D.C** 1:10 6:14 7:17,18 destinations 10:22 61:7,12,14,17 65:2,7 47:8 develop 58:10 29:6 50:14 55:5 65:13,18 66:4,7 67:15 concerns 26:2 67:19 device 56:11 **Dagnew** 33:11,12 38:8 circle 52:12 concurred 66:12 40:6.18 41:12.16.19 devote 44:6 conditions 21:5,15 citation 48:12 41:22 42:7.11 44:20 **DFHV** 31:8 **citations** 48:2 49:13 conducting 34:16 49:16 53:11 54:7 dialog 30:11 55:15 56:21 57:2,5,16 cited 48:10,11,21 conference 3:8 **difference** 45:8,12 **cities** 58:13 conflicting 20:18 daily 55:22 56:5 52:13 citizen 52:8 confusion 16:1 21:21 **Dallas** 50:13 different 8:21 13:13 **City** 19:12 22:19 connect 39:11 dashboard 43:1 20:18 28:4 37:16 **city's** 10:3 connected 42:1 database 39:6 43:13,15 44:2 46:20 clarify 62:3 consequences 32:15 date 60:22 63:1 49:10 52:18 53:22 clear 17:10 25:3 31:18 consistently 5:20 dates 22:17 35:8 59:6,14 61:19 64:12 35:8 49:8 contact 39:4 Dawit 33:12 57:6 61:8 differently 64:21 clearly 60:5 **context** 37:19 68:2 difficult 29:22 continue 6:19 7:12 14:4 **Dawit's** 66:16 **click** 40:15 digital 4:15,16,20 6:19 client 17:2 24:16 32:21 34:21 36:22 day 54:21 43:11 46:9,21 47:2,16 close 48:12 37:8,9,18 45:18 57:7 days 12:3 32:5,5 38:12 52:18 64:5 coerced 7:7 57:13 64:6,18 deactivated 20:19 direction 62:2 coffee 68:6,7,11 contract 7:4 56:5 deadline 18:10 directly 25:7 57:14 **Collatte** 61:10 contracts 7:8 deadlines 24:7 **Director** 4:3 16:12,14 **colleagues** 58:2 65:16 convert 64:5 deal 58:2 20:17 23:19 24:3 26:1 **Columbia** 1:1 7:16 9:12 cooperative 7:19 dealing 60:10 27:20 30:16,22 31:14 11:1 12:15 53:10,16 cop 51:18 decentralized 34:19 37:13 39:19 40:12,19 copy 40:7 come 12:1 13:17 14:11 41:15,18,21 42:4,8,12 decentralizing 37:21 24:18 28:13 34:5 38:7 correct 30:15,16 63:1 decide 25:1 49:12 61:7,12,14,17 38:13 41:8 43:9 50:5 corrected 62:18 decided 17:14 65:2,7,13,18 66:4,7 50:16 56:7 59:7 60:18 corridor 47:22 decision 17:13 18:9 66:12 65:15 66:2 cost 4:21 11:17 21:11 Director's 2:15 32:14,15 51:17 comes 20:14 31:13 35:18 decline 37:8 disappointing 26:11 Council 1:5,9,18 3:5 4:5 declined 60:1 28:10 46:17 64:11 coming 3:13 50:14 13:9,20 15:8 16:10 decrease 59:1 disconnect 43:5

discounted 5:20 discounts 5:19 **discuss** 61:1 65:9 discussed 15:10 **disparately** 34:2 35:10 disparity 35:3 44:16 51:9 dispatch 46:9,21 47:2 47:17 52:14 disregarded 60:9 distinct 25:12 distinction 55:14 distributed 7:1 **District** 1:1 7:16 9:12 11:1 12:15 33:12 50:1 50:10 53:10,15 56:5 57:3 District's 9:16 **DMV** 40:9 doctor's 10:2,8 doing 23:20 44:7 51:15 51:18 54:3 dollar 23:7 dollars 5:13 11:16 17:20 19:17 27:10 31:11 56:4 63:9.16.20 double 18:19 downed 18:20 download 56:11,16 downloaded 56:6,12 downtown 40:11 **Dr** 3:20 drastically 4:21 driers 51:12 drink 32:17 68:5.7 drive 42:13 driven 59:4 driver 12:9 25:1 33:13 34:22 37:21 39:5,9,20 45:13 46:11,15 48:9 48:21 51:21 52:3,14 53:14 54:16 62:7 driver's 40:8,10 drivers 3:16 4:11 5:6,9 5:13,17 6:21 7:7,12 12:18 16:6 17:11,19 17:21 18:18 22:22 24:17 25:7 27:21 30:7 32:3,7 33:16,22 34:7 34:8,15 35:2,6,13,22 36:3,5,7,13,14,15 37:9 38:1,3,7,8 40:2 40:20 41:3,20 42:15 42:16,18,18,18 44:19 44:22 45:18 48:2,14 49:8,13 50:1 51:20 55:21 56:12 57:8,9,12 58:8,11 59:3,8 62:6,9

62:13,15 63:3 64:1,4 64:9 drivers' 33:20 34:18 38:22 39:2 driving 21:16 drop 10:22 44:21 45:2,6 45:10,13 46:1 47:12 49:5 62:14 DTS 5:3 due 58:16 duly 60:17

### Ε

**E** 2:9

earned 60:8 easy 6:10 economic 6:1 ecosystem 64:8 educate 7:12 30:7 educational 29:18 effect 56:3 62:13 effectively 44:6 **efficiency** 46:22 47:13 efficient 46:16 effort 26:9 28:9 34:1 efforts 61:3 64:7 eight 23:7 electric 10:17 11:12,15 11:15 20:6,15 31:14 31:15 35:22 36:3.5 65:20 electronic 43:12 electronically 39:11 eligible 36:10 eliminate 25:6 email 24:15 39:5,6,11 59:22 emotionally 59:18 employees 9:9 encourage 56:15 enforcement 37:17 43:2,14,15 45:18 47:20 **engage** 24:17 engaging 14:5 enhance 5:15 6:7 9:3 **ensure** 12:22 19:16 25:6 28:1 **Enterprise** 54:18,18 entire 5:14 environment 5:22 43:21 **equipment** 4:21 6:4 equities 8:8 **ERIK** 1:14 **ERNEST** 1:13 Especially 59:15 **ESQ** 1:19

et 29:10 33:18 evaluate 64:12 evaluation 17:7 events 41:4 everybody 3:13 22:16 42:21 50:16 67:9,14 67:20 68:5 everybody's 39:6 **EVIAN** 1:14 exactly 67:11 **example** 9:2 24:8,10 38:20 40:8 43:9 44:21 48:13 49:2,20,20 51:21 **excel** 6:16 excitement 6:18 execute 6:10 existing 21:11 expanded 6:1 **expect** 19:8 37:18 59:1 expectations 23:16 expecting 60:3 expenses 9:16 **experience** 6:8,12 26:3 29:5 experiences 5:16 9:4 expert 24:2 **expired** 39:1,2 **explain** 16:5 22:5 27:3 **extent** 26:22 extra 62:14

#### F

face 34:5,13 49:8 facility 34:16 fact 18:19 22:9 23:1 43:18 46:16 47:10 50:6 facts 43:6,22 fair 50:8,14,15 fairly 20:8 faith 23:20 familiar 29:8 51:11 family 8:22 FAQs 24:7 26:21 far 6:18 8:11 11:2,22 13:2,4 24:12 25:10 56:13 fares 5:20 **fast-** 11:6 fast-charging 10:17 11:9 features 5:15 Federal 29:5 fee 34:22 58:19 62:6,8 62:10 feedback 6:11 feel 13:21 41:7 60:16

61:19.22 feels 43:22 67:20 fees 5:10 34:21 38:13 38:14 39:2 58:20 59:1 fellow 4:4 61:5 field 5:4 34:6 49:17,18 50:15 51:5,6 fields 25:12,17 figure 18:13 44:3 58:18 fill 23:8 25:16 fillers 20:4 filling 22:2 final 2:19 16:13 67:3 Finally 37:2 Finance 10:11 financial 32:19,20 financially 26:10 59:17 find 36:8 43:3 59:5 65:9 firmly 21:16,16 **first** 8:12 13:7 19:20 37:20 44:10 fiscal 11:4 fiscally 34:22 fit 34:11 58:18 fitting 27:6 five 5:10 11:16 14:21 15:2 17:20 31:11 65:21 flaq 62:14 fleet 5:14 9:9 55:2 floor 3:9 flver 7:2 focused 7:22 folks 14:7,19,19 follow 16:22 19:14 24:13 30:19 67:17,22 followed 18:6 50:22 68:4 following 49:14 57:14 **for-** 7:15 14:2 for-hire 1:3,5 3:6 4:2,5 4:12 9:19 22:20 34:3 42:15 49:15 58:17 59:3 62:7 64:8 force 32:17 forget 15:13 20:10,11 form 25:16 32:10 **forming** 13:15 forms 28:4 40:2 forth 26:8 35:1 49:3 fortunate 3:20 forward 27:17 28:2,9 29:15 30:6 33:22 **foster** 8:15 found 35:20,21 four 32:6 35:11 **fourth** 10:14

frankly 24:5

free 13:22 21:7 frequent 5:18 friends 23:2 frustrated 58:11 frustration 33:20 fully 12:7 function 41:11 functionality 41:5 fund 65:20 fundamentally 52:17 funded 29:17 funding 19:16 31:19 63:7 fundings 35:17 funds 26:14,15 28:12 further 23:6 25:20 34:20 60:22 future 27:13,15 **FYI** 12:7

G gain 35:8 general 1:19 64:9 65:1 generate 59:6 genesis 4:15 gentleman 28:15 49:21 getting 12:3 23:17 42:22 43:7 44:18 46:5 62:15 **Girmachew** 57:22 61:9 61:11,12,17 66:11 give 3:22 10:19 14:10 14:21 15:5 17:20 24:11 38:19 42:20 45:20.20 given 42:19 59:13 gives 11:14 giving 4:13 19:16 38:1 **goal** 36:15 government 1:1 9:9 22:20 25:21 29:6,6 31:8 38:11 44:6 grant 9:20 10:15 15:14 15:16,20 16:1,3,15,16 19:2 20:12,21 21:4,4 22:2,6,12 23:16 24:1 24:9,15,16 25:17 26:4 26:10 28:1 29:9,16,17 31:19 35:12,14,15 36:1,9 56:2 59:15,19 60:6 62:21 63:7 grantee 8:14 grants 8:5,6 12:6 26:14 29:5,20 30:8 31:20 greener 17:22 **gross** 4:19 group 4:9 36:12,21 43:3 **grow** 9:4 guaranteed 55:4 guess 14:10 21:22 52:6 quidance 10:11 29:19 guidelines 27:6,18 46:12 48:6

hack 35:4 48:7 51:17 **hail** 9:12 half 51:1 hand 14:7 60:10 handling 13:10 hands 12:4 happen 53:2,3 61:3 happens 28:3 happy 30:8 hard 35:8 40:7 59:2 60:3,9 hardship 59:9,15,18 64:11 65:11 Healthcare 10:11 hear 13:18 27:20 41:19 41:20 42:2,17 61:22 64:17 68:10 heard 30:13 48:20 67:21 **hears** 25:1 held 62:20 **help** 4:11,16 7:12 8:1,9 18:20 21:1 27:15 33:5 43:7 49:21 55:20 56:10 58:10,18 64:12 64:18 66:3 **helped** 15:20 helpful 67:11 helping 18:18 43:21 64:13 herd 24:22 Hertz 54:18 hev 49:5 hide 45:20 high 33:21 35:18 48:1 hire 7:16 14:3 **history** 37:15 hold 19:8 29:18 honest 51:10 hope 14:4 60:14 67:19 hopeful 37:2 **hopes** 26:9 **hoping** 59:19 horse 32:16 **hottest** 10:22 hour 45:15 hours 8:18 32:6,7 hundred 23:7 27:9

43:18 56:12

idea 8:6 9:7 30:6 35:15

41:16 42:14 59:5 ideas 34:6 36:22 64:17 illegal 51:16

implement 10:12 35:18 implementation 6:21

**importantly** 5:14 12:22

**impose** 34:21

improvement 44:5

17:18 32:19 36:7 **incentives** 32:20,22

increase 46:22

incur 4:22

**individuals** 7:3,5 19:9

9:19 10:19 12:8 15:9 18:20 24:1 25:5 33:15 34:10 37:8 58:12 63:8

64:14

information 12:2 22:1,4 23:15 24:1,14 25:2 26:19.21 30:2 32:11 39:3,21 40:16 53:19

informed 36:16

initiative 11:10

36:6

inspectors 35:4 installation 10:16

instances 48:21 51:20

integrating 6:6 integration 7:15

33:3

hybrid 11:15 31:15

impacts 4:18

implemented 62:13 important 29:11 61:21

improved 27:4 **incentive** 12:10,17

33:1

**increases** 47:13.14 incredible 24:5

individual 17:13 18:9

19:17 21:2 24:13 industry 7:1,19 8:7 9:3

62:20

infrastructure 10:15 initial 9:15 initiate 25:18 38:3 40:2

innovation 8:5,6 12:6 19:2 35:19

innovative 10:5 34:6

**input** 3:17 inspector 48:7 51:17

**instance** 8:17,20 **instructions** 16:21 18:4

**interested** 31:16,21

interesting 62:9

**INTERIM** 1:19 internal 13:10 Introduce 14:12 introduces 5:15 invest 6:3 17:21 invested 10:20 63:7 investments 18:20 invite 13:16,19 irresponsible 25:21 issue 15:10 22:14 25:4 32:7 39:13 48:1 61:1 66:5 issued 42:15 43:2,4,10 43:18 48:12,22 49:12 issues 30:19 34:13,14 37:4,5 57:15 59:14 61:20 67:18

**Jason** 1:13 44:9,10 JEFFREY 1:15 **Jersev** 54:22 55:13 **iobs** 15:5 **Jolly** 1:10,12 3:3 4:4 13:5 14:18,21 16:9,15 28:22 30:10,17 33:6 37:11 44:8 57:6,17 61:4 66:10,15,22 67:3 67:6

**JUANDA** 1:18 **June** 1:7 18:11.12 jurisdiction 50:7

## Κ

**keep** 38:16 54:19 60:13 kindly 16:5 60:12 kinds 50:13,18 knowledge 10:13 30:2 knows 22:16

L

lack 10:14 58:11 large 58:13 launched 8:5 launching 32:3 law 48:15 laws 49:14 51:14 52:8 lead 10:16 32:16 left 48:16 59:4 legal 54:4 legislation 4:18 let's 42:5 44:3 **letter** 17:6 18:2,4 19:3 31:5,9 **letters** 16:21 level 34:6 49:18 51:5.5 leveling 49:17 leverage 64:2

66:16

license 39:2 40:9,10,17 licensing 7:9 38:3 limited 26:14 28:11 line 26:21 45:4,4,18 link 40:15 **Linwood** 1:10,12 listen 14:1 listening 31:2 little 33:4 41:13,14 49:10 locations 56:8 **locked** 15:11 log 40:13 41:17 logged 56:14 63:13 loitering 43:14 46:4,5,6 long 14:17 21:11 45:4 look 5:9 43:13 56:17 looking 12:8 20:3 61:7 lose 59:4 loss 33:16 **lot** 30:11 34:18 36:11 38:22 43:17 47:10 48:14,22 54:6 lower 25:19 **Lyft** 33:18 35:5 42:18 44:14.19 45:22 46:8 46:11 48:8.8 50:8 51:2 54:1,13,14

## M

mail 40:10 **main** 3:8 making 61:3 manage 6:21 managing 29:5 manifest 43:11 manifests 43:12 manner 34:4 margins 4:19 market 7:14 marketplace 5:9 **Maryland** 50:3,4,12 53:9,15 54:15 55:6 **matter** 68:14 mean 27:12 30:14 46:8 47:6,10 48:4 54:20 55:10 68:2 means 9:10 27:14 medical 9:22 63:21 meet 18:22 27:17 28:15 36:20 meeting 1:5 3:4,5,9 12:20 15:8,9 60:22 65:1,16 66:13 68:12 meetings 67:14,16 meets 21:11 Member 1:13,13,14,14

23:9.12 25:22 29:3 44:11 46:7 51:7 53:12 54:8 55:17 57:1,4 members 1:11 3:21 4:4 10:20 13:20 14:1 16:11 36:19 44:9 58:1 61:5 67:4 mention 19:20 48:14 mentioned 21:3,21 22:12 49:17 56:22 57:11 63:4 65:21 message 41:10 43:7 44:4 62:22 messaging 25:7 met 1:9 4:8 13:4 15:10 21:9 meter 15:11 20:8,18 38:21 meters 38:22 mic 13:17 microphone 14:11 middle 48:17 millions 5:13 mind 13:22 14:6 54:19 minutes 8:19 14:22 15:3 45:15 52:20 misconception 48:5 misinformed 41:13 **missed** 61:9 **missing** 40:22 mitigating 25:5 Mixon 1:18 14:10,10,14 14:20 15:1 30:21 33:6 33:7 57:19 **modes** 7:16 moment 2:13 3:10 9:1 **Monday** 56:1 money 15:16 19:21 20:12 22:21 24:11 60:8 63:3 **MONIQUE** 1:19 Monitor 56:16 months 4:8 7:21 8:6 36:12 41:2 morning 7:10 15:4 68:7 68:10 **MOSES** 1:14 25:22 move 13:6 47:2

# Ν

moving 29:15,16 30:6

MPD 47:21 48:1

music 6:7

N 2:9,9 name 14:15 15:5 18:14 25:13 33:9,11 57:20 57:22 61:15 **names** 61:8

natural 25:4 necessarily 6:3 necessary 26:19 27:16 need 10:7.8 13:1 24:20 34:2,10 35:10 38:7 48:18 56:19 64:9 needed 40:19 58:13 needs 39:22 40:4 42:1 never 29:21 48:11,20 65:10,10 **new** 8:9 11:14 13:8 15:14 20:12 34:22 36:16 41:16 42:13 43:21 47:16 54:22 55:13 **news** 59:22 60:16 newsletter 41:4 **nice** 4:6 nine 25:17 non-emergency 9:21 63:21 normal 3:18 Northeast 3:8 **note** 29:4 66:15 68:12 **notice** 15:19 18:3.12 19:2 20:1 23:11.13 notices 16:20 24:15 notified 41:3 number 3:16 8:11 12:11 24:4 25:14 27:9 28:8 33:17 34:15 35:2,6,11 37:16 61:19 63:20 numbers 39:7

# 0

O 2:9 objective 60:4 observe 3:10 **obtain** 35:17 occupied 51:2 offer 31:3,5,7,11 offered 36:4 office 21:7 officer 29:7 offset 35:17 old 15:13 20:11 omissions 10:20 **On-Demand** 9:7,8 once 42:5 44:22 45:13 47:1 64:4 ones 42:22 ongoing 32:12 online 20:2 38:1,4,12 38:20 40:2,7,9,13 41:9 open 8:9 11:19 19:6 34:3 61:22

opened 42:6 operate 53:13 55:8,13 operates 19:13 operating 11:17 32:5 35:18 operator 4:22 49:15 53:21 operators 6:15 opinion 44:2 opportunities 6:2 20:22 23:21 44:5 63:2 64:3 64:10 **opportunity** 19:3 21:10 21:13 35:16 38:19 58:12 59:13 63:18 **optimistic** 60:16 66:1 option 5:6 options 10:21 order 2:11 3:4,10 27:16 28:5 organizations 26:5 organize 33:22 57:8 organized 57:12 organizing 36:12 57:7 outcome 59:20 66:3 outline 34:12 outlining 39:18 outreach 17:3 outside 27:6 45:17 52:19 outstanding 39:13 overall 7:15 overwhelming 33:18 owner 4:22 owners 11:6.14.14 12:19 17:19,21 18:18 21:2

#### P

P-R-O-C-E-E-D-I-N-G-S p.m 1:10 68:15 Pandoras 6:6 park 52:2 parking 9:15 part 38:10 52:22 55:10 58:7 66:16 participate 16:7 64:4 particular 17:4 27:7 particularly 4:11 partner 42:5 44:4 52:14 53:14 partnered 5:5 10:10 52:12 partners 51:21 52:3,8 pass 21:7 **passed** 56:2 passenger 45:2,6,10,11

1:15,15 15:8 21:19

45:14.16 46:1.2.18 57:21 progress 4:14 8:1 reasons 27:7 39:1 47:11 48:16 50:5 **plus** 5:10 43:20 rebate 11:12,13 16:4,6 point 21:6 44:12 52:6 project 11:3 29:7 62:11,17 63:13 18:5,10 21:14 25:11 52:12 54:9 58:3 31:3.5.6 32:20 36:4.5 **passengers** 45:7 50:2 promise 8:16 50:19 62:16 **points** 58:5 proportion 42:14 rebates 17:17 pathway 33:21 **policy** 43:16 recall 18:15 20:19,22 proposals 10:4 patients 28:18 pool 52:16 receive 18:12 22:2 **propose** 8:7 30:5 portal 38:2,2 39:20 PATTERSON 1:14 protect 23:4 received 5:1 7:6 8:11 position 6:14 7:8 60:19 provide 5:18,19 6:11 21:19 23:9.12 10:4 11:20,21 15:18 pay 17:11,14 19:21 23:6 positioned 5:18 9:18 10:6,11 12:1 17:6 18:1,2,3 19:2 14:5 23:20 24:13 25:8 24:9 27:14 28:2 38:14 possibility 65:4 23:11,13 31:3,5,5,10 possible 28:14 39:4,10 26:16 28:20 36:22 58:19 62:6,8,10,10,11 62:22 paying 5:10 30:1 62:16 63:7 recognize 61:8 payment 25:13 possibly 65:15 provided 24:14 recommendations 14:2 pays 62:7 potentially 26:9 28:6 providers 5:3 reconsidered 60:17 **pdf** 40:14 provides 58:10 record 29:2 62:4,19 pre-approval 18:3 penalties 49:9 prepare 15:16 17:11,15 providing 64:19 68:5,15 people 10:1,6 11:20 records 47:21 30:3 **public** 2:17 3:19 13:6 13:11,13,16 14:6 reduce 4:17 9:16 38:6 12:3 13:21 18:1,6,21 preparing 67:10 18:22 27:22 31:19 **PRESENT** 1:11,17 58:22 60:14 reduces 4:21 12:14 32:13 41:7,11 42:2,9 presentations 67:8 publically 57:11 reducing 11:17 43:21 49:5 51:12,14 **pull** 45:10 reflect 32:12 presented 67:20 53:8 56:10 63:18 presenter 16:11 purpose 15:19 17:17 refuel 10:21 **put** 4:10 6:13 7:8 11:13 66:18 presenting 13:21 67:12 regard 43:10 percent 5:7,10 9:17 11:13 13:9 17:1 19:10 presiding 1:10 registered 54:14 pretty 5:8 25:12 27:17 28:2.9 regular 22:13,13 11:15 perfectly 49:7 51:10 previous 62:12 31:10 40:15 60:19 regulation 58:21 period 3:19 7:9 9:1 13:6 **preyed** 27:21 62:22 regulations 4:18 21:12 **puts** 10:3 26:8 36:17 51:11 53:7 54:2 13:11 primary 26:4 periods 5:21 **prior** 22:2 putting 12:8 reinforce 52:7 persistent 28:7 **privacy** 30:18 **PVI** 25:15 reinforcing 41:9 person 41:8 48:17 **probably** 26:15 28:12 rejected 16:2 35:21 Q personal 55:12 40:18 41:12,20 36:2 **perspective** 29:18 50:7 problem 7:11 12:13 qualification 18:22 rejection 15:18 20:1 53:20 53:18 66:9 qualified 12:18 35:14 30:14 **phase** 29:20 problems 34:5 qualify 18:3 27:18 related 58:20 phenomenal 5:8 proceed 14:12 54:10 relationship 37:18 process 5:4 16:16 18:7 **phone** 39:7,12 quality 67:7 relaunch 7:21 phonetic 61:10 19:21 22:6 23:16 24:2 question 15:19 21:20 release 35:8 physically 38:7 25:11,18 41:17 21:20,22 22:9 24:4 released 12:7 42:1 processed 5:2 11:22 pick 45:7,11,16 46:2,15 44:12,20 53:4 66:6 rely 58:17 remain 19:7 64:18 46:17 47:9 50:2,5,11 29:9 questions 13:20 16:11 50:14 processes 13:10 25:8 37:12,20 44:9 remarks 13:7 picking 50:8,8 remember 13:11 15:7 processing 5:7,11 61:5 pickup 10:22 50:19 productive 59:10 queue 52:17 20:5,13 pictures 50:17 professional 20:4 renew 38:13,14 40:8 **queued** 47:11 **pie** 9:4 professionally 15:17 quick 4:13 44:12 54:9 rent 55:8 place 1:10 3:7 4:11 program 8:7 9:7,8,16 quite 4:7 24:5 58:4 rental 54:13 55:5 11:13,13 12:9 17:2,20 10:12 11:12,14 12:6 rented 54:19 R 12:10,17 15:20 16:1,3 **places** 52:10 repeat 35:11 16:4,6,7,15,16 17:17 raise 14:7 54:8 replace 21:10 **plan** 58:10 **plate** 55:6 18:5,10 21:5 22:12 rate 62:12 Report 2:15 plates 54:22 55:9,13 26:10 31:4 35:12 36:6 reporter 14:16 33:9 reading 47:16 platform 51:13 53:3,8 36:9 59:16 63:5,17 57:21 ready 13:17 64:4 reports 7:7 53:14 real 6:14 44:5 reposition 7:13 playing 34:6 49:17,18 **programs** 8:5 19:2 21:4 reality 43:6 56:17 21:14 24:16 26:4 representative 36:21 50:15 51:5,5 reason 6:17 12:2 18:21 **please** 33:10 56:15 29:17 54:13 44:13 19:22 27:8 39:17 62:9

representing 66:19 siblinas 8:20 satisfy 27:10 59:20 stated 5:4 60:5 side 25:21 27:1 48:16 request 46:15,17 63:14 60:18 statement 21:21 33:8 requested 52:21 65:5 Saturday 32:6 49:6 65:5 **statements** 14:9 37:14 requests 67:13 **save** 5:12 **sides** 45:19 required 58:20 saw 54:21 59:22 sign 7:8 25:17 67:10 requirement 17:16 saying 46:3 **silence** 2:13 3:10 **States** 58:14 requirements 17:8 21:9 says 42:21 **simple** 44:21 **Station** 10:18 44:21 22:7 24:7 **scams** 7:6 simplify 25:10 45:1,3 46:17 52:13,15 requires 63:12 Schaeffer 1:15 55:17 simply 20:7 27:10 40:9 stations 10:17 11:7,8,9 research 12:16 57:1,4 63:4 sir 14:14 21:20 30:20 status 35:7 36:9 resident 33:12 schedule 11:3 39:18 57:18 61:16 **stay** 59:9 60:14 steadfast 19:8 residents 4:12 **scheduled** 6:5 64:16 **sit** 27:2 38:17 45:15 resource 31:22 32:3 school 8:12,15,18,19 sitting 50:19 53:1 step 62:1 64:9 42:5 63:16 situation 52:18 stipulations 29:8 **scope** 31:20 situations 7:4 resources 10:4 24:4 stop 32:13 scored 17:7 29:10 slow 5:20 63:6 42:9 44:6 strain 10:3 respect 4:14 8:4 11:11 seat 21:17 society 59:11 stream 9:19 63:12 respectfully 37:6 60:2 **software** 46:10,12 second 3:5,8 9:6 44:12 **streams** 8:1.9 respond 29:19 56:20 street 20:13 33:17 **Secondly** 7:17 62:20 47:16 47:22 48:17 51:2 responded 29:21 63:15 **solution** 4:15,16,21 6:19 7:10 59:8 64:5 response 11:20 67:2,5 SECRETARY 1:18 strict 53:6 restrict 46:13,14 14:14,20 15:1 33:7 solutions 8:7 strive 60:9 resulted 33:16 57:19 **solve** 24:22 34:4,14 striving 60:14 retrained 43:15 **secure** 24:9 34:13 37:3 39:10 strong 19:1 revenue 7:22 8:9 9:5,18 40:15 somebody 17:11,14 strongly 11:10 59:6 63:12 secured 41:17 24:9 43:10 51:3 52:19 structure 62:12 review 33:16 securely 40:13 53:3 54:3 struggle 38:18 seek 28:20 reviewed 29:10 somewhat 34:7 struggling 36:7 reward 12:18,19 seen 6:18 41:14 47:22 **soon** 13:15 stuff 25:15 ride 8:22 10:7 52:15,21 54:17.20 **sorry** 21:19 23:12 **subject** 49:14 51:13 rider 5:19 6:10 send 39:12 sort 38:6 51:17 65:5 52:7.8 54:1 riders 6:10 62:8,11 sent 16:21 24:15 25:14 sound 27:13,16 28:4 submit 38:15 **submitted** 36:1 59:18 ridership 5:15 6:8,11 separate 20:21 **sounds** 26:6,20 30:13 9.4 **series** 16:19 **speak** 49:12 59:13 **submitting** 32:9 40:6 rides 6:2 64:3 serve 58:21 60:14 speaking 49:4 66:18 subscribe 21:14 rideshare 48:2,21 49:8 service 6:15 8:13 10:1 **special** 65:6,20 subset 12:5 10:6 12:14 13:1 24:18 **success** 35:10 49:13 **specific** 29:13 31:22 successful 26:12 28:6 riding 49:19,22 56:5 47:17 64:19 64:17 Rights 7:2 services 17:2 24:16 **specifically** 4:20 65:20 33:21 river 32:16 34:18 37:21 38:9 **specifics** 17:3 62:5 **sudden** 20:14 Road 56:8 session 24:14 62:20 **spell** 14:15 33:9 suggest 34:20 role 13:22 sessions 22:5 26:20 suggesting 34:17 spending 34:15 roll 34:21 32:11,11 spent 15:15 36:11 60:7 suggestion 29:14 rolled 38:2 41:2 set 26:14 60:22 63:2 suggestions 19:7 37:20 **spite** 25:2 room 3:8 66:13 67:15 **spoke** 15:12 20:5 **Suite** 1:9 seven 5:2 14:22 15:2 rules 13:13 19:13,15 Spotifys 6:7 supplementary 26:6 49:10 25:12,16 **Square** 5:5 support 11:10 22:21 run 26:5 **Shannon** 1:10 3:7 staff 1:17 27:1 28:15 25:8 28:21 32:21 **share** 9:9 49:19,21 running 26:3 62:22 supports 7:15 stakeholders 16:19 61:18 **surcharge** 62:11,17 S **shared** 6:2 64:3 **stand** 46:2 surveys 6:10 **S** 2:9 short 9:1 standard 31:4 survival 36:18 **S.E** 1:10 show 50:17 standards 12:20 19:10 survive 34:1 sacrificed 59:17 showing 56:8 **stands** 52:1 system 40:21 47:4 showings 60:11 sad 60:16 start 4:13 58:7 system's 46:21 saddened 59:21 **shows** 43:1 **starting** 56:1 57:8 **systems** 43:12 safety 48:19 49:6 **shut** 39:1 state 14:15 33:8 54:10 Т satisfaction 26:16 **shutting** 39:8,16 55:9 57:20

**T** 2:9.9 tickets 35:4 42:14.19 understand 24:19 34:8 warnings 43:17,18 **Washington** 1:10 50:9 tackle 66:5 42:20,22 43:2,3,19 34:9,11 35:3 40:5 tag 50:10 53:9,16 44:15,17,18 51:9 44:18 47:6,15 58:15 50:18,20 51:1 tags 35:1 50:13,18 53:5 timely 60:12 way 4:18 6:10 7:14 14:4 tail 45:5 times 16:18 28:8 47:10 understanding 28:19 19:12 25:5 26:15 30:3 taken 13:9 43:13 35:9 55:9 67:11 39:9,15,16 45:3,3,14 tips 28:17 talk 65:8 today 3:13,14,20 5:1 unearth 44:4 46:10,11,19 52:16 **talked** 57:3 13:14 14:1 34:12 37:4 unfortunately 15:18 60:18 65:10 66:1 talking 22:13 40:14 39:19 40:14 58:9 63:3 ways 27:3 44:3 59:6 23:10 44:15 45:13 **Todd** 15:8 Union 10:18 44:21 45:1 64:12.15 told 15:12 16:3 20:10 website 24:6 40:14 43:1 task 29:22 45:3 46:16 52:13,15 taxi 4:15,16,19,20,22 22:11 23:1 35:13 **unique** 24:19 43:4 5:17,17 6:19 7:10,14 top 17:19 18:16 39:22 **United** 58:14 week 32:5 7:18,18 9:12 15:9 40:4 41:6 62:14 unlimited 28:12 weeks 7:1 36:12 weird 43:22 17:21 33:12,15 34:7,8 **topics** 37:16 unnecessary 23:3 welcome 3:12 4:5 34:15 35:2,6,7 37:7 touch 7:17 **unsafe** 49:1 42:15 47:2,17 48:14 townhalls 41:4 update 3:22 4:14 wells 33:17 went 24:12 56:2 68:15 48:15 49:18 51:12 traffic 48:6 50:20,22 updates 8:3 13:2 52:1 58:11 64:5 trafficking 48:1 use 4:12 10:1 40:20 West 50:16 training 32:11 40:20 taxies 6:14 56:8 wheelchair 12:9,12,21 taxis 4:16 8:1 10:5 35:4 trainings 29:19 uses 54:17 20:6,15 32:21 transactions 38:4 who've 10:20 35:18 42:20 58:13,16 **usual** 44:21 58:18 63:6 64:7 transfer 10:13 utilized 12:13 win 30:4 taxpayer 19:17 transform 9:3 wisely 60:7 tell 37:22 53:5,20 **transition** 5:12 7:13 wonder 23:22 telling 20:16 transitioned 7:18 **value** 8:15 wondering 44:14 tem 45:17 transparent 34:4 variety 34:4 word 22:10 56:16 templates 24:13 transportation 8:8,12 various 5:2 39:1 58:19 work 6:20 34:3 36:17 **tepid** 11:20 9:10,17,22 10:6 51:22 37:2 51:12 60:9 66:8 **vehicle** 1:5 4:5 9:7,8,19 terms 9:5 11:6 13:3 63:17,22 11:5.18 12:9.14.19 67:15 21:5,15 24:6 25:8 transported 8:21 18:18 20:20 21:10 working 12:16 34:14 testimony 14:6 49:16 transports 8:14 22:20 25:14 31:15 37:7,15 51:21 55:21 56:18 59:2 60:3 testing 5:5 travel 9:11 40:17 49:15 54:13 thank 3:12,13 4:3 13:5 traveling 8:18 55:5,7,12 56:2 59:4 works 16:6 15:4 16:14 21:18 26:1 tremendous 43:20 59:4 63:4.8 64:8 worrv 9:14 28:9,22 33:7 37:10,11 tried 23:2,2,4 vehicles 1:3 3:6 4:2,12 worth 56:4 63:16 wouldn't 46:14 52:19 37:13 38:8 55:17 57:1 **trip** 62:15 63:14 8:21 10:21 11:12,15 57:5,16,17,19 59:12 **trips** 12:19,21 55:22 11:16 12:12 13:1 14:3 53:2 59:5 61:2,4,18 66:11,14,20 56:4,17,20 63:8,9,10 17:22 20:16 21:2 wrap 67:7 66:21,22 67:9 68:13 63:16,21 64:7,13 32:22 33:2 34:3 36:1 written 35:4 67:10 **Thanks** 16:8 trouble 54:6 54:10,14,19 55:1,2,8 Χ things 4:1 17:1 20:18 true 6:14 58:17 62:7 trying 20:1,2 28:20 40:5 X 27:9 22:4 24:4 28:13 31:1 versus 3:17 42:15 41:1 44:17 X.Y.Z 65:21 31:19 37:19 38:19 46:19 46:8 48:7 51:22 62:1 two 8:18 10:17 31:1 victims 7:6 **Xclass** 37:17 62:3 65:21 32:5,5,6 35:2 37:19 **VIN** 25:14 Υ third 8:3 9:21 61:13 56:8 Virginia 48:4 50:3,4,11 **THOMAS** 1:15 29:3 type 49:9 50:12,16 53:9,16 year 7:19 11:4 43:19 46:7 54:8 types 32:22 33:1 54:15 55:6 years 33:14 50:21 thought 35:16 57:10 U W thoughts 51:8 Ζ U 47:22 thousand 11:16 17:20 wage 59:9 31:11 56:3 63:9,15,19 **Uber** 33:18 35:5 42:17 wait 47:8 52:3,19 55:15 zero 10:20 three 35:6 43:18 waits 47:14 44:14,19 45:6,22 46:8 **Zewdu** 15:4,6 19:19 THURSDAY 1:7 47:11 48:8,8 50:8,12 wanted 13:6 20:22 29:3 22:8 23:10 26:1 31:13 ticket 43:10 45:5,21 51:2 53:22 54:12,13 40:8 44:11 55:14.18 0 46:5 48:22 54:17 55:7 57:7 ticketed 51:16 52:2 Uber/Lyft 53:3 **wants** 56:7

		ĺ
1		1
<b>1/4</b> 15:7		
<b>1:00</b> 3:14,17		
<b>1:17</b> 1:10 3:2		
<b>10:00</b> 3:18		
<b>100</b> 11:14 35:22,22		
<b>2</b> 18:11,12		
<b>4</b> 2:17		
<b>5</b> 8:19		
l <b>50</b> 11:19		
l <b>8</b> 11:22		
l <b>9th</b> 56:1		
2		
<b>2.65</b> 5:7		
<b>:29</b> 68:15		
<b>2017</b> 1:7		
<b>2032</b> 1:9		
<b>22</b> 1:7		
<b>2235</b> 1:9 3:7		
<b>24</b> 56:12		
<b>25</b> 58:19 62:6,14,15,16		
<b>27</b> 11:21 18:6,15,16		
3		
32:11,13		
<b>0</b> 12:3		
<b>350</b> 56:13		
4		
<b>4</b> 2:15		
<b>4/20</b> 24:15 62:21		
<b>4/21</b> 62:21		
<b>45</b> 12:3 45:15 52:20		
10 12.0 70.10 02.20		
5		
<b>50</b> 9:17 63:9,15,19		
<b>57</b> 56:3		
6		
<b>65</b> 35:20 36:13 66:18		
<b>67</b> 2:19		
<b>8</b> 2:21		
7		
<b>7-Eleven</b> 68:6,8		
8		
9		
<b>911</b> 10:1,7		

## <u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Council Meeting

Before: DC Dept. of For-Hire Vehicles

Date: 06-22-17

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Court Reporter

Mac Nous &

#### GOVERNMENT OF THE DISTRICT OF COLUMBIA

+ + + + +

#### DEPARTMENT OF FOR-HIRE VEHICLES

+ + + + +

#### FOR-HIRE VEHICLE ADVISORY COUNCIL MEETING

+ + + + +

WEDNESDAY

OCTOBER 18, 2017

+ + + + +

The Council met in Suite 2032, 2235 Shannon Place, S.E., Washington, D.C., at 10:00 a.m., Linwood Jolly, Chairperson, presiding.

#### MEMBERS PRESENT:

LINWOOD JOLLY, Chairperson JASON ARVANITES, Member ERNEST CHRAPPAH, Director ERIK MOSES, Member EVIAN PATTERSON, Member JEFFERY SCHAEFFER, Member ANTHONY THOMAS, Member DOTTI LOVE WADE, Member

### STAFF PRESENT:

JUANDA MIXON, SECRETARY TO THE COUNCIL JONATHAN THORNTON, STAFF IT SPECIALIST GERARD BENJAMIN, STAFF IT SPECIALIST

# C-O-N-T-E-N-T-S

Call to Order	• •	•	•	•	. 3
Moment of Silence	• •	•	•	•	. 3
Recap on Agency and Industry Activities.		•	•	•	. 4
Recommendations for DFHV		•	•	•	.19
Public Comment Period		•	•	•	.38
Adjournment		•	•	•	.75

#### P-R-O-C-E-E-D-I-N-G-S

(10:17 a.m.)

CHAIRPERSON JOLLY: Good morning. I would like to call this meeting to order. The time is 10:14. We're at 2235 Shannon Place, Southeast. We're in the conference room on the second floor.

We've just established a quorum. I have to apologize for our tardiness. I would like to call for a moment of silence please for those who have departed.

(Moment of silence)

Thank you. Good morning, everybody.

Thank you for taking time and doing this, this

morning for our Advisory Council meeting.

I'd like to get right into the agenda this morning. We're privileged to have our director with us and at this time I would like to ask Director Chrappah to do a recap of the Agency activities and the industry activities that have been going on since our last meeting.

DIRECTOR CHRAPPAH: Thank you,

Chairperson Jolly. There's been a few new activities I would like to share with the public for those who have not had a chance to stay abreast with the news letters, the tweeting, and the text messages that we've been sending out.

At the September conference of the thirtieth anniversary of the International Association of Transportation Regulators I was humbled incredibly from the District of Columbia in being named the International Association of Transportation Regulators, Regulator of the Year. It is a --

## (Applause)

It is a testament to what we are doing really in D.C. in terms of not only expanding economic opportunities for the entire industry by looking at ways to make sure that people can make a decent living in the vehicle for-hire industry by integrating all modes and also focusing on passenger ride experiences.

Historically technology has been a barrier in the industry. And now it is a moving

force in creating new opportunities. So this is kudos to not only the members of the public who engaged with us in having robust conversations and REVICO, but also industry stakeholders and now more importantly the For-Hire Advisory

Council that bring different perspectives in shaping our policies and our regulations.

So this award, while I was the one who had a chance to stand in the front of the cameras to receive it, it's really for everyone who chooses to participate in our process so it's for everyone. Thank you.

The second item that I want to share with everyone here is that we've completed the installation of two fast charging stations at Union Station. There are a lot of stations in just that statement.

Union Station, as you all know, is one of the most frequented or the heavy trafficked area in terms of our passenger ride volume and also for activity. And when we started the electrification of the taxi program some time

back one of the things we learned was that there was an opportunity to expand the charging infrastructure.

So the Department, did not wait for Superman. We took concrete steps and we've deployed two fast charging stations to help drivers who elect to go green adopt better ride experiences for vehicles and passengers to have the capability of charging up very quickly. So that is available taxi only so that they can quickly refuel and go about there business.

The third is we've made incredible progress on adopting an all-digital platform for our taxis. The vast majority of vehicles are now on the digital taxi system that operates attractive features for passengers as well as our drivers.

So now we are looking at the ability for people to get electronic receipts, the ability for the public to be able to get lower rates by sharing a ride. We now have the ability to offer different sorts of available or

opportunities for drivers to boost their income.

So this is a reflection of the District's commitment to assuring that all vehicles in the for-hire vehicle system with a particular focus on taxis are at the level where they cannot only compete fairly but more importantly meet the needs of the riding public which continues to evolve and there's a premium on digital services.

The other item that I would like to share in terms of recapping activities is that we completed Fiscal Year '17 on the record note. We provided more than \$7.5 million in rent to various companies and drivers.

In fact, over 1,800 drivers benefitted from the grant programs. Our grant programs enabled people with disabilities to move around the city in a better channel through the Transport DC Program.

Grants enabled drivers to get tablets, smartphones, and other technologies to transform their business and also convert into the digital

taxi platform. Our grants enabled residents who have a need to get treatments whether they're consultation or something else, have more affordable options.

Our grant programs enabled companies to transform and expand the channels of business. We now have companies that, and drivers, company and drivers who are now transporting children in foster care as a new revenue channel. This did not exist before and this is an example of how taxi companies can evolve to become full transportation companies.

And finally, our grants supported the electrification of our taxis, of 45 drivers, I think 45 drivers alone received at least \$5,000 each for the purchase or paying off some of the balances they have on the electric taxis. And that's incredible.

No other jurisdiction within striking distance has made this type of commitment to the for-hire vehicle industry. And it's our position that transportation as a service today is much

closer to reality than ever before.

We are fully committed with the ForHire Vehicle Advisory Council in ensuring that
the vitality of the industry remains very robust.
Then finally, we launched a video that brings
into focus and summarizes our efforts to
rebranding the Agency.

Some of you know that several years ago we were predominantly focused on taxi activities as in D.C. taxi cab condition. But with the adoption of the Transportation Reorganization Act things have changed.

We added for-hire vehicles. So the video when you get a chance to take a look at it will highlight the transition for us, what you should expect in terms of how we're making decisions based on data and more importantly how our efforts will be centralized around the notion of ensuring that customers have choice and they decide which ride option is best for them.

That concludes my summary of the activities of the Agency and the Council as well.

Thank you.

CHAIRPERSON JOLLY: At this time I would like to ask my fellow Advisors if they have any input or any questions on the report that you just heard. I guess my only input would be on a couple of issues.

One, as we all know the Department took on a massive task with the grant program and a lot of folks were happy and a lot of folks were upset. Myself personally I attended a lot of meetings around grants.

And I would like to thank the director because most of the meetings I attended he was willing to attend as well. He met with a lot of folks, some are here today.

And I will just make this comment that 2000, the FY 2018 Grant Program I know that you have mentioned to me that we'll also look at a lot of the missed opportunities, I would say and look at remedying some of the missed opportunities.

But the grant program was a

competitive program and I know that a lot of folks that I met with while they were upset they did learn valuable lessons about this grant program and how to move forward when it is available in the future.

The second issue is on the digital, on digital media conversion. It is my general consensus that in talking to a lot of drivers that I've been meeting with the costs for operating a business has gone down.

and they do appreciate that. There are still a few lingering issues with people coming over from Legacy systems. And I was just, I met with a group of drivers the other day, just yesterday and they are still having a few issues with signing on to the new systems and just have a few questions.

But I think all that is being worked out. But overall my comment is that the general consensus from the drivers that I've been involved with which has been a lot, is that the costs have gone down and they do appreciate that.

So thank you for to the Agency and thank you to, you.

So let's move on to the public comment period which is really brief because I just summarized a lot of that. But I would ask my colleagues, you all were here at the, well I know --

#### MEMBER WADE: I was.

CHAIRPERSON JOLLY: Dotti, you were here. Would you want to recap what you heard in the last meeting regarding the traffic problems that we've been seeing in the District and we've got our advisor from DPW who may want to comment on that as well.

MEMBER WADE: Yes, well as we all know traffic in D.C. is horrendous. It is not going to get any lighter. With the construction of new housing and office buildings you can anticipate more traffic.

What we are trying to encourage the public is to use public transportation such as the for-hire vehicles, bikes and Metro. One of

the concerns from the drivers that I talked with was the fact that there appears not to be enough taxi stand lanes.

But we had to make it clear to the drivers that for every traffic taxi cab lane that is established it takes parking away from the businesses who are complaining that they don't have enough parking spaces for their consumers as well as residents who complain about not having enough parking space for their private vehicles.

They pay taxes. They come home. They want to be able to park their cars. So we are in a catch 22.

So at this point we are asking everyone to understand what the traffic situation is, to try and be as cooperative and understanding that the city has only so many parking spaces and that we have to be able to share them.

I did notice however, and I wanted to ask about it, I've noticed a number of non-taxi drivers, other for-hire vehicles in taxi lanes.

Is that legal? Can they actually occupy our taxi 1 2 lanes? DIRECTOR CHRAPPAH: 3 No. 4 MEMBER WADE: And what should we do 5 when we see that? Yes, a couple of 6 DIRECTOR CHRAPPAH: things. Would encourage the public to simply 7 8 just snap photos and then send all that to us. 9 That will help us in taking the appropriate action whether that means dispatching more of our 10 11 vehicle officers to that particular zone or 12 sending letters to those vehicles owners that if 13 this practice continues we will keep the mounting 14 evidence and take the appropriate action. 15 MEMBER WADE: Okay. And so drivers 16 who witness this and non-taxi's obtaining their 17 space I would suggest that they not approach them 18 because we don't want to create any hostilities -19 20 DIRECTOR CHRAPPAH: That's correct. 21 MEMBER WADE: -- or in a situation but 22 that they can call 311.

DIRECTOR CHRAPPAH: They can. In fact
I can provide the Watch Commander's phone number
so that in a moment they can call the Watch
Commander or they can tweet us and we'll look at
it and take action.

MEMBER WADE: I strongly encourage all drivers who experience non-taxi cab in your taxi lanes that are already very restricted, that you take appropriate action by first not approaching the driver, but doing as Director Chrappah recommended which is to report them.

And two, to not overload the taxi stands because then you really do encroach on other businesses. So we all have to live in the city and work in the city and try to move throughout the city.

So that's what I've, I know there were other issues. But that's the one that struck me most because it's a big concern about this mounting traffic.

We've just got to understand that it's going to take a lot more patience and that we are

going into one of the largest traffic
metropolises in the country and we're trying on
all sides. You guys play a big role in
mitigating the traffic by encouraging people not
to drive their personal vehicles but to make you
more accessible.

CHAIRPERSON JOLLY: So I think since a lot of this evolves around DPW since we've got Advisor Patterson here can we, and we're having problems with these microphones trying to get, so could you, maybe you could, this is as far as they go.

Maybe you can come down and just kind of, yes, slide on down here and -- thank you.

MEMBER PATTERSON: Just for clarity, the Department of Transportation that we represent, I thank you to my fellow colleague about those issues with traffic. Those are things that we at DDOT deal with daily especially in the Parking and Ground Transportation Division which I am associate director of.

I want to commend DFHV for working

very closely with my colleagues now, Dennis Stark and Erik Ampadu in creating a partnership with how to operate, deal with operations for, forhire vehicles and our issues with traffic.

So one of the things that we look in parking is what I call repurposing the parking lane so that we can create safe drop-offs and pick-ups for passengers.

And one of the things that we're actually launching this week on Connecticut Avenue and south of Dupont is that, this repurposing where we would remove parking during the night life hours to allow for taxis and other for-hire vehicles to utilize that parking lane so that passengers are not spilling out into the travel lane to get their vehicle and that the for-hire vehicles are not holding up traffic there.

We also encourage the same thing that you were mentioning use of, alternative uses of transportation. There's so much that's available now in the District of Columbia and more to come.

And one of the things that we are working again closely with DFHV is that, figure out how we fit not only just new taxi stands for those that, the public for-hire vehicles but also these travel lanes, these parking lanes. So you'll see this more.

We just had a successful partnership in operation with the opening of the Wharf where we shut down parking completely on that, on Maine Avenue just to make sure that we have optimal flow of traffic and set drop-offs and pick-ups. And I think that was a successful program and we're hoping to use some of those, some of the tools that we got from that.

MEMBER WADE: If you can get the cars to stop parking. I saw 27 cars ignore the parking signs but they all they had cute little pink tickets.

MEMBER PATTERSON: The unfortunately enforcement issue. That's always the issue.

MEMBER WADE: Yes.

CHAIRPERSON JOLLY: You curtail

behavior with those tickets. 1 So hopefully 2 they'll know not to do that next time. MEMBER WADE: 3 Yes. 4 CHAIRPERSON JOLLY: But thank you. 5 DIRECTOR CHRAPPAH: I mentioned that 6 there's a Watch Commander and I want to give out the number so it's on the public record. 7 8 202-321-5237. 9 So when anyone has any issue that the 10 public or anybody wants to report they can call 11 the Watch Commander's phone and he can take the 12 appropriate action. 13 MEMBER WADE: Please make sure you 14 protect your cab lanes. 15 CHAIRPERSON JOLLY: Thank you. 16 let's move forward. So part of our role as, 17 actually --18 (Simultaneous speaking) 19 Part of role as an Advisory Council, 20 our core function is to provide recommendations. 21 And those recommendations go from this Advisory 22 Council to the Director for the Department of

For-Hire Vehicles.

And over the last few months we've been formulating some recommendations. We're almost at the point where we're ready to make some formal recommendations to the director and put them in writing.

And I thought that this would be an appropriate time to just share with you just some general ideas of where we're going with those recommendations and also offer my colleagues the opportunity to add to the list.

One of the main recommendations that we're working on and that we've heard over the last few months from drivers is that they do need and they do appreciate the steps that the Department is taking in terms of automation.

I think we all agree through a bunch of meetings that we've had that drivers are now being able to really articulate the amount of time that they're spending at this building physically during the day when they could be out there making money.

And the Agency has started making some, in my opinion, some very good moves toward automating functions that, some of which are more web-based, but the idea is to allow drivers to remain in their vehicles during the day and not have to come over here as much and look for parking.

And I noticed today was a cleaning day and they're out their just giving out pink invitations all day long out there. And drivers get caught and then we hear that.

So that's one of the areas of recommendation and we're still formulating that.

But we've been discussing that for quite a while.

The second is in terms of what we just talked about, more taxi stands. And I've ridden with the enforcement teams and I've seen it where, for example, in front of the Smithsonian there was one taxi stand that I think only three cars could fit in.

And, you know, the fourth taxi just kind of comes up and waits for that one guy to go

and sometimes it could be an enforcement issue. Generally there isn't. But the point is that a lot of the stands need to be revisited and I'm glad we have Advisor Patterson with us and we're working on that.

And this is just another general area where we're looking at formulating some more recommendations around that. And a lot of this comes from what we hear when drivers are here testifying to us and letting us know what they see out there in the streets.

The third area is an interesting area and it's a big area and it still is around the general feeling amongst drivers that they are still over-regulated and the competitors are under-regulated. And there has been some movement in terms of, you know, leveling the playing field if you could call it that.

But we are working on issues or recommendations around that topic. Now what does that entail? You know, it definitely entails a lot of things that make, that recognize that it

is difficult being a taxi driver. That's one. 1 2 We know that. There's a changing It's just, the business model has 3 environment. 4 changed. One of the areas that I thought was a 5 good outcome was switching to DTS. A lot of people weren't happy about 6 7 that move. But that move made drivers very 8 happy, brought the costs down. I think it's 2.75 9 now. 10 DIRECTOR CHRAPPAH: Yes, 2.75. 11 CHAIRPERSON JOLLY: 2.75, brought it 12 down significantly. So, you know, there is not a lot that we have on this right now. But we are 13 14 formulating this and I thought it would be appropriate just to let you know these are the 15 16 directions that we're going in. 17 Big issue. But nevertheless, drivers 18 have been passionate about this and we've heard and we are discussing it. And we're always 19 20 meeting with drivers representing different 21 groups. The other area --

MEMBER WADE: And before you move from

that --

CHAIRPERSON JOLLY: Go ahead.

MEMBER WADE: I just wanted to also mention that the reduction in the fines have had a big impact on the drivers. I've heard appreciation for that.

I've heard still too many fines. But the fact that many were eliminated and those that we did have, remained were reduced dramatically by 50 percent or more. So that also impacted the driver's ability to earn revenue and to keep more in their pockets.

CHAIRPERSON JOLLY: Okay, thank you.

So then there's another area and that is the area

of electric vehicles. And we've heard a lot of

discussion around electric vehicles.

The owners of a group of electric vehicles got together, met with us many times, expressed their concerns of lack of charging stations. Some even expressed their concerns that they felt as though we previously as a Taxi Cab Commission may have led them to buy a car

which we did not do.

But nevertheless that's some of the opinions they expressed. But what we're doing now is working to formulate some recommendations around that topic as well.

What has happened though since then and the director has talked about some charging stations that have been put up, is there is an intentional focus on charging stations in the city.

There's an intentional focus on looking at the charging stations that are not, how should I say this, being a good citizen because we've had some issues with charging stations that have decided for one reason or another that they do not want taxis utilizing their facility.

And taxi drivers who have limited charge during the day and need to charge quickly during their lunch hour so they can get back out and make money have had issues. We understood. We heard it and we're still working.

But we're formulating some recommendations around that. And there are still a few folks that have been emailing me, particularly with concerns around that. But the good news is that there are some things that are moving forward and I thought it was appropriate to let you know that as well.

And then the last one that I have and then I'll open it up to my colleagues, is around, actually it was around enforcement. But I think, Dotti, you covered that pretty well.

Chief Starks has done a great job in terms of working with us and helping us understand the challenges and the balances of doing that. I will say this, on enforcement it has been brought to my attention by many drivers that they are concerned that competitors with very tinted windows tend to remove their trade logos when they think there is an infraction impending and police or the inspectors don't come after them because they just pull it out of the window or wherever.

And it's the beginning of a conversation that I think we will continue to have. But the purpose of this is to let drivers know that when you come here and you testify we hear and we are working on it.

A lot of times it is just not appropriate to respond right away on what the fix could be because there's a lot things that are going on behind the scenes to really understand the problem and then come to an appropriate fix.

But this is another general area of enforcement that we're working on. And I think that Chief Starks always is willing to, well I've gone out with the enforcement team a couple times just to see what this thing looks like.

And I've been out on the weekend.

I've been at night and during the day. And it's amazing what's going on out there. And there's infractions on both sides. So I'm not saying that one is better than the other.

But we are working to understand both sides of it and come up with some

recommendations. So at this time I would like to 1 2 open it up to my colleagues for any other recommendations they may have been working on. 3 4 I know, Anthony, you were working on 5 something a while back. I think it was around training, was it? 6 MEMBER THOMAS: We had talked about 7 8 training. 9 CHAIRPERSON JOLLY: You probably need 10 to come down so we can get it on the record. 11 Sorry about that. 12 MEMBER THOMAS: I had made a 13 recommendation about training moving forward for 14 some of the grant applicants that weren't approved or, you know, doing more resource 15 16 training. And I know that some of that has taken 17 place. 18 So that for the upcoming fiscal year 19 those who were disappointed can reapply and 20 hopefully receive funds. So I know that the 21 resource center is now operating and all the

drivers have been talked to. So, yes.

MEMBER WADE: Anthony, could you 1 2 explain some of the reasons why the funding was not granted for some of the applicants? 3 Is there 4 a category of reasons? 5 MEMBER THOMAS: I think some of it could have been just like technicalities with the 6 7 way that their applications were --8 Inaccurate applications. MEMBER WADE: 9 MEMBER THOMAS: -- structured and 10 things of that nature. So, yes, I was recommending, you know, more training and 11 12 outreach, you know, in the beginning right 13 before. 14 And that of course is important for people to attend those sessions if there are 15 16 informational sessions beyond initial application meetings. And I would also make a recommendation 17 18 in terms of training and enforcement it's hard to 19 sort of train other private for-hire vehicles.

some of the Facebook blogs over the past few

months is that some people know all about the,

But I think from what I've heard from

20

21

you know, that this is the regulatory agency that's over the rideshare companies. Other drivers do not know or they don't take it seriously.

So I was in a ride the other day and actually an MPD officer I was told that they issued up to \$700 in fines to a driver that was not, like he had several infractions. So it's not, I realize it's not only DFHV inspectors.

But MPD has been cracking down heavily for rideshare drivers over the last few months.

Yes, and in particular one of the safety areas that I've been seeing is in that corridor of U Street and particularly 14th and U where the Trader Joe's is. And there's been an increased enforcement with the bike lanes.

So it is technically illegal if you pull into a bike lane and you're sitting there.

You're impeding traffic. And so, and then from a driver perspective sometimes it's just not, there's nowhere to go so calling the passenger and saying, hey, you know, we need to, you know,

I can pick you up on a side street versus, you know, the main street, on 14 Street.

And I do know that some areas it's possible to like geo-fence those non-safe pick-up locations so that everybody is safe all around.

DIRECTOR CHRAPPAH: And let me ask
you, do you have some ideas on how we could
improve our outreach to all for-hire drivers who
would like to explore that route because last
fiscal year we did a lot of webinars and teletown halls to educate on a number of issues.

But it's still difficult to have meaningful penetration because of all the driver base because drivers don't register here.

So if you have some ideas on how we could increase our awareness about training that we will provide in general to any driver whether they are a rideshare driver, a limo driver or a taxi driver I think that would help increase the general awareness about areas where it's just a lot of work because you just can't park in the bike lane or if there is going to be any targeted

campaign to address issues they are at least aware this is what we're going to be on the lookout for.

If there is any change in the regulation we will let them know. You should have your trade sticker. When it peels off, go to the store and get another one and put it back on. The little things.

So we would love to hear more about how we can increase our outreach to inform them about what they need to know.

MEMBER THOMAS: I think that webinars,
I know the one we had the DTS, the call in there
was a good representation of drivers on that
call. And so especially for drivers it's hard to
assemble everyone in one place.

But, you know, maybe like a training brochure, an electronic brochure that can go out to drivers to just kind of talk in general about enforcement. And in addition to like, I think, town hall meetings are useful as well.

But I think to start to get the word

out sooner webinar, phone call type base or, you know, electronic brochure would work.

DIRECTOR CHRAPPAH: Okay, thank you.

MEMBER PATTERSON: And understanding

I understand that the digital

system allows for types of messaging.

the training.

So if you're getting it out to the public for-hire vehicle community through the system it's something that we've worked with that the other for-hire vehicle and also with your staff. And so I'm wondering if that's also a way that you can sort of message the types of what we'll call safety messages or things like this.

And if that's something that can be utilized and we maybe come up with a campaign of sorts on safe drop-offs and pick-ups, you know, not blocking the bike lane, things like this.

DIRECTOR CHRAPPAH: Yes, definitely.

That's one of the great features of the digital platform. Not only the ability to send like a graphic or specific content but also do photo ops.

So we've been able to do some text 1 2 complaints. We've been able to do some voice message complaints. And we plan on utilizing the 3 4 platform for increasing the awareness on safety 5 issues explanations. So perhaps we can figure our 6 internally by some type of editorial calendar 7 8 where on a bi-weekly or a monthly basis or 9 whenever something new comes up we just point it out to all drivers. I think that would help in 10 11 making them generally more aware of what is 12 happening. 13 MEMBER PATTERSON: DDOT would be happy 14 to partner with you on that. 15 CHAIRPERSON JOLLY: Okay, thank you. 16 Did you have --17 MEMBER WADE: Yes. I'm back to the 18 cab stands, bike lanes and idling vehicles. 19 There was a mention police crackdown. I do work as an ANC Commissioner. 20 21 And in our commission in particular we

are in the Columbia Heights area. We have a

severe problem with blocking 14th Street, 11th

Street and U Street with not just taxis but also
other for-hire vehicles.

And we're working with MPD in our area to actually enforce ticketing. Taxis are horrendous. There is a taxi stand on 14th

Street. It's not where the taxis want it because it's not right in front of Target. It's down the street from Target.

They won't, many, many, many days I'm up there the taxi stand is empty but taxis are idling in front of Target. For anyone who knows 14th Street now it's only one traffic lane in each direction at all times.

There are some left lanes at some major intersections on 14th Street. But basically it's a single lane. So when you're idling you're blocking not only a very busy bike lane but you're also blocking the traffic lanes.

It is just so bad up there. We had to involve MPD because we don't have enough inspectors to handle the load up there on 14th

Street. They would have to be up there from 7:00 until 9:00 every day.

I mean it's just that bad. And they idle. They are not, and they also take parking spaces, the little 15, 30 minute parking spaces and are not using the taxi stand which is a little bit down the street.

So what would be reasonable is for them to stay in their taxi stand and then if they see people coming out with big things pull up.

They don't do that. They just actually and that's not just for Target but that's on both sides of the street up and down 14th Street.

Keeping in mind we've got a major fire station there that is zooming up and down creating more hazard. So we're asking all of the drivers to please be aware of the city, our traffic rules, our bicyclists who we went to great expense and great training to create these lanes for them but when vehicles take those lanes what happens is the bikes have to veer out into the main traffic.

So the whole purpose of the safe bike lane has now been removed because other businessmen want to maximize their revenue. But we can't do it at the expense of everybody else in the city.

So that's a major issue and I'm going to be working with our Council and with MPD to come up with a way. We need to get that message out that it's going to be strictly enforced, that ANC Commissioners throughout the city are working with the Council on these, on this particular issue.

It's just that bad. And you drivers know it. You experience it. Because of the violations of idling in the lanes now police are enforcing, how did that happen. Excuse me, guys.

They're enforcing the drop off. So now after you pull over to drop off and you block a bike lane you're liable to get a ticket when normally that would be permissible.

But because of the idling it's no longer permissible. So that's something all of

us need to be aware of.

CHAIRPERSON JOLLY: Thank you. Okay. So let's move forward. And look, I'm one of these people I look at an agenda and I hope that everybody will go by the agenda.

But I intentionally skipped over the public comment period because I thought the dialogue was so good because a lot of what we, our recommendations were about were sort of in direct response to the recap for the Agency and some of the activities.

So, Ms. Mixon, when I gave you the agenda, you know, next time I'm going to keep it flowing better this way. So now let's move on to public comment. Ms. Mixon, you can call our witnesses, our guests.

SECRETARY MIXON: Okay. The first one
I have is Dawit Dagnew. So you may approach the
podium. Thank you for bringing your statement.

MR. DAGNEW: Good morning, Members of the Department For-Hire Vehicle Advisory Council.
Mr. Chrappah, congratulations on your

achievements.

On August 2nd the Director and the Chairman were kind enough to hold a follow-up meeting with me myself and three other drivers that represent a group of approximately 75 drivers that submitted grant application and were rejected.

During that meeting we were led to believe that we would be receiving additional information on upcoming grant opportunities and to date we haven't received any details. We learned valuable lessons from the last round of grant opportunities.

And we have corrected many of the mistakes of the past and we are prepared to compete for future grant opportunities. Today only, I'm simply asking the time line for follow-up so that I can inform colleagues about any upcoming grant opportunities that provides incentive for drivers.

On other note, it should be mentioned here I would also like to follow-up on the status

of this increasing traffic of the city. I would like to propose the Department For-Hire Vehicles increasing regulations on the vehicles with out of state tags to remain within their jurisdiction while waiting for a call.

In other words, a Virginia or a

Maryland taxi must receive their dispatch before

crossing into the District to pick up a fare.

Same applies for D.C. taxis. We cannot pick up a

fare outside of D.C.

We are requesting this policy be applied to service such as Uber and Lyft. This would alleviate the increasing amount of traffic, cut down on the cars loitering in our streets and in hot spots such as Union Station, Georgetown, U Street, 14th Street, et cetera.

We are additionally concerned that the Department of For-Hire Vehicle's police doesn't address enforcement of these issues as it relates to Uber and Lyft as we mentioned now. We would like to see a policy that requires a permanent trade logo that is easily identifiable for

enforcement officers.

That would assist in identifying loiterers and enhance the enforcement. I also notice that there were inconsistencies in how the Department For-Hire Vehicles treats limousines by allowing limousines with a Maryland and Virginia tags to pick up passengers with a District, in the District and pay a fee of \$30 a month and receiving a renewable sticker.

If the city is charging out of town black cars we believe it's only fair that services like Uber and Lyft should pay the same. While we believe that this District Department of For-Hire Vehicle is working to lower fees for taxi drivers we also believe that fair competition will also go a long way in helping taxis to continue to compete.

Finally, my comments today reflect the input of over 75 drivers that have come together to combine our efforts in securing a future for taxi drivers. By combining our efforts and resources we are now focused on impacting

policies and recommending changes that would assist taxi drivers.

The playing field is not level. And we know that Uber and Lyft have the lobbyists in their favor that will combine their economic resources to work on behalf of their industry.

We are trying to do the same for our taxi industry. While we are small in number our commitment is strong. We therefore ask you your continued partnership in working with us to level the playing field.

If I have more time I just want to stress on these traffic issues, as we all know, I don't know if anybody doesn't know I just want to clear this, a taxi, a Virginia taxi or a Maryland taxi or whoever out of town taxi cannot come and loiter in Washington streets.

They have to receive their dispatch before crossing to the District line. The same goes for taxis, our D.C. taxis. We cannot go outside D.C. and pick up a fare. So why would you allow a Virginia tag and Maryland tag and

Uber loiter in Washington?

By the Department's own admission there was 185,000 cars added to this driving.

It's only a matter of a day or two if you regulate. The only fair regulation sit where you are and wait for a fare their before crossing into D.C.

Just let the taxis in the street in Maryland. Let's only be fair. If you have a D.C. tag you can loiter. But Virginia and Maryland is the majority. They think their business is here.

That's why they come all of them come and sit in Washington. They take the parking.

They take the streets. Even people are coming as far as North Carolina and West Virginia.

Enforcement agent can help me with this. You don't know out there. Come on outside and see what it looks like. It's just a zoo out there.

CHAIRPERSON JOLLY: So let me get some responses for you. Just stay right there.

MR. DAGNEW: Okay.

CHAIRPERSON JOLLY: Let's have the director go first.

DIRECTOR CHRAPPAH: I thank you for your testimony and taking the time to at least highlight not only some of the issues that you see but also recognizing the continued partnership that the Department seeks and achieves in working with different stakeholders to improve livability and workability within the city.

There is or there are a couple of things that I want to take this opportunity to announce publicly as it touches on some of the comments that we've heard over time and you broached it also in your testimony.

By tomorrow we plan on making announcement on specific grant opportunities for drivers. That was a commitment that we made in FY '17 and to develop a grant program there are steps that we have to go through.

So I'm proud of what the team has been

able to accomplish and we are positioned to make an announcement tomorrow. It could be as early as today.

MR. DAGNEW: Thank you.

public to know, specifically taxi drivers, that we are going to be making incentives available for drivers. Some of the details that I feel comfortable sharing at this moment is that it will be absolute \$10,000 for a driver that wins the award.

It is going to be competitive. We anticipate having at least 25 awards. So the details will be in the announcement. But this is our way of incentivizing good drivers to stay in the industry and also help ensure that residents have access to safe, affordable and accessible transportation options.

Secondly, we've been working on, on line training that would help the industry particularly taxi drivers in understanding the digital economy now. We are in a digital economy

where the majority of business opportunities is digital.

It's not the analog world. So we made a grant available to companies to develop training and that was completed at the end of FY '17. So we are gearing up to roll out the training.

anybody. Drivers simply have to log in to the on line management system that we've had in place for I think about two years now and they will receive instruction on the changing world around them and how as a driver now you really have to be accessible to all digital economic opportunities and more importantly how you can position yourself from a customer service perspective to realize those benefits.

So that's something that we're going to make available to all drivers so they can learn how to succeed in the digital economy which has grown in more than double digits compared to the street level market.

CHAIRPERSON JOLLY: Did any of my 1 2 colleagues have any questions, no? So I just had one question for you. You mentioned, I'm sorry 3 4 about that, you mentioned that, you mentioned the 5 out of state tags for black cars and the fee for 6 black cars. 7 Are you trying, are you proposing that 8 all other cars such as Uber, Lyft, et cetera pay 9 this fee as well in order to, if they have out of 10 town tags? 11 MR. DAGNEW: What I'm saying is 12 consistency. This would show consistency in the 13 Department. Black cars are constantly coming 14 from out of town, from out of the city. They pay \$32, \$45, a dollar per day 15 16 and receive a renewable sticker. If that applies 17 for them why not the others? 18 CHAIRPERSON JOLLY: And --19 If they had, go ahead. MR. DAGNEW: 20 CHAIRPERSON JOLLY: No, you go. 21 MR. DAGNEW: If in fact my proposal 22 for out of the city tags to remain in their

jurisdiction just like the taxis is the basic for removing the gridlock from the city. I don't expect them to pay or even to be validated to receive a sticker for that.

CHAIRPERSON JOLLY: Okay. And let me ask you this because I had mentioned this earlier in terms of the trade logo at your suggestion that there's a requirement for a permanent trade logo.

What are you seeing out there in terms of trade logos and why you have reached this conclusion?

MR. DAGNEW: That is one thing needs elaboration. I work all day. I'm on the street. I see them. Each time somebody comes towards them or a police or any, if they are loitering they will pick it up and put it and act like they are simple private people.

And whenever they are receiving a call then they put it on the window. They cannot have it both ways. If they are commercial act commercial. Put a logo or tie it up with a tag

or something that shows it is for a commercial 1 2 purpose. If not just stay home. 3 You cannot 4 have it both ways. You should not have it both 5 ways. Thank you very 6 CHAIRPERSON JOLLY: 7 much, sir. Appreciate it. Ms. Mixon. 8 Okay. And the next SECRETARY MIXON: 9 I have is Mr. James Kennedy. And, sir, I do 10 appreciate your patience. I know you had a 11 deadline today. We were running a little late. 12 But we certainly appreciate you. 13 MR. KENNEDY: That's not a problem, 14 it's not a problem. Good morning, everyone. I 15 have submitted a more formal statement and I won't deviate from it but I won't read it as 16 17 such. 18 I'm here to advocate this morning for 19 the full funding of Transport DC cab service and 20 the entire service that it provides throughout 21 the month and not the partial service. I'm also

here to articulate the desires of the disabled

and the blind community and seniors for this service to remain intact and to remain funded.

We believe that this program is the most accessible and significant program for us. Most of us do have MetroAccess that we can rely on as well. But we all know that it is also a shared ride.

And the Transport DC Program affords us the ability to do those things that we need to do on a daily basis. Right now it's only limited to going to places of employment for the disabled or to medical appointments at medical facilities.

There are other things that seniors and the disabled like to do and other things they have to do. I am visually impaired, legally blind and I am very involved in the activities in the nation's capital.

And not all of the time I can plan to take MetroAccess. Sometimes things come up that I found it convenient to call Transport DC and they can pick me up and get me where I need to go on time.

I'm a growing advocate both for the blind and for the disabled. And I echo the concerns of the senior and disabled community that they want Transport DC.

I'd like to give an example of something that happened. A couple of weeks ago our blind population was being transported to the Independent Living Centers where they received training and they were able to get to their places and locations.

But all of a sudden in the middle of the day the program was suspended leaving them stranded wherever they were. Among the blind community that creates a lot of stress among them because now they don't know how they're going to get back to where they're going to get.

And we need Transport DC here in the nation's capital and we want it. And we're asking, we've had other meetings with our D.C. Council representatives and representatives from the mayor's office and we echoed the same concerns.

And they are the most accessible to us. They are most available to us when we need to move. We don't all the time go to medical facilities. We don't all work.

Some may need to go to Walmart. Some may want to visit their grandchildren. Their well-being is at stake with all the changes and the possible elimination of Transport DC.

I understand, I'm growing to understand a lot the budgeting process and how the funds are divided up and also am beginning to understand the politics that can impact where that money goes and who and who is not funded.

But I simply stand here this morning to advocate for Transport DC. We would like to see it fully fund and that the services are reestablished for the full month and to echo the needs and the desires of the disabled and the blind to have Transport DC at our service. Thank you very much.

CHAIRPERSON JOLLY: Mr. Kennedy, thank you very much for your testimony and thank you

for adjusting your schedule to stay around and I hope you have a few more minutes for us to ask some questions.

MR. KENNEDY: Sure.

CHAIRPERSON JOLLY: Thank you. First I want to ask the Director for some.

DIRECTOR CHRAPPAH: Mr. Kennedy, it certainly was my pleasure to meet you this morning through Henok who I've known for quite some time and I'm equally encouraged by how you look at the challenges that we face as not only a city but also a nation in ensuring that every person has access to transportation.

Transportation is an enabler of social change. It enables greater economic opportunities and without transportation nothing happens. So from that standpoint I stand with you.

I also stand with you in the fight for assuring that people have access to transportation and it's also affordable. What I would propose is we continue this dialogue to

figure out how best to maximize the funding that is currently available and also figure out what other channels who will present an infusion to ensure that we can meet the needs of our residents.

Budgeting is complicated. There is a calendar of activities related to that. And more importantly we cannot spend money we don't have.

The city spends roughly about \$71 million on accessible transportation options.

Transport DC represents less than 5.6 percent of that. So there has to be some dialogue about how to put the residents in charge of their transportation spending.

There has to be some dialogue about figuring out how to make other transportation systems better. But what we've seen so far is no amount of unlimited funding is going to be sufficient for Transport DC because there are even people who have a challenge in coming up with \$5 co-pay.

So as the senior population continues

to grow, as the need for accessible transportation evolves we will maintain that dialogue to figure out how best to serve our city and our residents. So on that note I will definitely make sure a member of my staff follows up with you to connect you to that dialogue that is happening now because we have FY '19 budgeting process that is taking off very soon.

And this is an opportunity to address some of the issues you mentioned. But for Fiscal Year '18 we definitely want to hear more ideas about how to stretch the budget we have and until there is a Superman or Superman arrives or some additional funding arrives we owe it to our residents to make sure that the most vulnerable have access to this transportation options in the light and context of our transportation options available. Thank you.

MEMBER WADE: Thank you, Mr. Kennedy.

I would also just like to expound on your issue
about making the services available for other
purposes visitation other than medical.

As you can see right now by the fact that the funding ran out before the year, the fiscal year ran out there's a great demand for the services for the medical transportation. If we try to expand it to cover non-medical transportation we would not have enough funding available for the people who desperately need it for medical appointments.

So that's something to consider. I always like to give people a different viewpoint of how we kind of make our decisions on funding. But if there is a greater need for appointments, transportation to medical appointments and limited resources it wouldn't be in the interest of anybody at this point to expand to social types of transportation, if you understand what I'm saying.

I know to visit your daughter is really important and it's a needed service. But I don't think that would fall under Transport DC which is primarily to assist people with disabilities and seniors for their medical

purposes.

MR. KENNEDY: Can I make one other statement?

CHAIRPERSON JOLLY: Yes.

MR. KENNEDY: I understand the importance of the medical visits and the employment visits. I get that. But we are beginning to feel that so often when we're looking at budget cuts that it's the seniors and the disabled that are always cut first.

And if we consider these programs are for all of us that are senior and disabled, most of us have paid our dues already and these services should be provided for us. So if we're on the front end of the budget then we won't have to be on the back end of whatever is leftover and then shortfall.

MEMBER WADE: I don't believe it was a cut in the budget. I think what it was, was a greater demand than the budget could cover. It wasn't as if we cut the budget. I think the demand was greater than the resources.

1 MR. KENNEDY: All right. 2 MEMBER WADE: Which created the shortfall at the end of the fiscal year which 3 4 sometimes happens. Sometimes agencies run short 5 of money. Sometimes agencies have a surplus of 6 7 money which they, there's a flurry to spend the 8 money because nobody ever wants to turn money 9 back in. So I just wanted to make clear that it's not that we're cutting funds. 10 11 The demand is greater than the 12 funding. So what we're going to do is request more funding to stretch further. But I don't 13 14 think at this point it would be a good time to 15 expand the program to non-medical when we're 16 shortfalling on the medical side. MR. KENNEDY: And it's the increase of 17 18 budget that I'm getting at so that those things 19 can be considered in the future. 20 MEMBER WADE: Right, thank you. 21 CHAIRPERSON JOLLY: Any other 22 comments? Mr. Kennedy, I would just say that I

would love to sit down with you one of these days and sort of map out, as the director said, there are probably some other organizations and entities that could partner with this program to maybe look at where there are some opportunities for partnership and what have you.

But also in doing that maybe use that to make a better business case for maybe increased budget in some areas. But I do recognize what Advisor Wade said, the criticality of jobs and medical.

But maybe looking at maybe a few other categories outside of that but recognize that the money might not be able to cover everything because the program was very popular when we got here a couple years ago as Commissioners before we went over to Department of Vehicles For-Hire.

MR. KENNEDY: And I think that's an important statement that creative ways of funding Transport DC needs to be looked into in our dialogue as well.

DIRECTOR CHRAPPAH: Mr. Kennedy, can

I ask you one thing? So that I have some understanding about your written performance as well. Knowing what you know now, and that is even with the medical segments the growth in ridership was overwhelming.

We've seen a 45 percent growth in the program just this past year. And this past year the funding level was about three times more than when the program started.

So funding has grown. Ridership has grown way faster. What is your thought about because coming, I'm trying to hear your idea about sort of like making the program level for income for our use, would you advocate for a number of trips for everybody and not necessarily make it for medical or appointments only?

MR. KENNEDY: Recognizing the importance of the medical trips, on the needs basis assessment might begin to look at that area and begin to make some determinations of how we can budget for those areas.

Myself I go to a lot of meetings.

Just Saturday if I were to pay for a cab 1 2 transportation to the meeting and back home it would cost me \$45. I'm on disability. 3 4 And that's totally, you know, out of 5 my budget area. So I had to find other ways to 6 get to those meetings around advocating and 7 working within the city among the disabled and 8 the blind. 9 DIRECTOR CHRAPPAH: So if every member had a set number of trips is that something that 10 you would support? I'm just trying to take ideas 11 12 we hear and streamline them a little bit. 13 MR. KENNEDY: That could be a possible 14 area of discussion, yes. DIRECTOR CHRAPPAH: Okay, all right. 15 16 Thank you very much. We will continue to engage 17 with you and the others to figure out how to deal 18 with the challenges that we have as a city in 19 general. 20 So thank you very much also for your 21 flexibility. 22 MR. KENNEDY: And I thank this body

1	for your time.
2	DIRECTOR CHRAPPAH: You're welcome.
3	CHAIRPERSON JOLLY: Thank you, Mr.
4	Kennedy. Ms. Mixon.
5	SECRETARY MIXON: Those are all of the
6	registered speakers. I don't know if you have
7	time for the unregistered speakers.
8	CHAIRPERSON JOLLY: We have about five
9	minutes.
10	SECRETARY MIXON: Okay. Are there any
11	unregistered speakers who would like say
12	something briefly? Any unregistered? I see one
13	hand. Any other hands?
14	All right, sir, you may approach the
15	podium. Before you start if you would say and
16	spell your name for the court reporter please.
17	MR. MULLICK: My name is Nuruzzaman
18	Mullick. N-U-R-U-Z-Z-A-M-A-N, last name, M-U-L-
19	L-I-C-K. I am President of Democracy Cab
20	Company.
21	First, thank you for letting me speak
22	for this brief moment. I just do have a few

concerns that I think I should address. It's not constant as much as a proposal.

As we know that DFHV requires each driver to acquire a certificate to operate wheelchair accessible vehicles, what I think would be better if, that certification make mandatory for each driver that will maximize the use of wheelchair accessible vehicles.

As my fleet I have 14 wheelchair accessible vehicles and of them only five are being operated and nine are still in the shop sitting down for almost three months. Not many wheelchair accessible vehicles drivers.

And that also, I think diminishes the calls that we receive for the wheelchair accessible vehicles. There are not many enough wheelchair accessible vehicles on the road to take those calls.

This will also benefit the drivers in a manner taking the opportunity for the grant that DFHV offers. Lots of drivers know about this because we don't have much drivers, many

drivers operating the wheelchair accessible vehicles.

This will also maximize our driver's earning potentials in that manner as well as helping other, our people with disabilities and senior citizens throughout the city. And also I believe if driver has to park from a certain period of time throughout the year as a mandatory to drive a wheelchair accessible vehicles.

Suppose like a proposal like 120 hours a whole year the driver has to drive, fulfill the requirements of driving a wheelchair accessible vehicles that way all of our drivers will know how to deal with wheelchair accessible vehicles as will their customers, those riding customers. I think that's all I have to say.

CHAIRPERSON JOLLY: So you've got 14 vehicles, five are being operated now in the shop and you allowed your drivers of the vehicles just don't want to operate the wheelchair accessible vehicles. Okay, let's look to Director Chrappah.

DIRECTOR CHRAPPAH: So can you recap

the essence of the proposal given that you have less than half of your wheelchair accessible vehicles on the road? Is it for all drivers to, are you advocating or suggesting all drivers should be trained on wheelchair accessible vehicle operation or they should be required to recertify every year? Tell me a little bit.

MR. MULLICK: This is two part. One part is to have each driver get a certification. So that would be there for them for the rest of the period of time how long they were driving, doing that for them.

Now renewing certification each year that's DFHV's discretion if they have to do it.

If the mandatory or regulation changes I believe that is the proper way to do it because the regulation changes regarding the people with disabilities and everything, the Act and everything.

And the second part is for the driver to, must drive the wheelchair accessible vehicles that way they will have experience of getting

customers and also help the industry because those cars, not just my cars as I know that all of companies have their certain amount of cars wheelchair accessible vehicles sitting in the shop not being driven by drivers.

Still it helps the industry as the manner of helping the drivers and helping the companies keep on running those vehicles.

DIRECTOR CHRAPPAH: Okay. Is there something that you think the Department can do or the For-Hire Advisory Council can do in ensuring that drivers who get into a wheelchair accessible vehicle have fair opportunities?

Is there something about dispatch that needs to be done? I've heard different ideas.

But what is your take on how dispatch can be an opportunity or a barrier in getting people, drivers to, you know, be on the road with those vehicles?

MR. MULLICK: As far as I know wheelchair accessible vehicle drivers who are driving right now has an obligation to complete a

certain amount of training in a month period. So having every driver having the certificate would automatically have it mandatory to have a certain amount of trips in wheelchair vehicles.

DIRECTOR CHRAPPAH: Okay.

MR. MULLICK: And since we get a lot of calls on wheelchair vehicles have been not, what I believe is fairly distributed because we only have two dispatching companies. And also as, since you brought this up I believe it would be better if those trip records are made public.

Not the trip record but the calls they receive, the dispatching companies because now a company knows how many trips, how many calls that they are receiving, how many are being dispatched and how they are being dispatched.

I have lots of drivers complaining they are paying \$75 a week and still not getting a call from, for the wheelchairs. They're not getting enough calls maybe once a week or twice a week they will receive a call.

I believe that our community has more

demand than what are being projected by those 1 2 dispatching companies. 3 CHAIRPERSON JOLLY: Okay, thank you. 4 Any other questions? 5 Yes. MEMBER WADE: I was just wondering if you think that the lack of demand 6 for your vehicles, wheelchair accessible vehicles 7 8 has anything to do with the success of the 9 Transport DC because of the difference in the 10 price? MR. MULLICK: Yes, I believe so. 11 Ι 12 believe so. There is because of lack of drivers. 13 I actually, as I said, have no data to see if, 14 how the Transport DC is dealing with the 15 wheelchair demand. 16 So as per driver perspective most of 17 the drivers doesn't want to. I spoke to a lot of 18 drivers regarding driving wheelchair accessible 19 vehicles. 20 I have lowered their rent way down to 21 \$150 per week but still they don't want to drive the wheelchair vehicles because they believe they 22

are being mistreated because the distance or the time doesn't match up where they are or they are not being fairly dispatched.

That's what they, whoever drove those vehicles, wheelchair vehicles don't want to drive a second time. So I believe if this becomes mandatory and driver will have more opportunities and also I'm trying to educate my drivers about the grant process and everything.

Most of the driver doesn't know about the grant process of this grant opportunities of this wheelchair accessible vehicles. So they think that if they drive this car they will make less money than the people who are driving regular cars.

MEMBER WADE: Is that true?

MR. MULLICK: In some cases it might be true. Like I said I don't know their earnings. I don't know how the data.

But they have a lot of complaint about paying for the dispatch \$45 or \$75 but they're not getting their dispatch for the money they're

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1	paying for.
2	MEMBER WADE: Thank you.
3	MR. MULLICK: Thank you for the
4	opportunity.
5	CHAIRPERSON JOLLY: Thank you. And
6	let's get your contract information after this
7	meeting.
8	MR. MULLICK: Sure.
9	CHAIRPERSON JOLLY: Ms. Mixon, is
10	there anybody else?
11	SECRETARY MIXON: One, sir. We're
12	going to be real fast, real fast. But definitely
13	state and spell your name then you may start.
14	MR. MENASE: Good morning. My name is
15	Henok Menase. It's spelled H-E-N-O-K, last name
16	M-E-N-A-S-E. This is just to actually, I came
17	representing a rideshare rental company.
18	But one of the issues that the taxi
19	cabs were speaking about kind of hit home because
20	I used to run a non-emergency medical
21	transportation company. I think, I want to ask
22	do any of your residents use Medicaid for their

## transportation?

DIRECTOR CHRAPPAH: Yes. Most of our D.C. residents are on the Medicaid program which is managed by medical healthcare financed. There is a Medicaid reimbursement process. We're generally familiar with those programs.

MR. MENASE: Is there any possible way to create a pathway for cab companies to turn into or have an arm of non-emergency transportation which will enable them to get wheelchair trips that Medicaid does provide for all of their members.

They have trips to go to doctor's appointments, any kind of rehab, therapy, dialysis. This would provide a way for cab companies like yourself that have a steady stream of revenue to come in from dialysis appointments because these are three appointments a week.

That way you could sure up the kind of business that you feel that you're not generating. So is there any way that the DFHV could create a path with the Department of Health

and Human Services to maybe have these individuals create or get the calls to take them to different appointments and that would create, and that would also alleviate some of your issues that you might have with the budget and how so many people are using transportation to go to medical appointments.

If they see that it's already provided for them on one end it would sure up or would alleviate some of the pressure from the other side in my opinion.

DIRECTOR CHRAPPAH: Yes. We not only looked into that we actually implemented a program for that last year. Last fiscal year we started the program, the pilot program on non-emergency medical transportation that we partnered with the Department of Healthcare Finance.

So we are intimately familiar with not only that market but also how services could be provided and how it would expand economic opportunities for drivers. What it really boils

down to it's for companies to step up and take advantage of those economic opportunities.

It also boils down to drivers taking the basic training on disability sensitivity and also having their mind shift that instead of me driving around eight, ten hours looking for customers now I have to pay attention to what this tells me. This is where I am and where I need to go pick up the customer.

That is why we are really excited about the digital economy training for drivers because if someone needs to go to a medical appointment and is going to come through the Medicaid channel they are not going to be out on the streets waving their hand come pick me up. That is gone, you know.

MR. MENASE: Right.

DIRECTOR CHRAPPAH: So the investments that we've made in the past in bringing new type of business to the industry, the investments that we'll continually make in helping people readjust their thinking we think will position those who

There are some who don't want to make money. All right, and that's okay. But the opportunities will be there for people to compete

want to make money to be successful.

5 for it.

MR. MENASE: Great. Thank you so much.

DIRECTOR CHRAPPAH: You're welcome.

CHAIRPERSON JOLLY: Thank you, Mr.

Menase. So there were no other questions? So just in final summary I want thank each of you all for coming out and taking your time to be with us today.

I think you will see that what we're moving toward is more of a dialogue here. And we appreciate the people who come and testify because they take time out of their schedule.

And in exchange we give them a dialogue. And I just want to give some kudos to the director because he's always willing to dialogue with people who have either concerns, complaints or suggestions or ideas.

1	And I think that's a good thing when
2	you have to come all the way over here for a
3	couple hours for our scheduled meetings. So at
4	this time it's 11:38 and this meeting is
5	adjourned. Thank you.
6	(Whereupon, the above-entitled matter
7	went off the record at 11:41 a.m.)
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	

Α
<b>a.m</b> 1:10 3:2 75:7
ability 6:18,20,21 24:11
33:20 50:9
able 6:20 13:12,18
20:19 34:1,2 45:1
51:9 59:14
above-entitled 75:6
abreast 4:4
absolute 45:10
access 45:17 53:13,20 55:16
accessible 16:6 45:17
46:14 50:4 52:1 54:10
55:1 63:5,8,10,13,16
63:17 64:1,9,12,14,20
65:2,5,21 66:4,12,21
68:7,18 69:12
accomplish 45:1
achievements 39:1
achieves 44:9
acquire 63:4
act 9:12 48:17,21 65:18
action 14:10,14 15:5,9
19:12
activities 2:15 3:20,20
4:2 7:11 9:10,22
38:11 50:16 54:7
activity 5:21 add 20:11
added 9:13 43:3
addition 32:20
additional 39:9 55:14
additionally 40:17
address 32:1 40:19
55:9 63:1
adjourned 75:5
Adjournment 2:21
adjusting 53:1
admission 43:2
adopt 6:7
adopting 6:13
adoption 9:11 advantage 73:2
advantage 73.2 advisor 12:13 16:9 22:4
59:10
Advisors 10:3
<b>Advisory</b> 1:5 3:15 5:5
9:3 19:19,21 38:21
66:11
advocate 49:18 51:1
52:15 60:14
advocating 61:6 65:4
affordable 8:4 45:17
53:21
affords 50:8
agencies 58:4,6 agency 2:15 3:19 9:7
agency 2.15 3:19 9:7

П

9:22 12:1 21:1 30:1 38:10 agenda 3:16 38:4,5,13 agent 43:17 ago 9:9 51:6 59:16 agree 20:17 ahead 24:2 47:19 all-digital 6:13 alleviate 40:13 72:4,10 allow 17:13 21:4 42:22 allowed 64:19 allowing 41:6 allows 33:6 alternative 17:20 amazing 27:18 amount 20:19 40:13 54:18 66:3 67:1,4 Ampadu 17:2 analog 46:3 **ANC** 34:20 37:10 anniversary 4:7 announce 44:14 announcement 44:18 45:2,14 **Anthony** 1:15 28:4 29:1 anticipate 12:18 45:13 anybody 19:10 42:14 46:9 56:15 70:10 apologize 3:9 appears 13:2 Applause 4:13 applicants 28:14 29:3 application 29:16 39:6 applications 29:7,8 applied 40:12 **applies** 40:9 47:16 appointment 73:13 appointments 50:12 56:8,12,13 60:16 71:14,17,18 72:3,7 appreciate 11:11,22 20:15 49:7,10,12 74:16 appreciation 24:6 approach 14:17 38:18 62:14 approaching 15:9 appropriate 14:9,14 15:9 19:12 20:8 23:15 26:6 27:7,10 approved 28:15 approximately 39:5 area 5:20 22:6,12,12,13 23:21 24:14,14 27:11 34:22 35:4 60:19 61:5

61:14

areas 21:12 23:4 30:13

31:3,20 59:9 60:21

arm 71:9 **arrives** 55:13,14 articulate 20:19 49:22 **ARVANITES** 1:13 asking 13:14 36:16 39:17 51:19 assemble 32:16 assessment 60:19 assist 41:2 42:2 56:21 associate 16:21 Association 4:8,10 **assuring** 7:3 53:20 attend 10:14 29:15 attended 10:10,13 attention 26:16 73:7 attractive 6:16 August 39:2 automatically 67:3 automating 21:3 automation 20:16 available 6:10,22 11:5 17:21 45:7 46:4,19 52:2 54:2 55:18,21 56:7 **Avenue** 17:11 18:10 award 5:8 45:11 awards 45:13 aware 32:2 34:11 36:17 38:1 awareness 31:16,20 34:4

## В

back 6:1 25:20 28:5 32:7 34:17 51:16 57:16 58:9 61:2 bad 35:20 36:3 37:13 **balances** 8:17 26:14 barrier 4:22 66:17 base 31:14 33:1 **based** 9:17 basic 48:1 73:4 basically 35:17 basis 34:8 50:10 60:19 **beginning** 27:1 29:12 52:11 57:8 behalf 42:6 behavior 19:1 **believe** 39:9 41:11,13 41:15 50:3 57:18 64:7 65:15 67:8,10,22 68:11,12,22 69:6 benefit 63:19 benefits 46:17 benefitted 7:15 **BENJAMIN** 1:21 best 9:20 54:1 55:3 better 6:7 7:18 27:20

38:14 54:17 59:8 63:6 67:11 **beyond** 29:16 bi-weekly 34:8 bicyclists 36:18 big 15:19 16:3 22:13 23:17 24:5 36:10 bike 30:16,18 31:22 33:17 34:18 35:18 37:1.19 bikes 12:22 36:21 **bit** 36:7 61:12 65:7 black 41:11 47:5,6,13 **blind** 50:1,16 51:2,7,13 52:19 61:8 **block** 37:18 blocking 33:17 35:1,18 35:19 blogs 29:21 **body** 61:22 **boils** 72:22 73:3 boost 7:1 brief 12:4 62:22 **briefly** 62:12 **bring** 5:6 **bringing** 38:19 73:19 brings 9:5 broached 44:16 **brochure** 32:18,18 33:2 **brought** 23:8,11 26:16 67:10 **budget** 55:12 57:9,15 57:19,20,21 58:18 59:9 60:21 61:5 72:5 **budgeting** 52:10 54:6 55:7 building 20:20 buildings 12:18 bunch 20:17 business 6:11 7:22 8:6 11:10 23:3 43:12 46:1 59:8 71:20 73:20 businesses 13:7 15:14 businessmen 37:3 busy 35:18 **buy** 24:22

C **C-O-N-T-E-N-T-S** 2:9 cab 9:10 13:5 15:7 19:14 24:22 34:18 49:19 61:1 62:19 71:8 71:15 cabs 70:19 calendar 34:7 54:7 call 2:11 3:4,10 14:22 15:3 17:6 19:10 22:18 32:13,15 33:1,13

Commissioners 37:10 continues 7:8 14:13 38:15 40:5 48:19 choice 9:19 50:20 67:19,21 chooses 5:11 59:16 54:22 calling 30:21 **Chrappah** 1:13 3:19,22 commitment 7:3 8:20 contract 70:6 **calls** 63:15,18 67:7,12 14:3,6,20 15:1,10 42:9 44:19 convenient 50:20 67:14,20 72:2 19:5 23:10 31:6 33:3 committed 9:2 conversation 27:2 cameras 5:9 33:18 38:22 44:4 45:5 **community** 33:8 50:1 conversations 5:3 campaign 32:1 33:15 53:7 59:22 61:9,15 51:3,14 67:22 conversion 11:7 capability 6:9 62:2 64:21,22 66:9 companies 7:14 8:5,7 convert 7:22 capital 50:17 51:18 67:5 71:2 72:12 73:18 cooperative 13:16 8:11,12 30:2 46:4 car 24:22 69:13 66:3,8 67:9,13 68:2 core 19:20 74.8 **citizen** 25:13 **care** 8:9 71:8,16 73:1 **correct** 14:20 corrected 39:14 Carolina 43:16 citizens 64:6 company 8:7 62:20 cars 13:12 18:15,16 city 7:18 13:17 15:15,15 67:14 70:17,21 corridor 30:14 21:20 40:14 41:11 15:16 25:10 36:17 compared 46:21 cost 46:8 61:3 43:3 47:5,6,8,13 66:2 37:5,10 40:1 41:10 **compete** 7:6 39:16 costs 11:9,22 23:8 44:11 47:14,22 48:2 66:2,3 69:15 41:17 74:4 **Council** 1:5,9,19 3:15 case 59:8 53:12 54:9 55:3 61:7 competition 41:16 5:6 9:3,22 19:19,22 cases 69:17 61:18 64:6 **competitive** 11:1 45:12 37:7,11 38:21 51:20 competitors 22:15 **catch** 13:13 clarity 16:15 66:11 cleaning 21:8 country 16:2 categories 59:13 26:17 category 29:4 **clear** 13:4 42:15 58:9 complain 13:9 couple 10:6 14:6 27:14 caught 21:11 closely 17:1 18:2 **complaining** 13:7 67:17 44:12 51:6 59:16 75:3 **center** 28:21 closer 9:1 complaint 69:20 **course** 29:14 **Centers** 51:8 co-pay 54:21 complaints 34:2,3 **court** 62:16 centralized 9:18 74:22 cover 56:5 57:20 59:14 colleague 16:17 certain 64:7 66:3 67:1.3 colleagues 12:6 17:1 complete 66:22 covered 26:11 certainly 49:12 53:8 20:10 26:9 28:2 39:18 **completed** 5:14 7:12 crackdown 34:19 certificate 63:4 67:2 47:2 46:5 cracking 30:10 certification 63:6 65:9 **Columbia** 1:1 4:9 17:22 completely 18:9 create 14:18 17:7 36:19 65:13 34:22 complicated 54:6 71:8,22 72:2,3 cetera 40:16 47:8 combine 41:20 42:5 **concern** 15:19 created 58:2 Chairman 39:3 combining 41:21 concerned 26:17 40:17 creates 51:14 Chairperson 1:10,12 come 13:11 16:13 **concerns** 13:1 24:19,20 creating 5:1 17:2 36:16 3:3 4:1 10:2 12:9 16:7 17:22 21:6 26:20 27:4 26:4 51:3,22 63:1 creative 59:19 18:22 19:4,15 23:11 27:10.22 28:10 33:15 74:21 criticality 59:10 24:2,13 28:9 34:15 37:8 41:19 42:16 concludes 9:21 crossing 40:8 42:19 conclusion 48:12 38:2 43:21 44:2 47:1 43:13,13,18 50:19 43:6 47:18,20 48:5 49:6 71:17 73:13,15 74:16 concrete 6:5 currently 54:2 52:21 53:5 57:4 58:21 condition 9:10 curtail 18:22 62:3,8 64:17 68:3 comes 21:22 22:9 34:9 conference 3:6 4:6 customer 46:16 73:9 congratulations 38:22 70:5,9 74:9 48:15 **customers** 9:19 64:15 challenge 54:20 comfortable 45:9 connect 55:6 64:15 66:1 73:7 Connecticut 17:10 challenges 26:14 53:11 coming 11:13 36:10 **cut** 40:14 57:10,19,21 43:15 47:13 54:20 **consensus** 11:8.20 61:18 cute 18:17 **chance** 4:3 5:9 9:14 60:12 74:12 consider 56:9 57:11 **cuts** 57:9 Commander 15:4 19:6 considered 58:19 **change** 32:4 53:15 cutting 58:10 Commander's 15:2 changed 9:12 23:4 consistency 47:12,12 D changes 42:1 52:7 19:11 constant 63:2 **commend** 16:22 65:15,17 constantly 47:13 **D.C** 1:10 4:15 9:10 comment 2:19 10:16 construction 12:17 **changing** 23:2 46:12 12:16 40:9,10 42:20 **channel** 7:18 8:9 73:14 11:19 12:3,13 38:7,15 consultation 8:3 42:21 43:7,10 51:19 **channels** 8:6 54:3 comments 41:18 44:15 consumers 13:8 71:3 **charge** 25:19,19 54:13 58:22 **content** 33:21 **Dagnew** 38:18,20 44:1 context 55:17 **commercial** 48:21,22 **charging** 5:15 6:2,6,9 45:4 47:11,19,21 24:19 25:7,9,12,14 49:1 continually 73:21 48:13 commission 24:22 continue 27:2 41:17 41:10 daily 16:19 50:10 Chief 26:12 27:13 34:21 53:22 61:16 data 9:17 68:13 69:19 Commissioner 34:20 children 8:8 continued 42:10 44:7 date 39:11

**enable** 71:10

daughter 56:18 **Dawit** 38:18 day 11:14 20:21 21:5,8 21:10 25:19 27:17 30:5 36:2 43:4 47:15 48:14 51:12 days 35:10 59:1 **DC** 7:19 49:19 50:8,20 51:4,17 52:8,15,19 54:11,19 56:20 59:20 68:9,14 **DDOT** 16:19 34:13 deadline 49:11 deal 16:19 17:3 61:17 64:14 dealing 68:14 decent 4:18 decide 9:20 decided 25:15 decisions 9:17 56:11 definitely 22:21 33:18 55:5,11 70:12 demand 56:3 57:20,22 58:11 68:1,6,15 Democracy 62:19 Dennis 17:1 departed 3:11 Department 1:3 6:4 10:7 16:16 19:22 20:16 38:21 40:2,18 41:5,13 44:8 47:13 59:17 66:10 71:22 72:17 Department's 43:2 deployed 6:6 desires 49:22 52:18 desperately 56:7 details 39:11 45:8,14 determinations 60:20 develop 44:20 46:4 deviate 49:16 **DFHV** 2:17 16:22 18:2 30:9 63:3,21 71:21 **DFHV's** 65:14 dialogue 38:8 53:22 54:12,15 55:3,6 59:21 74:15,19,21 dialysis 71:15,17 difference 68:9 different 5:6 6:22 23:20 44:9 56:10 66:15 72:3 difficult 23:1 31:12 digital 6:15 7:9,22 11:6 11:7 33:5,19 45:22,22 46:2,14,20 73:11 digits 46:21 dime 46:8 diminishes 63:14

direct 38:10 direction 35:14 directions 23:16 director 1:13 3:18,19 3:22 10:12 14:3,6,20 15:1,10 16:21 19:5,22 20:5 23:10 25:7 31:6 33:3,18 39:2 44:3,4 45:5 53:6,7 59:2,22 61:9,15 62:2 64:21,22 66:9 67:5 71:2 72:12 73:18 74:8,20 **disabilities** 7:17 56:22 64:5 65:18 disability 61:3 73:4 disabled 49:22 50:11 50:14 51:2,3 52:18 57:10,12 61:7 disappointed 28:19 discretion 65:14 discussing 21:14 23:19 discussion 24:16 61:14 dispatch 40:7 42:18 66:14,16 69:21,22 dispatched 67:15,16 69:3 dispatching 14:10 67:9 67:13 68:2 distance 8:20 69:1 distributed 67:8 **District** 1:1 4:9 12:12 17:22 40:8 41:7,8,13 42:19 District's 7:3 divided 52:11 Division 16:20 **doctor's** 71:13 doing 3:14 4:14 15:10 25:3 26:15 28:15 59:7 65:12 dollar 47:15 **Dotti** 1:16 12:9 26:11 double 46:21 **DPW** 12:13 16:8 dramatically 24:9 drive 16:5 64:9,11 65:21 68:21 69:5,13 driven 66:5 driver 15:10 23:1 30:7 30:20 31:13,17,18,18 31:19 45:10 46:13 63:4,7 64:7,11 65:9 65:20 67:2 68:16 69:7 69:10 driver's 24:11 64:3 drivers 6:7,17 7:1,14,15

14:15 15:7 20:14,18 21:4,10 22:9,14 23:7 23:17,20 24:5 25:18 26:16 27:3 28:22 30:3 30:11 31:8,14 32:14 32:15,19 34:10 36:17 37:13 39:4,6,20 41:15 41:19,21 42:2 44:19 45:6,8,15,21 46:9,19 63:13,19,21,22 64:1 64:13,19 65:3,4 66:5 66:7,12,18,21 67:17 68:12,17,18 69:8 72:22 73:3,11 driving 43:3 64:12 65:11 66:22 68:18 69:14 73:6 drop 37:17,18 drop-offs 17:7 18:11 33:16 **drove** 69:4 **DTS** 23:5 32:13 dues 57:13 **Dupont** 17:11

Ε

earlier 48:6 **early** 45:2 earn 24:11 earning 64:4 earnings 69:19 **easily** 40:22 **echo** 51:2 52:17 echoed 51:21 economic 4:16 42:5 46:14 53:15 72:21 73:2 economy 45:22,22 46:20 73:11 editorial 34:7 **educate** 31:11 69:8 efforts 9:6,18 41:20,21 eight 73:6 either 74:21 elaboration 48:14 elect 6:7 **electric** 8:17 24:15,16 24:17 electrification 5:22 8:14 **electronic** 6:19 32:18 33:2 eliminated 24:8 elimination 52:8 emailing 26:3 emergency 72:16 **employment** 50:11 57:7 **empty** 35:11

**enabled** 7:17,20 8:1,5 enabler 53:14 **enables** 53:15 encourage 12:20 14:7 15:6 17:19 encouraged 53:10 encouraging 16:4 encroach 15:13 enforce 35:5 enforced 37:9 enforcement 18:20 21:17 22:1 26:10,15 27:12,14 29:18 30:16 32:20 40:19 41:1,3 43:17 **enforcing** 37:16,17 **engage** 61:16 engaged 5:3 enhance 41:3 **ensure** 45:16 54:4 **ensuring** 9:3,19 53:12 66:11 entail 22:21 entails 22:21 entire 4:16 49:20 entities 59:4 environment 23:3 equally 53:10 Erik 1:14 17:2 **ERNEST** 1:13 especially 16:19 32:15 essence 65:1 established 3:8 13:6 et 40:16 47:8 **everybody** 3:13 31:5 37:4 38:5 60:15 **EVIAN** 1:14 evidence 14:14 evolve 7:8 8:11 **evolves** 16:8 55:2 **example** 8:10 21:18 51:5 exchange 74:18 excited 73:10 **Excuse** 37:16 exist 8:10 expand 6:2 8:6 56:5,15 58:15 72:21 expanding 4:15 expect 9:16 48:3 expense 36:19 37:4 **experience** 15:7 37:14 65:22 experiences 4:20 6:8 explain 29:2 explanations 34:5 explore 31:9

7:20 8:7,8,14,15 11:8

11:14,20 13:1,5,22

expound 55:20 **expressed** 24:19,20 25:3 F face 53:11 Facebook 29:21 facilities 50:12 52:4 facility 25:17 fact 7:15 13:2 15:1 24:8 47:21 56:1 fair 41:11,15 43:5,9 66:13 fairly 7:6 67:8 69:3 fall 56:20 familiar 71:6 72:19 far 16:11 43:16 54:17 66:20 fare 40:8,10 42:21 43:6 **fast** 5:15 6:6 70:12,12 faster 60:11 favor 42:5 features 6:16 33:19 fee 41:8 47:5,9 feel 45:8 57:8 71:20 feeling 22:14 fees 41:14 fellow 10:3 16:17 felt 24:21 field 22:18 42:3.11 fight 53:19 figure 18:2 34:6 54:1,2 55:3 61:17 figuring 54:16 final 74:11 finally 8:13 9:5 41:18 **Finance** 72:18 financed 71:4 find 61:5 fines 24:4,7 30:7 fire 36:14 first 15:9 38:17 44:3 53:5 57:10 62:21 **fiscal** 7:12 28:18 31:10 55:10 56:3 58:3 72:14 fit 18:3 21:20 **five** 62:8 63:10 64:18 fix 27:7,10 fleet 63:9 flexibility 61:21 floor 3:7 flow 18:11 **flowing** 38:14 **flurry** 58:7 focus 7:5 9:6 25:9,11 focused 9:9 41:22 focusing 4:19 **folks** 10:9,9,15 11:2

26:3 **follow-** 39:17 follow-up 39:3,22 **follows** 55:5 for- 9:2 17:3 for-hire 1:3,5 4:18 5:5 7:4 8:21 9:13 12:22 13:22 17:14,17 18:4 20:1 29:19 31:8 33:8 33:10 35:3 38:21 40:2 40:18 41:5,14 59:17 66:11 **force** 5:1 formal 20:5 49:15 formulate 25:4 **formulating** 20:3 21:13 22:7 23:14 26:1 forward 11:4 19:16 26:6 28:13 38:3 foster 8:9 found 50:20 fourth 21:21 frequented 5:19 front 5:9 21:18 35:8,12 57:15 fulfill 64:11 full 8:11 49:19 52:17 fully 9:2 52:16 function 19:20 functions 21:3 fund 52:16 funded 50:2 52:13 funding 29:2 49:19 54:1 54:18 55:14 56:2,6,11 58:12.13 59:19 60:8 60:10 funds 28:20 52:11 58:10 **further** 58:13 future 11:5 39:16 41:20 58:19 FY 10:17 44:20 46:5 55:7

G

gearing 46:6 general 11:7,19 20:9 22:6,14 27:11 31:17 31:20 32:19 61:19 generally 22:2 34:11 71:6 generating 71:21 geo-fence 31:4 Georgetown 40:15 GERARD 1:21 **getting** 33:7 58:18 65:22 66:17 67:18,20 69:22

give 19:6 51:5 56:10 74:18,19 **given** 65:1 giving 21:9 glad 22:4 **GOVERNMENT** 1:1 grandchildren 52:6 grant 7:16,16 8:5 10:8 10:17,22 11:3 28:14 39:6,10,13,16,19 44:18,20 46:4 63:20 69:9,11,11 granted 29:3 grants 7:20 8:1,13 10:11 graphic 33:21 greater 53:15 56:12 57:20,22 58:11 green 6:7 gridlock 48:2 **Ground** 16:20 group 11:14 24:17 39:5 **groups** 23:21 grow 55:1 growing 51:1 52:9 grown 46:21 60:10,11 growth 60:4,6 **guess** 10:5 **guests** 38:16

Н

H-E-N-O-K 70:15

half 65:2 hall 32:21 halls 31:11 hand 62:13 73:15 **handle** 35:22 **hands** 62:13 **happen** 37:16 happened 25:6 51:6 happening 34:12 55:7 happens 36:21 53:17 58:4 **happy** 10:9 23:6,8 34:13 hard 29:18 32:15 **hazard** 36:16 **Health** 71:22 healthcare 71:4 72:17 hear 21:11 22:9 27:5 32:9 55:11 60:12 61:12 heard 10:5 12:10 20:13 23:18 24:5,7,15 25:22 29:20 44:15 66:15 **heavily** 30:10 **heavy** 5:19 **Heights** 34:22

help 6:6 14:9 31:19 34:10 43:17 45:16,20 66:1 helping 26:13 41:16 64:5 66:7,7 73:21 **helps** 66:6 **Henok** 53:9 70:15 hey 30:22 **highlight** 9:15 44:6 hire 9:3 17:4 Historically 4:21 **hit** 70:19 hold 39:3 holding 17:17 home 13:11 49:3 61:2 70:19 hope 38:4 53:2 hopefully 19:1 28:20 **hoping** 18:13 horrendous 12:16 35:6 hostilities 14:18 hot 40:15 hour 25:20 hours 17:13 64:10 73:6 75:3 **housing** 12:18 **Human** 72:1 humbled 4:9

idea 21:4 60:12 ideas 20:9 31:7,15 55:11 61:11 66:15 74:22 identifiable 40:22 identifying 41:2 idle 36:4 idling 34:18 35:12,18 37:15,21 **ignore** 18:16 illegal 30:17 **impact** 24:5 52:12 impacted 24:10 impacting 41:22 impaired 50:15 impeding 30:19 impending 26:20 implemented 72:13 importance 57:6 60:18 important 29:14 56:19 59:19 importantly 5:5 7:7 9:17 46:15 54:8 **improve** 31:8 44:10 Inaccurate 29:8 incentive 39:20 incentives 45:7 incentivizing 45:15

leveling 22:17 Maine 18:9 income 7:1 60:14 **jobs** 59:11 inconsistencies 41:4 **Joe's** 30:15 **liable** 37:19 maintain 55:2 major 35:16 36:14 37:6 **increase** 31:16,19 **Jolly** 1:10,12 3:3 4:1 **life** 17:13 32:10 58:17 10:2 12:9 16:7 18:22 light 55:17 majority 6:14 43:11 increased 30:16 59:9 19:4,15 23:11 24:2,13 lighter 12:17 46:1 limited 25:18 50:10 increasing 34:4 40:1,3 28:9 34:15 38:2 43:21 making 9:16 20:22 21:1 40:13 44:2 47:1,18,20 48:5 56:14 34:11 44:17 45:7 55:21 60:13 **incredible** 6:12 8:18 49:6 52:21 53:5 57:4 **limo** 31:18 incredibly 4:9 58:21 62:3,8 64:17 limousines 41:5.6 managed 71:4 Independent 51:8 68:3 70:5,9 74:9 line 39:17 42:19 45:20 management 46:10 individuals 72:2 mandatory 63:7 64:8 JONATHAN 1:20 46:10 industry 2:15 3:20 4:16 **JUANDA** 1:19 lingering 11:12 65:15 67:3 69:7 4:18,22 5:4 8:21 9:4 jurisdiction 8:19 40:4 **Linwood** 1:10,12 manner 63:20 64:4 66:7 42:6,8 45:16,20 66:1 48:1 list 20:11 map 59:2 little 18:17 32:8 36:5,7 66:6 73:20 market 46:22 72:20 inform 32:10 39:18 Κ 49:11 61:12 65:7 **Maryland** 40:7 41:6 **information** 39:10 70:6 keep 14:13 24:11 38:13 livability 44:10 42:15,22 43:9,11 informational 29:16 66:8 live 15:14 massive 10:8 infraction 26:19 **Keeping** 36:14 living 4:18 51:8 match 69:2 **infractions** 27:19 30:8 matter 43:4 75:6 Kennedy 49:9,13 52:21 load 35:22 infrastructure 6:3 53:4,7 55:19 57:2,5 lobbyists 42:4 maximize 37:3 54:1 infusion 54:3 locations 31:5 51:10 63:7 64:3 58:1,17,22 59:18,22 **initial** 29:16 loq 46:9 mayor's 51:21 60:17 61:13,22 62:4 input 10:4,5 41:19 logo 40:22 48:7,9,22 mean 36:3 Knowing 60:3 inspectors 26:20 30:9 known 53:9 **logos** 26:19 48:11 meaningful 31:13 35:22 knows 35:12 67:14 loiter 42:17 43:1,10 means 14:10 installation 5:15 **kudos** 5:2 74:19 loiterers 41:3 media 11:7 instruction 46:12 loitering 40:14 48:16 Medicaid 70:22 71:3,5 intact 50:2 long 21:10 41:16 65:11 71:11 73:14 integrating 4:19 L-I-C-K 62:19 **longer** 37:22 medical 50:12,12 52:3 intentional 25:9,11 lack 24:19 68:6,12 look 9:14 10:18.20 15:4 55:22 56:4,8,13,22 intentionally 38:6 lane 13:5 17:7,14,16 17:5 21:6 38:3.4 57:6 58:16 59:11 60:4 interest 56:14 30:18 31:22 33:17 53:11 59:5 60:19 60:16,18 70:20 71:4 interesting 22:12 35:13,17,19 37:2,19 64:21 72:7.16 73:12 internally 34:7 lanes 13:3,22 14:2 15:8 looked 59:20 72:13 meet 7:7 53:8 54:4 International 4:7,10 18:5,5 19:14 30:16 looking 4:17 6:18 22:7 meeting 1:5 3:4,15,21 intersections 35:16 34:18 35:15,19 36:20 25:12 57:9 59:12 73:6 11:9 12:11 23:20 39:4 intimately 72:19 36:20 37:15 lookout 32:3 39:8 61:2 70:7 75:4 **investments** 73:18,20 largest 16:1 looks 27:15 43:19 meetings 10:11,13 invitations 21:10 late 49:11 **lot** 5:16 10:9,9,10,14,19 20:18 29:17 32:21 11:1,8,21 12:5 15:22 **involve** 35:21 launched 9:5 51:19 60:22 61:6 75:3 involved 11:21 50:16 16:8 22:3,8,22 23:6 member 1:13,14,14,15 launching 17:10 **issue** 11:6 18:20,20 learn 11:3 46:20 23:13 24:15 27:6,8 1:15,16 12:8,15 14:4 19:9 22:1 23:17 37:6 31:10,21 38:8 51:14 14:15,21 15:6 16:15 learned 6:1 39:12 37:12 55:20 52:10 60:22 67:6 18:15,19,21 19:3,13 leaving 51:12 **issued** 30:7 68:17 69:20 23:22 24:3 28:7,12 led 24:22 39:8 **issues** 10:6 11:12,15 **left** 35:15 lots 63:21 67:17 29:1,5,8,9 32:12 33:4 15:18 16:18 17:4 love 1:16 32:9 59:1 34:13,17 55:5,19 leftover 57:16 22:19 25:14,21 31:11 **Legacy** 11:13 lower 6:20 41:14 57:18 58:2.20 61:9 32:1 34:5 40:19 42:13 **lowered** 68:20 68:5 69:16 70:2 legal 14:1 44:6 55:10 70:18 72:4 lunch 25:20 members 1:11 5:2 legally 50:15 item 5:13 7:10 lessons 11:3 39:12 **Lyft** 40:12,20 41:12 38:20 71:12 42:4 47:8 Menase 70:14,15 71:7 let's 12:3 19:16 38:3,14 73:17 74:6,10 43:9 44:2 64:21 70:6 M mention 24:4 34:19 **James** 49:9 **letters** 4:4 14:12 **M-E-N-A-S-E** 70:16 **JASON** 1:13 letting 22:10 62:21 mentioned 10:18 19:5 **JEFFERY** 1:15 39:21 40:20 47:3,4,4 **level** 7:5 42:3,10 46:22 **M-U-L-** 62:18 job 26:12 main 20:12 31:2 36:22 48:6 55:10 60:8,13

patience 15:22 49:10 mentioning 17:20 named 4:10 operations 17:3 message 33:12 34:3 **nation** 53:12 opinion 21:2 72:11 Patterson 1:14 16:9,15 37:8 **nation's** 50:17 51:18 opinions 25:3 18:19 22:4 33:4 34:13 messages 4:5 33:13 **nature** 29:10 opportunities 4:16 5:1 pay 13:11 41:8,12 47:8 messaging 33:6 necessarily 60:15 7:1 10:19,21 39:10,13 47:15 48:3 61:1 73:7 need 8:2 20:14 22:3 met 1:9 10:14 11:2,14 39:16,19 44:18 46:1 paying 8:16 67:18 24:18 25:19 28:9 30:22 46:15 53:16 59:5 69:21 70:1 Metro 12:22 32:11 37:8 38:1 50:9 66:13 69:7,11 72:22 peels 32:6 MetroAccess 50:5.19 50:21 51:17 52:2.5 73:2 74:4 penetration 31:13 metropolises 16:2 55:1 56:7,12 73:9 **opportunity** 6:2 20:11 people 4:17 6:19 7:17 microphones 16:10 **needed** 56:19 44:13 55:9 63:20 11:12 16:4 23:6 29:15 middle 51:11 needs 7:7 48:13 52:18 66:17 70:4 29:22 36:10 38:4 million 7:13 54:10 54:4 59:20 60:18 ops 33:22 43:15 48:18 53:20 mind 36:14 73:5 66:15 73:12 optimal 18:10 54:20 56:7,10,21 64:5 **minute** 36:5 nevertheless 23:17 65:17 66:17 69:14 option 9:20 minutes 53:2 62:9 25:2 options 8:4 45:18 54:10 72:6 73:21 74:4,16,21 missed 10:19,20 **new** 4:1 5:1 8:9 11:16 55:16,17 percent 24:10 54:11 60:6 mistakes 39:15 12:17 18:3 34:9 73:19 order 2:11 3:4 47:9 organizations 59:3 performance 60:2 mistreated 69:1 news 4:4 26:5 period 2:19 12:4 38:7 mitigating 16:4 night 17:13 27:17 outcome 23:5 Mixon 1:19 38:12,15,17 **nine** 63:11 outreach 29:12 31:8 64:8 65:11 67:1 49:7,8 62:4,5,10 70:9 non-72:15 permanent 40:21 48:8 32:10 70:11 non-emergency 70:20 outside 40:10 42:21 permissible 37:20,22 **model** 23:3 43:18 59:13 **person** 53:13 71:9 **modes** 4:19 non-medical 56:5 58:15 over-regulated 22:15 personal 16:5 moment 2:13 3:10,12 non-safe 31:4 **overall** 11:19 personally 10:10 15:3 45:9 62:22 non-taxi 13:21 15:7 overload 15:12 perspective 30:20 overwhelming 60:5 money 20:22 25:21 non-taxi's 14:16 46:17 68:16 52:13 54:8 58:5,7,8,8 normally 37:20 perspectives 5:6 owe 55:14 59:14 69:14,22 74:1,3 North 43:16 owners 14:12 24:17 **phone** 15:2 19:11 33:1 month 41:8 49:21 52:17 note 7:12 39:21 55:4 **photo** 33:21 P 67:1 **notice** 13:20 41:4 photos 14:8 monthly 34:8 **noticed** 13:21 21:8 P-R-O-C-E-E-D-I-N-G-S physically 20:21 months 20:2,14 29:22 notion 9:18 pick 31:1 40:8,9 41:7 30:11 63:12 number 13:21 15:2 19:7 paid 57:13 42:21 48:17 50:21 park 13:12 31:21 64:7 morning 3:3,13,15,17 31:11 42:8 60:15 73:9.15 38:20 49:14,18 52:14 61:10 parking 13:6,8,10,18 **pick-up** 31:4 Nuruzzaman 62:17 pick-ups 17:8 18:11 53:9 70:14 16:20 17:6,6,12,14 **MOSES** 1:14 18:5,9,16,17 21:7 33:16 mounting 14:13 15:20 0 36:4,5 43:14 pilot 72:15 move 7:17 11:4 12:3 obligation 66:22 part 19:16,19 65:8,9,20 pink 18:18 21:9 15:15 19:16 23:7,7,22 obtaining 14:16 **place** 1:10 3:5 28:17 partial 49:21 38:3,14 52:3 **occupy** 14:1 participate 5:11 32:16 46:10 OCTOBER 1:7 **places** 50:11 51:10 movement 22:17 particular 7:5 14:11 moves 21:2 offer 6:22 20:10 plan 34:3 44:17 50:18 30:12 34:21 37:11 offers 63:21 platform 6:13 8:1 33:20 moving 4:22 26:6 28:13 particularly 26:4 30:14 74:15 office 12:18 51:21 45:21 34:4 MPD 30:6,10 35:4,21 officer 30:6 partner 34:14 59:4 play 16:3 37:7 officers 14:11 41:1 partnered 72:17 playing 22:18 42:3,11 please 3:10 19:13 36:17 Mullick 62:17,18 65:8 once 67:20 partnership 17:2 18:7 66:20 67:6 68:11 62:16 open 26:9 28:2 42:10 44:8 59:6 69:17 70:3,8 opening 18:8 passenger 4:20 5:20 pleasure 53:8 pockets 24:12 operate 17:3 63:4 64:20 30:21 Ν podium 38:19 62:15 **operated** 63:11 64:18 passengers 6:8,16 17:8 N-U-R-U-Z-Z-A-M-A-N point 13:14 20:4 22:2 17:15 41:7 operates 6:15 62:18 operating 11:10 28:21 passionate 23:18 34:9 56:15 58:14 name 62:16,17,18 **police** 26:20 34:19 64:1 path 71:22 operation 18:8 65:6 pathway 71:8 37:15 40:18 48:16 70:13,14,15

policies 5:7 42:1 **policy** 40:11,21 politics 52:12 37:18 **popular** 59:15 **population** 51:7 54:22 **position** 8:21 46:16 73:22 positioned 45:1 possible 31:4 52:8 61:13 71:7 potentials 64:4 practice 14:13 predominantly 9:9 premium 7:8 prepared 39:15 present 1:11,17 54:3 quorum 3:8 President 62:19 presiding 1:10 pressure 72:10 ran 56:2,3 **pretty** 26:11 rates 6:21 previously 24:21 **price** 68:10 read 49:16 primarily 56:21 **private** 13:10 29:19 **ready** 20:4 48:18 privileged 3:17 reality 9:1 probably 28:9 59:3 problem 27:10 35:1 49:13,14 **problems** 12:11 16:10 process 5:11 52:10 55:8 69:9,11 71:5 program 5:22 7:19 10:8 10:17,22 11:1,4 18:12 44:20 50:3,4,8 51:12 58:15 59:4,15 60:7,9 60:13 71:3 72:14,15 72:15 programs 7:16,16 8:5 57:11 71:6 progress 6:13 51:8 projected 68:1 **proper** 65:16 proposal 47:21 63:2 64:10 65:1 propose 40:2 53:22 59:13 proposing 47:7 protect 19:14 **proud** 44:22 **provide** 15:2 19:20 31:17 71:11,15 provided 7:13 57:14 72:8,21 provides 39:19 49:20 **public** 2:19 4:2 5:2 6:20 7:7 12:3,21,21 14:7 42:1 18:4 19:7,10 33:8 record 7:12 19:7 28:10 38:7,15 45:6 67:11 67:12 75:7

publicly 44:14 pull 26:21 30:18 36:10 purchase 8:16 **purpose** 27:3 37:1 49:2 purposes 55:22 57:1 put 20:6 25:8 32:7 48:17,20,22 54:13

question 47:3 questions 10:4 11:17 47:2 53:3 68:4 74:10 quickly 6:9,11 25:19 quite 21:14 53:9

R reached 48:11 readjust 73:21 real 70:12,12 realize 30:9 46:17 reapply 28:19 reason 25:15 reasonable 36:8 reasons 29:2.4 rebranding 9:7 recap 2:15 3:19 12:10 38:10 64:22 recapping 7:11 receipts 6:19 receive 5:10 28:20 40:7 42:18 46:12 47:16 48:4 63:15 67:13.21 received 8:15 39:11 receiving 39:9 41:9 48:19 67:15 recertify 65:7 recognize 22:22 59:10 recognizing 44:7 60:17 recommendation 21:13 28:13 29:17 recommendations 2:17 19:20,21 20:3,5,10,12 22:8,20 25:4 26:2 28:1,3 38:9 recommended 15:11 recommending 29:11

reduced 24:9 reduction 24:4 reestablished 52:17 reflect 41:18 reflection 7:2 **refuel** 6:11 regarding 12:11 65:17 68:18 register 31:14 registered 62:6 regular 69:15 regulate 43:5 **regulation** 32:5 43:5 65:15,17 regulations 5:7 40:3 Regulator 4:11 Regulators 4:8,11 regulatory 30:1 rehab 71:14 reimbursement 71:5 rejected 39:7 related 54:7 **relates** 40:19 relv 50:5 remain 21:5 40:4 47:22 50:2.2 remained 24:9 remains 9:4 remedying 10:20 remove 17:12 26:18 removed 37:2 removing 48:2 renewable 41:9 47:16 renewing 65:13 rent 7:13 68:20 rental 70:17 Reorganization 9:12 report 10:4 15:11 19:10 reporter 62:16 represent 16:17 39:5 representation 32:14 representatives 51:20 51:20 representing 23:20 70:17 represents 54:11 repurposing 17:6,12 request 58:12 requesting 40:11 required 65:6 requirement 48:8 requirements 64:12 requires 40:21 63:3 **residents** 8:1 13:9 45:16 54:5,13 55:4,15

records 67:11

resources 41:22 42:6 56:14 57:22 respond 27:7 response 38:10 responses 43:22 rest 65:10 restricted 15:8 revenue 8:9 24:11 37:3 71:17 REVICO 5:4 revisited 22:3 **ridden** 21:16 ride 4:20 5:20 6:7,21 9:20 30:5 50:7 **ridership** 60:5,10 **rideshare** 30:2,11 31:18 70:17 riding 7:7 64:15 road 63:17 65:3 66:18 **robust** 5:3 9:4 **role** 16:3 19:16,19 **roll** 46:6 room 3:6 roughly 54:9 round 39:12 route 31:9 rules 36:18 run 58:4 70:20 running 49:11 66:8

### S

S.E 1:10 safe 17:7 31:5 33:16 37:1 45:17 safety 30:13 33:13 34:4 Saturday 61:1 saw 18:16 saying 27:19 30:22 47:11 56:17 **scenes** 27:9 **SCHAEFFER** 1:15 **schedule** 53:1 74:17 scheduled 75:3 second 3:7 5:13 11:6 21:15 65:20 69:6 **Secondly** 45:19 **SECRETARY** 1:19 38:17 49:8 62:5,10 70:11 securing 41:20 seeing 12:12 30:13 48:10 **seeks** 44:8 seen 21:17 54:17 60:6 segments 60:4 send 14:8 33:20 sending 4:5 14:12 senior 51:3 54:22 57:12

70:22 71:3

resource 28:15,21

sort 29:19 33:12 38:9 64:6 36:1,7,13,13 40:16,16 15:7.12 18:3 21:16.19 **seniors** 50:1,13 56:22 59:2 60:13 43:8 46:22 48:14 21:21 23:1 24:21 streets 22:11 40:14 57:9 sorts 6:22 33:16 25:18 31:19 35:6,11 sensitivity 73:4 south 17:11 42:17 43:15 73:15 36:6,9 40:7 41:15,21 September 4:6 Southeast 3:6 stress 42:13 51:14 42:2,8,15,15,16,16 seriously 30:4 **space** 13:10 14:17 stretch 55:12 58:13 45:6,21 70:18 **serve** 55:3 **spaces** 13:8,18 36:5,5 strictly 37:9 taxis 6:14 7:5 8:14,17 service 8:22 40:12 speak 62:21 striking 8:19 17:13 25:16 35:2,5,7 46:16 49:19.20.21 speakers 62:6,7,11 **strong** 42:9 35:11 40:9 41:17 50:2 52:19 56:19 speaking 19:18 70:19 strongly 15:6 42:20,20 43:8 48:1 **services** 7:9 41:12 SPECIALIST 1:20,21 **struck** 15:18 team 27:14 44:22 52:16 55:21 56:4 **specific** 33:21 44:18 structured 29:9 teams 21:17 57:14 72:1,20 specifically 45:6 **submitted** 39:6 49:15 technicalities 29:6 sessions 29:15,16 spell 62:16 70:13 **succeed** 46:20 technically 30:17 set 18:11 61:10 **success** 68:8 technologies 7:21 spelled 70:15 severe 35:1 spend 54:8 58:7 successful 18:7,12 technology 4:21 **Shannon** 1:10 3:5 spending 20:20 54:14 74:1 tele- 31:10 sudden 51:11 **Tell** 65:7 shaping 5:7 **spends** 54:9 **share** 4:2 5:13 7:11 tells 73:8 spilling 17:15 sufficient 54:19 13:19 20:8 ten 73:6 **spoke** 68:17 suggest 14:17 shared 50:7 **spots** 40:15 suggesting 65:4 tend 26:18 **sharing** 6:21 45:9 staff 1:17,20,21 33:11 terms 4:15 5:20 7:11 suggestion 48:7 55:5 suggestions 74:22 9:16 20:16 21:15 **shift** 73:5 stake 52:7 **Suite** 1:9 **shop** 63:11 64:18 66:5 22:17 26:13 29:18 stakeholders 5:4 44:9 summarized 12:5 48:7.10 **short** 58:4 **shortfall** 57:17 58:3 stand 5:9 13:3 21:19 summarizes 9:6 testament 4:14 shortfalling 58:16 35:6.11 36:6.9 52:14 summary 9:21 74:11 testify 27:4 74:16 53:17,19 show 47:12 **Superman** 6:5 55:13,13 testifying 22:10 **shows** 49:1 standpoint 53:17 **support** 61:11 **testimony** 44:5,16 **shut** 18:9 **stands** 15:13 18:3 supported 8:13 52:22 side 31:1 58:16 72:11 21:16 22:3 34:18 **Suppose** 64:10 text 4:5 34:1 **sides** 16:3 27:19,22 Stark 17:1 surplus 58:6 thank 3:13,14,22 5:12 36:13 **Starks** 26:12 27:13 suspended 51:12 10:1,12 12:1,1 16:14 significant 50:4 start 32:22 62:15 70:13 switching 23:5 16:17 19:4,15 24:13 significantly 23:12 started 5:21 21:1 60:9 system 6:15 7:4 33:6,9 33:3 34:15 38:2.19 **signing** 11:16 72:15 46:10 44:4 45:4 49:6 52:19 state 40:4 47:5 70:13 **signs** 18:17 **systems** 11:13,16 52:21,22 53:5 55:18 silence 2:13 3:10,12 **statement** 5:17 38:19 54:17 55:19 58:20 61:16,20 simple 48:18 49:15 57:3 59:19 61:22 62:3,21 68:3 simply 14:7 39:17 46:9 **station** 5:16,18 36:15 Т 70:2,3,5 74:6,9,11 52:14 75:5 40:15 tablets 7:20 Simultaneous 19:18 **stations** 5:15,16 6:6 tag 42:22,22 43:10 therapy 71:14 single 35:17 24:20 25:8,9,12,15 48:22 things 6:1 9:12 14:7 sir 49:7,9 62:14 70:11 tags 40:4 41:7 47:5,10 16:19 17:5,9 18:1 **status** 39:22 sit 43:5,14 59:1 stay 4:3 36:9 43:22 47:22 22:22 26:5 27:8 29:10 taken 28:16 **sitting** 30:18 63:12 66:4 45:15 49:3 53:1 32:8 33:13,17 36:10 situation 13:15 14:21 **steady** 71:16 takes 13:6 44:13 50:9,13,14,19 skipped 38:6 talk 32:19 58:18 **step** 73:1 third 6:12 22:12 slide 16:14 steps 6:5 20:15 44:21 talked 13:1 21:16 25:7 thirtieth 4:7 **small** 42:8 sticker 32:6 41:9 47:16 28:7,22 **THOMAS** 1:15 28:7,12 smartphones 7:21 48:4 talking 11:8 Smithsonian 21:18 stop 18:16 tardiness 3:9 29:5,9 32:12 store 32:7 THORNTON 1:20 **snap** 14:8 **Target** 35:8,9,12 36:12 social 53:14 56:15 stranded 51:13 targeted 31:22 thought 20:7 23:4,14 **stream** 71:16 somebody 48:15 task 10:8 26:6 38:7 60:11 soon 55:8 streamline 61:12 taxes 13:11 three 21:19 39:4 60:8 sooner 33:1 **street** 30:14 31:1,2,2 taxi 5:22 6:10,15 8:1,11 63:12 71:18 sorry 28:11 47:3 35:1,2,2,7,9,13,16 9:9,10 13:3,5,22 14:1 ticket 37:19

ticketing 35:5 tickets 18:18 19:1 tie 48:22 times 24:18 27:6,14 35:14 60:8 tinted 26:18 today 8:22 10:15 21:8 39:16 41:18 45:3 49:11 74:13 told 30:6 tomorrow 44:17 45:2 tools 18:14 topic 22:20 25:5 totally 61:4 touches 44:14 town 31:11 32:21 41:10 42:16 47:10,14 trade 26:18 32:6 40:22 48:7,8,11 **Trader** 30:15 traffic 12:11,16,19 13:5 13:15 15:20 16:1,4,18 17:4,17 18:11 30:19 35:13,19 36:18,22 40:1.13 42:13 trafficked 5:19 train 29:19 trained 65:5 training 28:6,8,13,16 29:11,18 31:16 32:17 33:5 36:19 45:20 46:5 46:7 51:9 67:1 73:4 73:11 transform 7:21 8:6 transition 9:15 **Transport** 7:19 49:19 50:8,20 51:4,17 52:8 52:15,19 54:11,19 56:20 59:20 68:9,14 transportation 4:8,11 8:12,22 9:11 12:21 16:16,20 17:21 45:18 53:13,14,16,21 54:10 54:14,16 55:2,16,17 56:4,6,13,16 61:2 70:21 71:1,10 72:6,16 transported 51:7 transporting 8:8 travel 17:16 18:5 treatments 8:2 **treats** 41:5 trip 67:11,12 trips 60:15,18 61:10 67:4,14 71:11,13 true 69:16,18 try 13:16 15:15 56:5 trying 12:20 16:2,10 42:7 47:7 60:12 61:11

69:8 turn 58:8 71:8 tweet 15:4 tweeting 4:4 twice 67:20 two 5:15 6:6 15:12 43:4 46:11 65:8 67:9 type 8:20 33:1 34:7 73:19 types 33:6,12 56:16

## <u>U</u> 30:14.14 35:2 40:15

**Uber** 40:12,20 41:12

42:4 43:1 47:8 under-regulated 22:16 understand 13:15 15:21 26:14 27:9.21 33:5 52:9,10,12 56:16 57:5 understanding 13:17 33:4 45:21 60:2 understood 25:21 unfortunately 18:19 **Union** 5:16,18 40:15 unlimited 54:18 unregistered 62:7,11 62:12 upcoming 28:18 39:10 39:19 **upset** 10:10 11:2 use 12:21 17:20 18:13 59:7 60:14 63:8 70:22 useful 32:21 uses 17:20 utilize 17:14 utilized 33:15

## validated 48:3

utilizing 25:16 34:3

valuable 11:3 39:12 various 7:14 vast 6:14 veer 36:21 **vehicle** 1:5 4:18 7:4 8:21 9:3 14:11 17:16 33:8,10 38:21 41:14 65:6 66:13,21 Vehicle's 40:18 vehicles 1:3 6:8,14 7:4 9:13 12:22 13:10,22 14:12 16:5 17:4,14,17 18:4 20:1 21:5 24:15 24:16,18 29:19 34:18 35:3 36:20 40:2.3 41:5 59:17 63:5,8,10 63:13,16,17 64:2,9,13

64:14,18,19,21 65:3 65:21 66:4,8,19 67:4 67:7 68:7,7,19,22 69:5,5,12 versus 31:1 video 9:5,14 viewpoint 56:10 violations 37:15 Virginia 40:6 41:6 42:15 42:22 43:10,16 visit 52:6 56:18 visitation 55:22 visits 57:6,7 visually 50:15 vitality 9:4 voice 34:2 **volume** 5:20 vulnerable 55:15

### W

Wade 1:16 12:8,15 14:4 14:15.21 15:6 18:15 18:21 19:3,13 23:22 24:3 29:1,8 34:17 55:19 57:18 58:2,20 59:10 68:5 69:16 70:2 wait 6:4 43:6 waiting 40:5 waits 21:22 Walmart 52:5 wanted 13:20 24:3 58:9 wants 19:10 58:8 Washington 1:10 42:17 43:1,14 wasn't 57:21 Watch 15:2,3 19:6,11 **waving** 73:15 way 29:7 33:11 37:8 38:14 41:16 45:15 60:11 64:13 65:16,22 68:20 71:7,15,19,21 75:2 ways 4:17 48:21 49:4,5 59:19 61:5 web-based 21:4 webinar 33:1 webinars 31:10 32:12 **WEDNESDAY** 1:7 week 17:10 67:18,20,21 68:21 71:18 weekend 27:16 weeks 51:6 welcome 62:2 74:8 well-being 52:7 went 36:18 59:17 75:7 weren't 23:6 28:14

wheelchair 63:5.8.9.13 63:15,17 64:1,9,12,14 64:20 65:2,5,21 66:4 66:12,21 67:4,7 68:7 68:15,18,22 69:5,12 71.11 wheelchairs 67:19 willing 10:14 27:13 74:20 window 26:22 48:20 **windows** 26:18 wins 45:10 **witness** 14:16 witnesses 38:16 wondering 33:11 68:6 word 32:22 words 40:6 work 15:15 31:21 33:2 34:19 42:6 48:14 52:4 workability 44:10 worked 11:18 33:9 working 16:22 18:2 20:13 22:5,19 25:4,22 26:13 27:5,12,21 28:3 28:4 35:4 37:7,10 41:14 42:10 44:9 45:19 61:7 world 46:3,12 wouldn't 56:14 writing 20:6 written 60:2

# Х

year 4:11 7:12 28:18 31:10 55:11 56:2,3 58:3 60:7,7 64:8,11 65:7,13 72:14,14 years 9:8 46:11 59:16 yesterday 11:15

0

Υ

## zone 14:11 zoo 43:19 zooming 36:15

1,800 7:15
10,000 45:10
10:00 1:10
10:14 3:5
10:17 3:2
11:38 75:4
11:41 75:7

**11th** 35:1

West 43:16

**Wharf** 18:8

			۲
<b>120</b> 64:10			
	I		
<b>14</b> 31:2 63:9 64:17	I		
<b>14th</b> 30:14 35:1,6,13,16	I		
35:22 36:13 40:16	I		
<b>15</b> 36:5	I		
<b>150</b> 68:21	I		
<b>17</b> 7:12 44:20 46:6	I		
	I		
<b>18</b> 1:7 55:11	I		
<b>185,000</b> 43:3	I		
<b>19</b> 2:17 55:7	I		
	I		
2	I		
<b>2.75</b> 23:8,10,11	I		
<b>2000</b> 10:17	I		
<b>2017</b> 1:7	I		
	I		
<b>2018</b> 10:17	I		
<b>202-321-5237</b> 19:8	I		
<b>2032</b> 1:9	I		
<b>22</b> 13:13	I		
<b>2235</b> 1:9 3:5	I		
<b>25</b> 45:13	I		
<b>27</b> 18:16			
<b>2nd</b> 39:2			
<b>2110</b> 39.2	I		
3			
<b>3</b> 2:11,13	I		
<b>30</b> 36:5 41:8	I		
<b>311</b> 14:22	I		
<b>32</b> 47:15	I		
<b>38</b> 2:19	I		
	I		
4			
<b>4</b> 2:15	I		
<b>45</b> 8:14,15 47:15 60:6	I		
	I		
61:3 69:21	I		
5	I		
	I		
<b>5</b> 54:21	I		
<b>5,000</b> 8:15			
<b>5.6</b> 54:11			
<b>50</b> 24:10	I		
	I		
6	I		
	I		
7	I		
<b>7.5</b> 7:13			
<b>7:00</b> 36:1	I		
<b>700</b> 30:7	I		
<b>71</b> 54:9			
<b>75</b> 2:21 39:5 41:19			
67:18 69:21	I		
	I		
8			
9	I		
<b>9:00</b> 36:2			
	I		
	I		
	I		
		•	•

## <u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Advisory Council Meeting

Before: DCDFHV

Date: 10-18-17

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Court Reporter

Mac Nous &

## **DEPARTMENT OF FOR-HIRE VEHICLES**

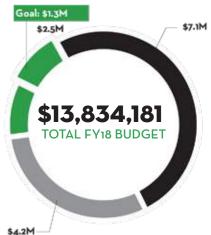
### DEPARTMENT BUDGET CODE: TCØ

website: dfhv.dc.gov | phone: 202.645.7300 | address: 2235 Shannon Place SE, Suite 3001, Washington DC 20020

The mission of the Department of For-Hire Vehicles (DFHV) is to protect the public interest by regulating the vehicle-for-hire industry to allow the citizens and visitors of the District of Columbia to have safe, affordable, and accessible transportation options.

# \$1,261,223

**FY18 SBE SPENDING GOAL** 



- Personnel and Fixed Costs (not subject to SBE spending goal)
- Expenditures that are not SBE eligible
- Planned Acquisitions: SBE Eligible (50% = Goal)

Review SBE goal calculation formula and agency budget details at CBEconnect.dc.gov.

## FY18 PLANNED ACQUISITIONS (SELECT HIGHLIGHTS)

This agency's FY18 Planned Acquisitions total approximately **\$2,522,447**, which may include potential opportunities for SBEs. Review all FY18 planned acquisitions at CBEconnect.dc.gov.

PRODUCT/SERVICE	NIGP CODES	PRODUCT/SERVICE	NIGP CODES
CONSULTING SERVICES		TECHNOLOGY	
Research, Taxi	969-44-00	Copier Lease	600-72-40
SUPPLIES		IT Hardware	204-64-65
Office Supplies	616-73-00	TRANSPORTATION	
		Parking, Off-street	951-07-00

### POTENTIAL BUSINESS GROWTH OPPORTUNITIES

There were no planned acquisitions where CBEs were deemed not available/qualified as of the date this document was printed. Please visit CBEconnect.dc.gov for more information.



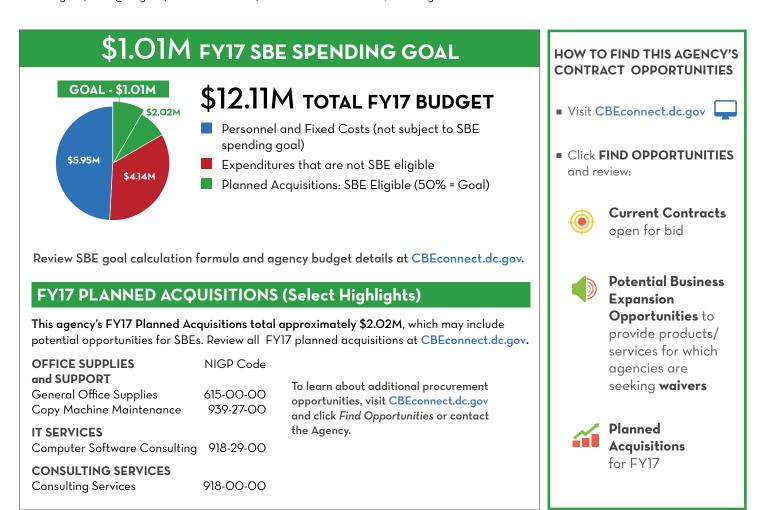


## **DEPARTMENT OF FOR-HIRE VEHICLES (DFHV)**

Department Budget Code: TCØ

The mission of the Department of For-Hire Vehicles (DFHV) is to ensure that the citizens and visitors of the District of Columbia have a safe, comfortable, efficient and affordable taxicab experience in well-equipped vehicles operated by highly qualified individuals who have knowledge of the District's streets, boundaries and tourist destinations. It also assures that the public vehicle-for-hire industry is economically sound.

dfhv.dc.gov | dfhv@dc.gov | 202.645.7300 | 2235 Shannon Place SE, Washington DC 20020





The Fiscal Year 2016 SBE Expenditures are based on transactions recorded to the Office of the Chief Financial Officer's System of Accounting Record (SOAR) as of October 28, 2016. These expenditures are preliminary and unaudited and are subject to change. To view the final audited amounts and additional details about FY15 and FY16 SBE spending, visit CBEconnect.dc.gov.

## NEED HELP COMPETING FOR THESE OPPORTUNITIES?



- Sign up for free contract counseling from DSLBD's
   DC Procurement Technical Assistance Center (DC PTAC) at CBEconnect.dc.gov, click Get Ready for Contracting
- Contact Office of Contracting and Procurement's (OCP)
   Customer Contact Center at 202.724.4477 or OCP.Helpdesk@dc.gov

For definitions and details about the information on this page, please read How to Use this Guide pages 1 - 4.

Visit the companion web site CBEconnect.dc.gov for the most current data, reports and contracting assistance resources. Amounts may be rounded up.

Fiscal Year 2016 Agency Purchasing Power

**Public Works** 

## D.C. Taxicab Commission

INDEPENDENT GOVERNMENT AGENCY

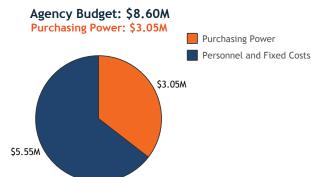
### **MISSION**

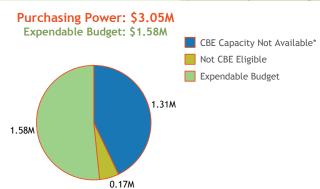
The Mission of the District of Columbia Taxicab Commission (DCTC) is to ensure that the citizens and visitors of the District of Columbia have a safe, comfortable, efficient and affordable taxicab experience in well-equipped vehicles operated by highly qualified individuals who have knowledge of the District's streets, boundaries and tourist destinations.

## FY16 Certified Business Enterprise (CBE) Spending Goal: \$0.79M (Exact Dollar Amount: \$787,655)









### **FY16 Planned Acquisitions**

(over \$1 million)

### Potential Business Opportunities\*

\*These items make up the category referenced above where agencies determined that CBE Capacity was Not Available.

Exception Category	Est. \$
Specialized Services	1.14M
Media & Advertising	0.16M

Public Works: D.C. Taxicab Commission

Information on this page is current as of November 03, 2015.

There were no planned acquistions over \$1 million as of the date this document was printed. Please visit <a href="http://cbeconnect.dc.gov">http://cbeconnect.dc.gov</a> for more information.

For the most up-to-date information, visit the CBE Connect web site at http://cbeconnect.dc.gov.

For more information on upcoming procurement opportunities, contact The DSLBD Business Opportunities Team at (202) 727-3900.